## Environmental Education and Instructional Programs

At Kubota, we provide environmental education and instructional activities designed to provide each and every employee with a sense of environmental awareness, and with the knowledge and technology to contribute to the environmental effort.

## In-house educational system

If we are to meet our goal of building an environmentally conscious corporate organization, it's important that each and every employee contributes to that effort. In 1981, we initiated a program of environmental management technology at Kubota, and we now conduct detailed educational programs concerning the environment on an annual basis, targeting the employees who supervise the actual work, and management-level staff.
We also encourage employees to acquire certification in environmentrelated areas, such as environmental management monitoring skills. The table at the right shows the numbers of employees with qualifications in various environment-related areas.

## Environmental household accounts activities

We keep monthly records of household CO 2 emissions, which not only helps to boost awareness of global environmental conservation, but also contributes to the prevention of global warming.
This program was started in January 1999, and 191 (1.3\%) of our employees take part in it. We hope to see this program expand to include even more employees in the future.

## Commemorative tree-planting system for new employees

To commemorate each new employee joining the company, we plant a tree when that employee is assigned to his or her work area. We ask that employees look after their trees, which not only fosters a sense of social responsibility and dedication, but also keeps the grounds around our plants attractive and rich in greenery.


Environmental household accounts


## Annual environmental education for fiscal 1998

Environmental education No. of people

April Fiscal 1998 new employee education 196 Education for middle-level monitors 26 Education to train internal monitors 42
May Education for middle-level monitors 26 Education to train internal monitors 60
June Class 2 working environment soil measurement training

12
Education to train pollution prevention managers14
Education to train internal monitors ..... 51
July Class 2 working environment soil measurement training ..... 14
Education to train internal monitors ..... 54
August Class 1 working environment soil measurement training ..... 7
Sept. Education to train internal monitors 31Education to train internal monitors 25
Nov. Education to train internal monitors 17Class 2 workng envionment sollmeasurement training25
Education to train internal monitors ..... 49
Jan. Class 2 working environment soil measurement training ..... 25
Education to train internal monitors ..... 24
Feb. Education in environmental manage- ment technology ..... 30
Fiscal 1998 employee education for new technical employees ..... 110
Education to train internal monitors ..... 29
March Education in environmental manage ment technology ..... 29
Education to train internal monitors ..... 57

No. of employees acquiring envi-ronment-related qualifications
(as of end of March 1999)

| Pollution prevention managers | Air | 98 |
| :--- | :--- | ---: |
|  | Water quality | 130 |
|  | Noise | 104 |
|  | Vibration | 80 |
|  |  | 14 |
| Environmental measurement staff |  | 4 |
| Environment monitor |  | 2 |
| Assistant environment monitor |  | 3 |
| Energy manager | Heat | 33 |
| Energy manager | Electricity | 22 |
| Working environment assessor | Class 1 | 114 |
| Working environment assessor | Class 2 | 92 |
| Environment counselor |  | 3 |

