







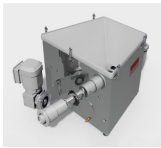
KUBOTA Group Overseas Production Sites, Results for FY2022 (North America)

	Kubota Manufacturing of America Corporation	Kubota Industrial Equipment Corporation	Kubota Materials Canada Corporation	Great Plains Manufacturing, Inc. Salina Plants	Ellsworth Tillage Implement Plant
Address	2715 Ramsey Road, Gainesville, Georgia, 30501 USA	1001 McClure Industrial Drive Jefferson Georgia, 30549 USA	25 Commerce Road, Orillia, Ontario, Canada	601 Idlewilde, Salina, Kansas 67401, USA	910 E. 8th St., Ellsworth, Kansas 67439, USA
Site area	948,000 m ²	360,170 m ²	192,000 m ²	60,758 m ²	12,077 m ²
Site Overview	Development and manufacturing of small-sized tractors, turf equipment and RTVs	Development and manufacturing of tractors, SSL and implements	Manufacturing and sales of steel casting products, TXAX (brake pad materials)	Manufacturing of seeding and soil management equipment, including grain drills, planters, soil rakes, soil pulverizers, hay rakes, trenchers and tillage equipment. Began producing buckets and other CE/Land Pride attachments in 2016.	Manufacturing of Turbo-Maxes®, Turbo-Tills®, Turbo-Choppers®, and Turbo-Chisels®. Also produce various Pieces of Land Pride and CE equipment.
Main Products	 <p>Utility vehicles Lawn mowers</p>	 <p>Compact tractor Loaders</p>	 <p>Cracking Tubes TXAX</p>	 <p>Box Drill</p>	 <p>Vertical Tillage</p>

INPUT						
Used amount of energy	Crude oil equivalent KL	15,930	9,644	7,199	5,293	1,495
Used amount of water	thousand m ³	98	56	77	11	1.3
OUTPUT						
CO2 emissions *	t-CO ₂	26,942	15,987	8,232	9,819	2,708
Water discharge	thousand m ³	91	51	42	11	1.3
Waste discharge	t	4,586	2,210	3,596	451	363
Recycling ratio	%	85	81	94	92	80
VOC emissions	t	0	0	0	0	0

	Great Plains Manufacturing, Inc. Tipton Tillage Implement Plant	Abilene Manufacturing Plant	Abilene West Manufacturing Plant	Kipp Manufacturing Plant	Lucas Manufacturing Plant
Address	607 Main St., Tipton, Kansas 67485, USA	1100 NW 8th, Abilene, Kansas 67410, USA	2150 NW 8th, Abilene, Kansas 67410, USA	244 N. Hugh, Kipp, Kansas 67401, USA	240 S. Greeley, Lucas, Kansas 67648, USA
Site area	7,525 m ²	17,745 m ²	32,516 m ²	3,159 m ²	10,312 m ²
Site Overview	Manufacturing of Field Cultivators, Disc-O-Vators®, Ultra-Tills®, Plains Plows, Seedbed Conditioners, and Tillage Attachments. Also produce various pieces of Land Pride equipment.	Manufacturing of All-Flex Mowers, Zero Turn Mowers, Flail Mowers, Grooming Mowers, Single Spindle Rotary Cutters, etc.	Manufacturing of SCL, SCL attachments, Post hole diggers, Skid Steer Grapples, Skid Steer Cutters, and other attachments.	Manufacturing of Rear Blades, Food Plot Seeders, Box Scrapers, Disc Harrows, Grading Scrapers, Landscape Rakes, etc.	Manufacturing of Rotary Cutters, Parallel Arm Rotary Cutters, Primary Seeders, Drag Scrapers, etc.
Main Products	 <p>VERSATILE SECONDARY TILLAGE IMPLEMENT</p>	 <p>All-Flex Mowers</p>	 <p>Skid Steer Loader</p>	 <p>Box Blades</p>	 <p>Rotary Cutters</p>









INPUT						
Used amount of energy	Crude oil equivalent KL	111	2,901	2,919	362	1,384
Used amount of water	thousand m ³	0.30	4.9	1.1	2.0	1.3
OUTPUT						
CO2 emissions *	t-CO ₂	188	5,337	5,510	614	2,493
Water discharge	thousand m ³	3.00	2.0	1.1	2.0	1.3
Waste discharge	t	50	575	234	167	67
Recycling ratio	%	75	82	90	27	98
VOC emissions	t	0	0	0	0	0

	Great Plains Manufacturing, Inc. CE Plants	Kubota Brabender Technologie Inc.
Address	3861 S 9th Street, Salina, Kansas 67401, USA	6500 Kestrel Rd, Mississauga, Ontario L5T1Z6, Canada
Site area	69,684 m ²	2,383 m ²
Site Overview	Manufacturing of SVL-65 compact track loaders.	Manufacturing and sales of gravimetric feeders
Main Products	 <p>Track loader</p>	 <p>Gravimetric Feeder</p>









INPUT			
Used amount of energy	Crude oil equivalent KL	692	176
Used amount of water	thousand m ³	0.20	0.10
OUTPUT			
CO2 emissions *	t-CO ₂	1,266	39
Water discharge	thousand m ³	0.20	0.10
Waste discharge	t	51	5
Recycling ratio	%	-	23
VOC emissions	t	0	0

*CO₂ emissions from energy sources.

KUBOTA Group Overseas Production Sites, Results for FY2022 (Europe)

	Kubota Baumaschinen GmbH	Kubota Farm Machinery Europe S.A.S.	Kverneland Group Operations Norway AS (Klepp)	Soest GmbH	Nieuw-Vennep B.V.
Address	Steinhauser Strasse 100 66482 Zweibrücken, Germany	Route de Socx 59380 Bierne, France	Plogfabrikkvegen 1 . NO-4353 Klepp stasjon, Norway	Coesterweg 42 59494 Soest, Germany	Hoofdweg 1278, 2153LR Nieuw Vennepe, Netherlands
Site area	79,200 m ²	115,000 m ²	72,000 m ²	70,000 m ²	146,426 m ²
Site Overview	Manufacturing and sales of construction machinery	Manufacturing of tractors	Manufacturing of ploughs, cultivators, etc.	Manufacturing of Seed Drills, Precision Drills, Power Harrows, Seeding Combinations, etc.	Manufacturing of Field Sprayers, Fertilizer Spreaders
Main Products	  Mini Excavator Wheeled Loaders	 Tractor	 Reversible Semi-Mounted Ploughs	  Pneumatic Seed Drills Pneumatic Precision Drills	  Fertilizer Spreaders Filed Sprayers

INPUT						
Used amount of energy	Crude oil equivalent KL	2,056	759	9,901	1,629	1,277
Used amount of water	thousand m ³	10	5	21	3	32
OUTPUT						
CO2 emissions *	t-CO ₂	3,385	672	3,921	2,509	2,022
Water discharge	thousand m ³	9	5	21	2.0	10
Waste discharge	t	931	1,285	364	502	396
Recycling ratio	%	92	96	100	91	96
VOC emissions	t	1	0	14	0	0









	Kverneland Group Kerteminde AS	Les Landes-Genusson	Ravenna S.r.l.	Lipetsk	ROC S.r.l
Address	Taarup Strandvej 25, 5300 Kerteminde, Denmark	9 rue du Poitou 85130 Les Landes Génusson, France	Via A. De Gasperi 34, 48026 Russi (RA), Italy	398048, Россия, Липецк, ул. Задорожная, 24, Russia	Via delle Industrie, 2 – 47824 Poggio Torriana (RN), Italy
Site area	50,000 m ²	13,500 m ²	30,000 m ²	9,953 m ²	28,733 m ²
Site Overview	Manufacturing of Mowers, Bale Choppers, Rakes & Tedders	Manufacturing of Cultivators, Harrows, subsoilers, etc.	Manufacturing of Round Balers, Bale Wrapper Combinations, Bale Wrappers Choppers and Rotary Tillers.	Manufacturing of cultivators, pneumatic seeders, arable and seeding equipment and plows	Manufacturing of merger
Main Products	 Mowers	  Cultivators Compact disc harrows	  Round Balers Bale Wrappers	  Subsoiler Seed drill	 Mergers


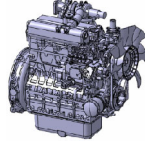
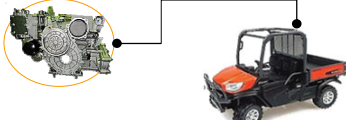




INPUT						
Used amount of energy	Crude oil equivalent KL	2,438	304	1,129	37	122
Used amount of water	thousand m ³	374	8	4	123	19
OUTPUT						
CO2 emissions *	t-CO ₂	2,701	79	1,713	62	141
Water discharge	thousand m ³	37	1	12	12	2
Waste discharge	t	273	90	247	5	153
Recycling ratio	%	98	97	75	94	38
VOC emissions	t	0	1	2	1	0

	Pulverizadores Fede, S.L.U.	Kubota Gianni Ferrari S.R.L.	Kubota Brabender Technologie GmbH	Escorts Kubota Limited Poland-FTES
Address	Poligono industrial Castilla, vial 3, parcela 61G – 61F, 46380 Cheste, Valencia, Spain	Via Vespucci, 53, 42046 Reggio (RE) Italy	Kulturstrasse 49, 47055 Duisburg, Germany	UL, Prezmyslowa 11 11-700 Mragowo, Poland
Site area	6,000 m ²	11,350 m ²	6,000 m ²	286 m ²
Site Overview	Manufacturing of sprayers for specialty crops and development of solutions for the digitization of work in the field.	Manufacturing of lawn mowers, sweepers, leaf vac, flail mowers, lawn aerators, snow throwers and snow blades	Manufacturing and sales of gravimetric feeders	Tractors assembly
Main Products	 Specialty crops sprayer	 multi-function work machine	 Gravimetric Feeder	 Tractor









INPUT					
Used amount of energy	Crude oil equivalent KL	36	73	36	103
Used amount of water	thousand m ³	0.8	0.40	0.20	0.6
OUTPUT					
CO2 emissions *	t-CO ₂	42	124	53	153
Water discharge	thousand m ³	0.8	0.40	0.20	0.6
Waste discharge	t	3	18	18	0
Recycling ratio	%	100	100	100	100
VOC emissions	t	0	0	0	4

KUBOTA Group Overseas Production Sites, Results for FY2022 (Asia-1)





		Kubota Agricultural Machinery (SUZHOU) Co.,Ltd.	Kubota Construction Machinery (Wuxi) Co.,Ltd.	Kubota Engine (WUXI) Co.,Ltd.	SIAM Kubota Corporation (Headquarter)	SIAM Kubota Corporation (Amata City Plant)			
Address		江苏省苏州市苏州工业园区 苏虹东路77号, China	江苏省无锡市新区 新友南路1号, China	江苏省无锡市新区 新華路20号, China	101/19-24 Moo 20, Khlongnueng, Khlongluang, Pathumthani, Thailand	Amata City Industrial Estate 700/867 Moo 3, T.Nonggaka, A.Panthong, Chonburi 20160, Thailand			
Site area		128,900 m ²	140,000 m ²	127,248 m ²	80,000 m ²	323,200 m ²			
Site Overview		Manufacturing and sales of combines and other agricultural machinery	Manufacturing of construction machinery	Manufacturing of vertical diesel engines	Manufacturing and sales of Diesel Engine, Power Tiller & PEM, horizontal diesel engines and power tillers, and sales of tractors, combine harvesters and construction machinery	Manufacturing and sales of Tractors, Combine harvesters and Rotary			
Main Products		 Combine harvester	 Mini Excavator	 Diesel Engine	 Diesel Engine	 Diesel Engine	 Power Tiller	 Combine Harvester	 Tractor
INPUT									
Used amount of energy	Crude oil equivalent KL	8,037	1,219	2,836	858	4,841			
Used amount of water	thousand m ³	79	20	12	23	143			
OUTPUT									
CO2 emissions *	t-CO ₂	18,674	2,830	2,124	1,645	9,466			
Water discharge	thousand m ³	6	0.1	0.1	1	11			
Waste discharge	t	739	88	179	345	870			
Recycling ratio	%	95	95	100	100	100			
VOC emissions	t	0	2	0	16	53			

		SIAM Kubota Metal Technology	Kubota Engine (Thailand)	Kubota Precision Machinery (Thailand)	P.T.Kubota Indonesia	Kubota Saudi Arabia Company		
Address		304 Industrial Park 2, 359 Moo 3 Khao Hinson, Phanom Sarakham, Chachoengsao, Thailand	No.360 Moo 3, T.Khao Hinson, A.Phanomsarakarm, Chachoengsao, 24120 Thailand	219/24 Moo 6, Pinthong 3 Industrial Estate, T.Bowin A.Srirasha Chonburi, Thailand	Taman Industri Bukit Semarang Baru(BSB) Blok D.1 Kav.8, Kel. Jatibarang - Kec. Mijen - Kota Semarang, Indonesia	P.O.Box.:68638-Dammam.31537, Dammam Second Industrial, Kingdom of Saudi Arabia		
Site area		189,096 m ²	75,856 m ²	35,000 m ²	73,992 m ²	25,500 m ²		
Site Overview		Manufacturing of casting components for engines and tractors	Manufacturing of vertical type diesel engines	Manufacturing of Transmission Assembly and Hydraulic Component for Agricultural Tractors	Manufacturing of Internal combustion engine (Diesel and Gasoline Engine) and components	Manufacturing and sales of steel casting products, sales of pump and valve, and valve maintenance business		
Main Products		 Casting component	 Diesel engines	 Transmission	 Horizontal Diesel Engine	 Gasoline Engine	 Catalyst Reformer Tubes	 Valve Maintenance
INPUT								
Used amount of energy	Crude oil equivalent KL	16,826	2,836	1,173	900	2,388		
Used amount of water	thousand m ³	72	40	7	12	17		
OUTPUT								
CO2 emissions *	t-CO ₂	31,561	5,404	2,178	2,633	5,507		
Water discharge	thousand m ³	-	-	6	7	13		
Waste discharge	t	12,442	830	277	64	4,419		
Recycling ratio	%	100	100	100	100	27		
VOC emissions	t	0	4	0	11	0		

*CO₂ emissions from energy sources.

		Escorts Kubota India Private Limited	Escorts Kubota Limited EAM-Plant1 Component	EAM-Plant2 Farmtrac	EAM-Plant3 Powertrac	EAM-KMC plant			
Address		18/4, Mathura Road Faridabad Haryana, India	Plot No. 18/4, Mathura Road, Faridabad-121 007, Haryana, India	Plot No. 2, Sector 13, Faridabad-121 007, Haryana, India	Plot No. 3, Sector 13, Faridabad-121 007, Haryana, India	Plot No. 15/5, Mathura Road, Faridabad-121 003, Haryana, India			
Site area		24,417 m ²	88,077 m ²	117,907 m ²	86,648 m ²	84,553 m ²			
Site Overview		Manufacturing of tractors and shipping of component, assembly	Manufacturing of components	Manufacturing of tractors	Manufacturing of tractors & Gensets Engine	Research & development for Agri-machinery & Construction equipment's			
Main Products		 Tractor	 Tractor	 Cylinder Block	 Gear Box Housing	 Tractor	 Tractor	 Gensets Engine	 Proto Parts & Proto Vehicles
INPUT									
Used amount of energy	Crude oil equivalent KL	656	134	1,554	1,249	499			
Used amount of water	thousand m ³	48	56	162	147	33			
OUTPUT									
CO2 emissions *	t-CO ₂	5,008	4,613	11,208	7,662	3,884			
Water discharge	thousand m ³	41	6	97	47	0.20			
Waste discharge	t	101	34	112	240	10			
Recycling ratio	%	93	100	99	98	100			
VOC emissions	t	27	0	110	88	0			

KUBOTA Group Overseas Production Sites, Results for FY2022 (Asia-2)

Escorts Kubota Limited		RED Plant	
ECE Plant		RED Plant	
Address	Plot No. 219, Sec - 58, Ballabgarh Distt. Faridabad, Haryana 121004, India	Plot No. 115, Sector - 24, Faridabad, Haryana 121005, India	
Site area	60,705 m ²	81,270 m ²	
Site Overview	Manufacturing of construction equipment	Manufacturing of Railway equipment's & Spares parts warehouse	
Main Products	  <p style="text-align: center;">Earth Moving Equipment Road Construction Equipment</p>	  <p style="text-align: center;">Brake system Couplers</p>	

INPUT			
Used amount of energy	Crude oil equivalent KL	599	141
Used amount of water	thousand m ³	99	50
OUTPUT			
CO2 emissions *	t-CO ₂	3,709	4,021
Water discharge	thousand m ³	14	0
Waste discharge	t	90	34
Recycling ratio	%	100	100
VOC emissions	t	42	14

*CO₂ emissions from energy sources.