

Corporate profile

(as of March 31, 2003)

Corporate name
KUBOTA Corporation

Year founded
February 1890

Year established
December 1930

Capitalization
78,156,602,534 Yen

Total No of shares issued
1,409,808,978

No of stockholders
59,446

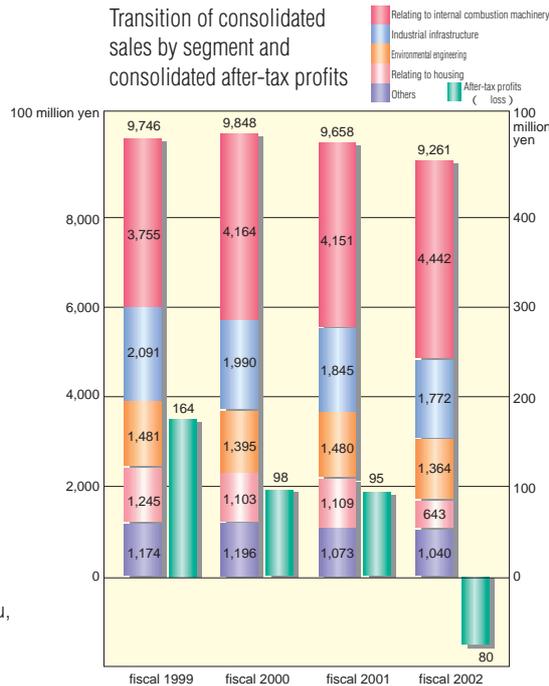
No of employees
12,451

Head office
1-2-47, Shikitsu Higashi, Naniwa-ku,
Osaka, 556-8601

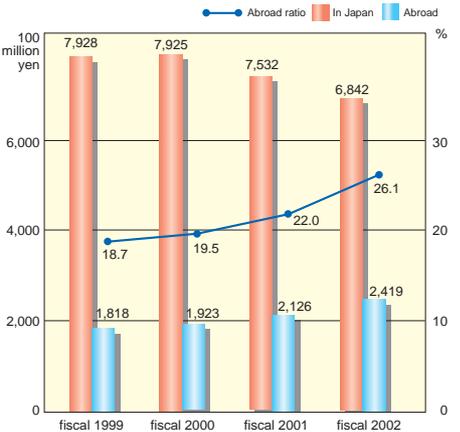
Tokyo head office
3-1-3, Nihonbashi-muromachi, Chuo-ku,
Tokyo, 103-8310

Home page
<http://www.kubota.co.jp>

Transition of consolidated sales by segment and consolidated after-tax profits



Transition of consolidated sales in Japan and abroad



Main products



Relating to internal combustion machinery

Agricultural machinery and agriculture-related products, engines and construction machinery



Industrial infrastructure

Various kinds of pipes such as ductile pipe and so on, and their fittings, valves, raw materials such as castings and so on



Environmental engineering

Various kinds of environmental equipments and plant engineering, and pumps



Relating to housing

Various kinds of construction materials and various kinds of equipments for housing, condominiums and so on



Others

Weighing and measuring equipments and their controlling system, automatic vending machines, air-conditioning equipments, various kinds of soft ware, and engineering works

The summary of consolidated statements of income (April 1, 2002 to March 31, 2003)

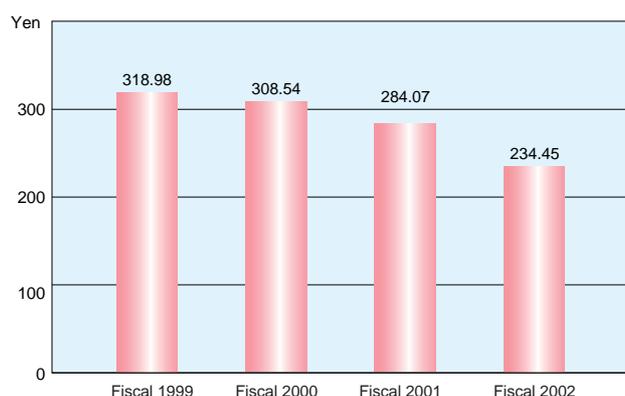
Items	Amount
	Million yen
Net sales	926,145
Cost of sales	695,571
Selling, general, and administrative expenses	181,353
Loss from disposal and impairment of businesses and fixed assets	19,608
Operating income	29,613
Other income (expenses)	
Interest and dividend income	7,622
Interest expense	4,818
Other, net	26,261
Other income (expense), net	23,457
Income before income taxes, minority interests in earnings of subsidiaries, equity in net income (loss) of affiliated companies, and cumulative effect of an accounting change	6,156
Income taxes	12,296
Minority interest in earnings of subsidiaries	2,097
Equity in net income (loss) of affiliated companies	233
Net income (loss)	8,004

Consolidated financial statements are stated in accordance with accounting principles generally accepted in the United States of America.

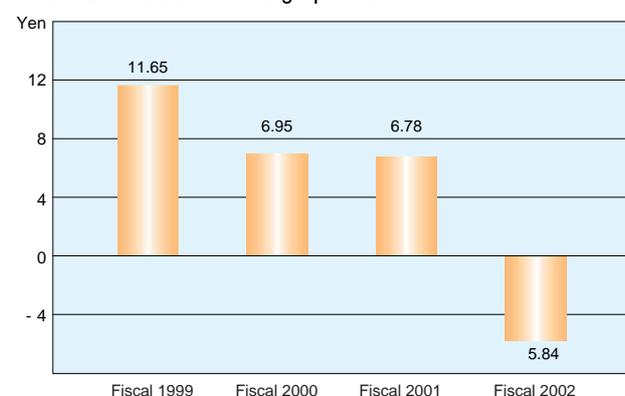
The summary of consolidated statements of cash flow (April 1, 2002 to March 31, 2003)

Items	Amount
	Million yen
Operating activities	64,253
Investment activities	27,593
Financing activities	30,009
Effect of exchange rate changes on cash and cash equivalents	272
Change in cash and cash equivalents	6,379
Cash and cash equivalents, beginning of year	60,983
Cash and cash equivalents, end of year	67,362

Consolidated shareholders' equity per share



Consolidated retained earnings per share



The summary of non-consolidated statements of income (April 1, 2002 to March 31, 2003)

Items	Amount
	Million yen
Net sales	672,439
Cost of sales	514,613
Selling, general, and administrative expenses	129,513
Operating income	28,312
Non-operating revenues	9,754
Non-operating expenses	11,316
Ordinary income	26,750
Extra-ordinary income	8,608
Extra-ordinary losses	46,489
Loss before income taxes	11,130
Income taxes	2,860
Losses	8,270
Profit brought forward from previous period	5,012
Interim dividends	4,115
Unappropriated retained losses	7,373

Any amount less than one million yen is rounded down to the nearest million yen.

Appropriation of retained earnings

Unappropriated retained losses	7,373,573,160 Yen
Profits brought from special reserved fund	16,000,000,000
Total	8,626,426,840
The above-mentioned profits will be appropriated as follows:	
Dividends (three yen per share)	4,038,286,167
Profits carried over to special depreciation fund	9,523,045
Unappropriated retained earnings carried forward to next year	4,578,617,628

On December 10, 2002, dividends of 4,115,764,686 yen (three yen per share) were distributed to shareholders.

Taxes paid by country (amounted to 24.12 billion yen)

