The mid-term environment promotion plan was developed to enforce our environmental management direction towards a sustainable society where the environment and economy can meet in harmony. We listed our priority matters on this two-year implementation plan for FY2004-2005.

In FY2005, we will review the action agenda based on the promotion results and changing trends of global environment issues during FY2004, and plan to establish the newly developed mid-term plan.

## \*Self-evaluation scale

A<sup>+</sup>: Achieved more than targeted

A : Achieved as targeted

B: Mostly achieved the initial target

C: Not satisfactory in achieving the initial target

	Goals	Management Indicators	Standard Year	FY2004			FY2005
Issues and Subjects				Targets	Achievements	Self-rating	Targets
1) Environmental management system	Development of eco-office initiatives (nonproductive offices)	Introduction rate	_	100%	100%	Α	Considering initiative rollout to subsidiaries
	Sufficient number of qualified personnel with management related certifications (pollution control managers, etc.)	Rate of guideline achievement	-	80%	78%	В	100%
	Development and implementation of education system (education based on the Environmental Education Promotion Law)	-	-	To be reconsidered.	Expansion of stratified education system and professional trainings, etc. 1,594 employees attended.	A <sup>+</sup>	To be reconsidered
	Application of green purchasing	Ratio of amount of green purchasing against total amount of purchase	-	To be introduced to all offices.	Applied at all offices. Ratio of amount of green purchasing against total amount of purchase was 85.4%.	А	100%
2) Creation of recycling society	Waste reduction	Volume of waste generation	FY2003	(3%)	(6.1%)	A <sup>+</sup>	(6%)
	Zero-emission (for industrial wastes generated in manufacturing plants)	Recycling rate	-	98%	98.2%	А	99%
	Eco-office implementation (reduction of paper use)	Reduction rate	FY2003	(5%)	(16%)	A <sup>+</sup>	(10%)
	Water resource conservation (clean water)	Reduction rate	FY2003	(2%)	(21%)	A <sup>+</sup>	(5%)
3) Prevention of global warming	Energy conservation and greenhouse gas reduction	CO <sub>2</sub> unit of output	FY2003	(1%)	(26%)	A <sup>+</sup>	(2%)
	Reduction of total CO <sub>2</sub> emission	ton- CO <sub>2</sub>	FY1990	Results of FY1990 or under	69%	A <sup>+</sup>	Results of FY1990 or un
	CO <sub>2</sub> reduction in physical distribution process	ton- CO <sub>2</sub>	FY2003	(1%)	(14%)	A <sup>+</sup>	(2%)
4) Reduction of hazardous chemical substances	Reduction of hazardous chemical substances [reduction of volatile organic compound (VOC) emission]	Reduction rate	FY2003	(10%)	(43.1%)	A <sup>+</sup>	(30%)
	PCB measures (High/low voltage devices)	Renewal or replacement of PCB-containing devices	-	60% to be renewed or replaced	67% (583 units in use, and 5,285 units in storage)	A <sup>+</sup>	80% to be renewedor repl
5) Enhancement of eco-friendly products and services	Enhancement of eco-friendly products	Ratio of eco-friendly products against new products	-	30%	29%	В	60%
	Green purchasing	Introduction rate	_	60%	53%	С	100%
6) Environmental communication	Environmental report	Periodical publication	-	-	Issued in June 2005. (One month earlier than the prior year)	A <sup>+</sup>	To be consolidated into CSR report
	Third party review on environmental report	Third party review to be implemented.	-	-	Third party review was implemented (see p.63 for details.)	Α	Third-party review to implemented regardi environmental matters o

Our subsidiaries' engagement in environmental management:

Domestic manufacturing plants have been supporting acquisitions of environmental management certificates, and will focus on the following challenges as priority matters.

1) Expansion and enhancement of an environmental management system in manufacturing plants.

2) Development of voluntary environmental management activities such as eco-office initiatives at nonproductive offices.

3) Reinforcement of internal environment audit.

4) Increase the number of subsidiaries subject to environment performance counting.