

Mid-Term Environmental Conservation Plan

Targets and results in FY2007

KUBOTA has adopted and promoted a Mid-term Environmental Conservation Plan in order to execute the basic direction of our environmental corporate management, which aims at harmonizing the environment with economics and building a sustainable society.

New Mid-term Plan established

Based on results from fiscal 2007 and the situational changes in environmental issues, items and targets were reviewed using a rolling-up approach.

FY2007 Results of the Mid-term Environmental Conservation Plan

Issue or Subject	Target	Management Indicator	Base FY	FY2007		
				Targets	Results	Self-evaluation ¹
1 Expanding the environmental management system	Expand ISO14001 certification	Expand certification amongst group companies	—	1 site	2 sites	○
	Expand environmental management (reports) amongst group companies	Ratio of targeted group companies	—	50%	62%	◎
2 Creating a recycling-based society	Reduce industrial waste	Waste discharge per unit output	2005	-4%	-13.5%	◎
		Resource recycling rate	—	99%	99.1%	○
	Recycle construction waste (incl. materials not included under Specific Construction Materials)	Resource recycling rate	—	95%	89.5%	×
	Implement green purchasing (office supplies)	Ratio of purchase amount	—	95%	93.6%	△
	Reduce water use per unit output (service water, industrial water, and groundwater)	Water use per unit output	2005	-4%	-21%	◎
3 Stopping global warming	Reduce greenhouse gases	CO ₂ emission per unit output	2005	-2%	-8%	◎
	Reduce CO ₂ during distribution	CO ₂ emission per unit output	2005	-2%	+3%	×
4 Reducing hazardous chemical substances	Reduce Volatile Organic Compounds (VOC) release/transfer	VOC release/transfer per unit output	2005	-10%	-31.7%	◎
	Implement PCB measures (high voltage devices)	Renewal or replacement	2004	90%	100%	◎
5 Increasing eco-friendly products and services	Enhance manufacture of eco-friendly products	Ratio of models with no hazardous chemical substances (RoHS-designated substances) contained	—	10%	17.8%	◎
6 Enhancing environmental communication	Disclose environmental information	Integrated into a CSR Report	—	Implemented	Implemented since publication of 2006 report	○
	Improve reliability and content of the Environmental Report	Independent comments (Independent review implemented continuously based on data from FY2005)	—	Reviewed	Implemented since publication of 2006 report	○

1: Self-evaluation standards ◎... Exceeded target ○... Reached target △... Target partially achieved ×... Target not achieved

Expansion of environmental management to subsidiary companies

We are on track to expanding environmental management to all subsidiary companies inside and outside Japan by fiscal 2012.

Ratio of targeted group companies



KUBOTA Group FY2008 Mid-term Environmental Conservation Plan

Issue or Subject		Target	Management Indicator	Base FY	FY2008	FY2009	FY2010
1 Expanding the environmental management system	Expand ISO14001 certification		Expand certification amongst group companies	—	1 site	2 sites	4 sites
	Expand environmental management amongst group companies		Ratio of targeted group companies	—	70%	80%	90%
2 Creating a recycling-based society	Reduce industrial waste		Waste discharge per unit output	—	-2% over previous year	-2% over previous year	-2% over previous year
			Waste discharge	—	-2% over previous year	-2% over previous year	-2% over previous year
			Zero emissions (Landfill ratio)	—	0.9%	0.7%	0.6%
	Recycle construction waste (incl. materials not included under Specific Construction Materials)		Resource recycling rate	—	95%	95%	95%
	Implement green purchasing		Ratio of purchase amount	—	97%	98%	99%
3 Stopping global warming	Reduce greenhouse gases		CO ₂ emission per unit output	—	-1% over previous year	-1% over previous year	-1% over previous year
			Volume of CO ₂ emission	1991	FY1991 level or less	FY1991 level or less	FY1991 level or less
	Reduce CO ₂ during distribution		CO ₂ emission per unit output	—	-1% over previous year	-1% over previous year	-1% over previous year
4 Reducing hazardous chemical substances	Reduce PRTR-designated substances		Release/transfer per unit output	—	-2% over previous year	-2% over previous year	-2% over previous year
			Amount released/transferred	—	-2% over previous year	-2% over previous year	-2% over previous year
5 Increasing eco-friendly products and services	Enhance manufacture of eco-friendly products		Ratio of models with no hazardous chemical substances (RoHS-designated substances) contained	—	20%	30%	50%