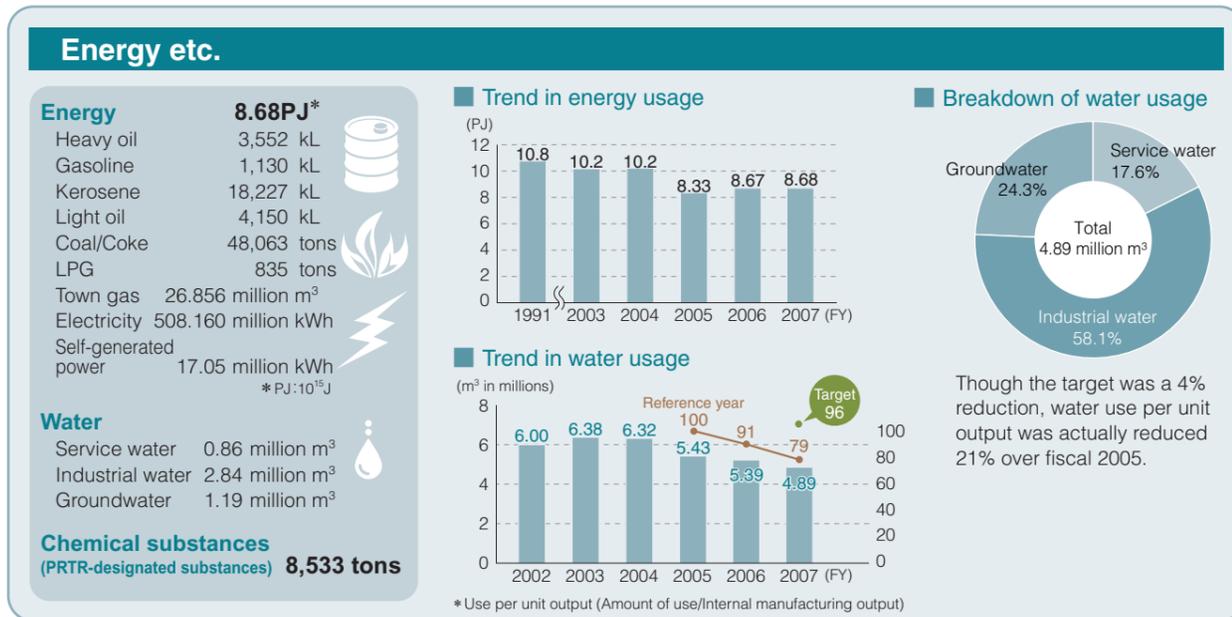


KUBOTA Group Business Activities and Environmental Loads

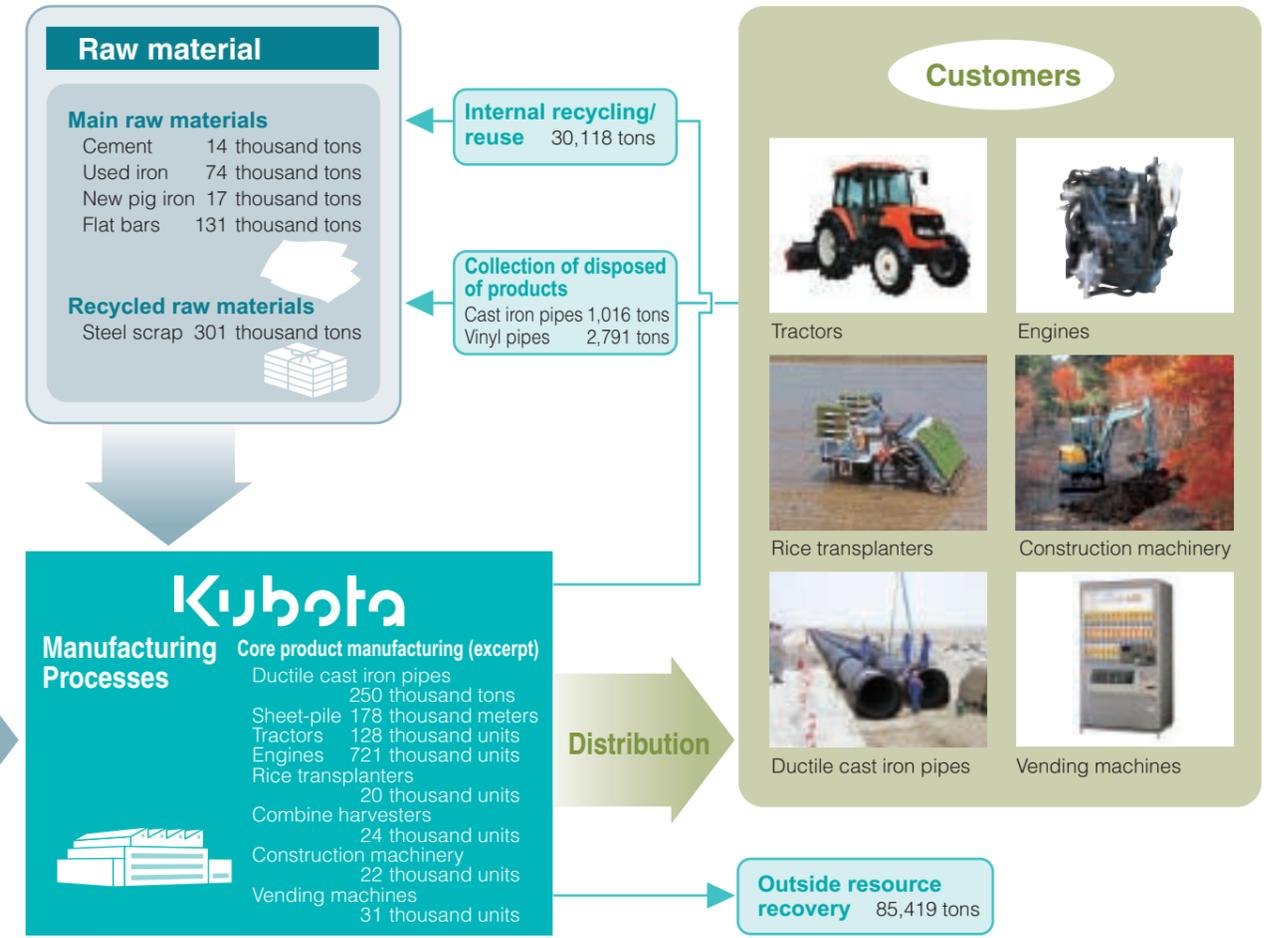
The environmental loads incurred during the processes of production in the Farm & Industrial Machinery Consolidated Division, and Water, Environment & Infrastructure Consolidated Division, etc. are as follows.

The KUBOTA Group is working to clarify the amounts of items used in manufacturing processes (INPUT), such as raw materials and electric power, water, and fuels, and the volumes of emission and discharge (OUTPUT) delivered to the environment, such as carbon dioxide (CO₂) and waste, and we are totally committed to reducing the environmental burden we generate.

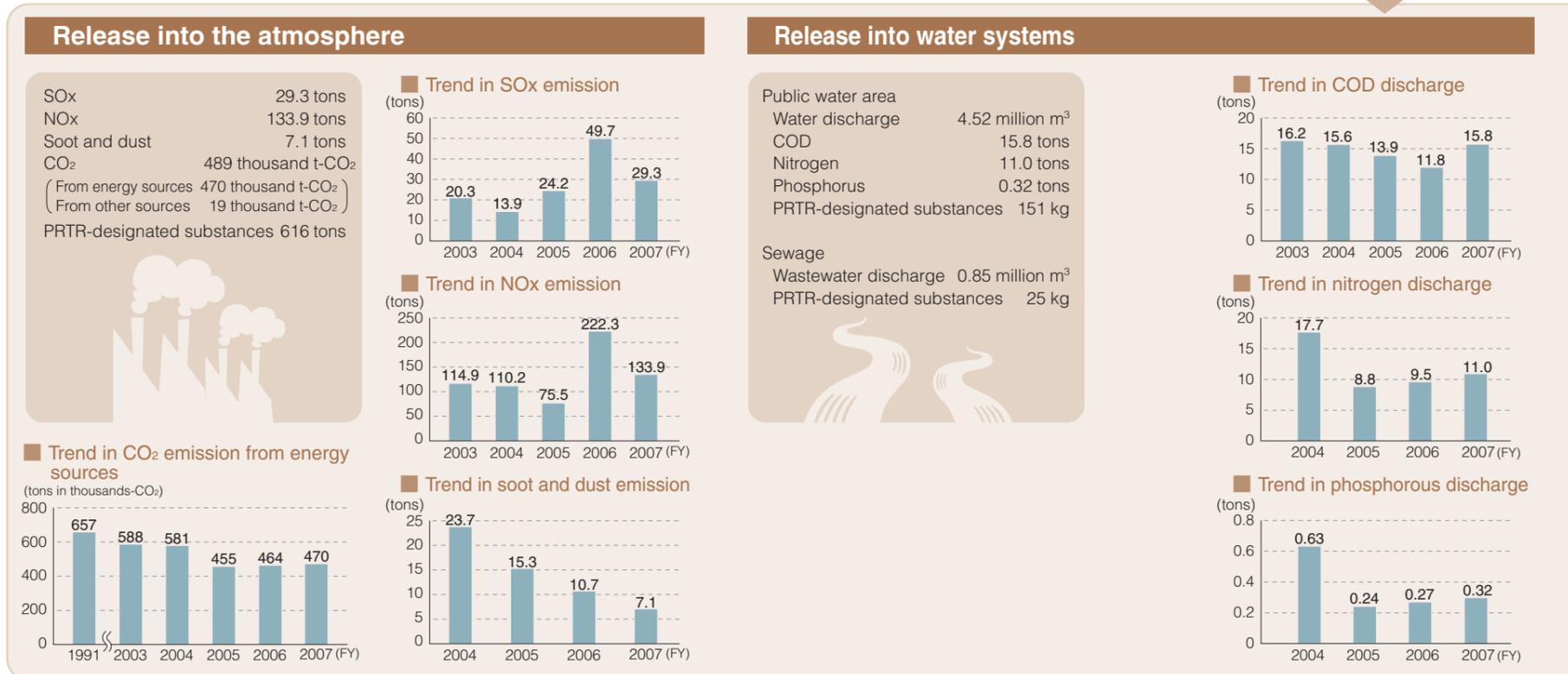
INPUT (Data for domestic plants and offices)



INPUT (Data for domestic plants and offices)



OUTPUT (Data for domestic plants and offices)



Green purchasing (Data for business sites in Japan)

Purchases of office supplies using our Internet purchasing system amounted to ¥49.97 million or 93.6% of all purchases. Though green purchasing was up 0.4% over the previous, it fell short of the 95% target.



* Plants subject to total pollutant load regulation: Hanshin (Mukogawa), Keiyo (Funabashi), Keiyo (Chikawa), Hirakata, and Sakai Rinkai