

Towards a Recycling-Based Society

In order to contribute towards the formation of a recycling-based society, KUBOTA is involved in efficient resource utilization on a companywide level and in promoting zero-emission goals. To that end, we are working to reduce, reuse and recycle the waste that is generated throughout all of our plants and offices.

3R promoting activities

FY2008 targets

- Waste discharge per unit of consolidated net sales ... Reduced 2% over FY2007
- Total waste discharge Reduced 2% over FY2007
- Percentage sent to landfills 0.9% (domestic plants and offices)
- Recycling rate for construction waste ... 95%

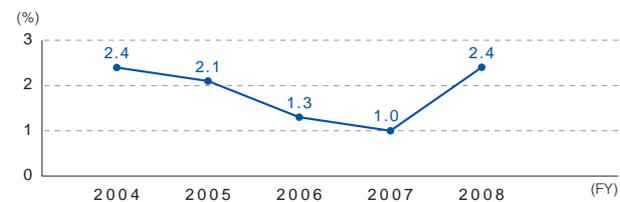
Waste discharge

In comparison to fiscal 2007, waste discharge per unit of consolidated net sales was reduced 8% while total waste discharge also dropped 5.5%, both attaining the set target for the year.

Percentage of waste sent to landfills

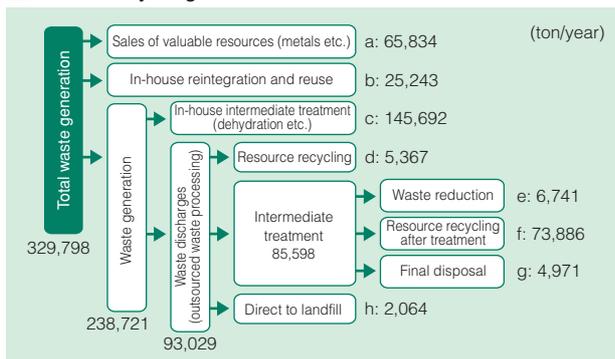
2.4% of waste was sent to landfills, less than the target for the year. The cause of that was a temporary increase in the amount of landfill disposal due to a decline in the number of companies recycling for steel slag and a breakdown in the recycling equipment for FW pipe.

Trend chart of landfill disposal (domestic plants and offices)



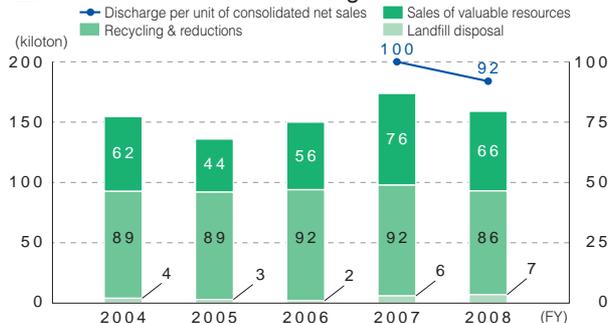
Note
 Percentage of landfill disposal (%) = (direct landfill disposal + landfill disposal after intermediate treatment) / (valuable resources + waste discharge)
 Because we achieved zero-emission at domestic production plants, the definition of that goal was reviewed in fiscal 2008.
 * Definition of "zero emissions": direct landfill disposal / waste discharge = less than 1%

Waste recycling and treatment flow



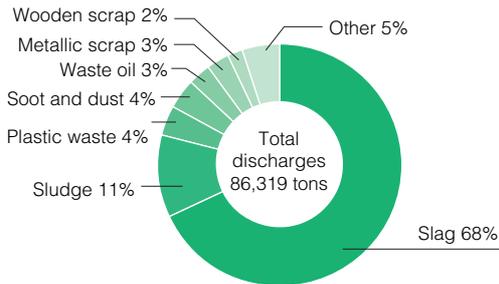
Notes:
 1. The amounts of waste reduction, resource recycling after treatment and final disposal resulting from outside intermediate treatment were the result of surveys conducted by outsourced companies.
 2. Excludes contamination adhering during distribution.

Trend chart of waste discharge etc.

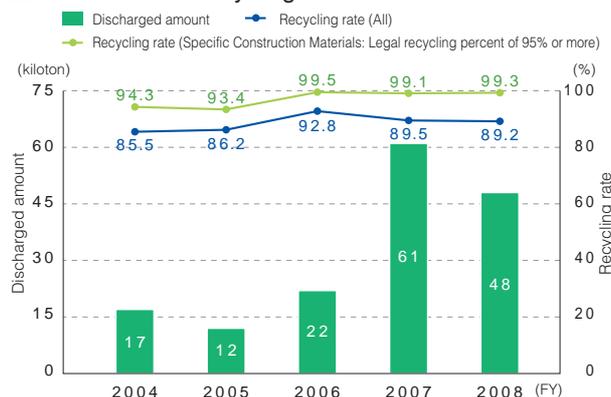


Notes
 1. Includes only domestic plants and offices up to FY2006 and overseas plants and offices from FY2007.
 2. Discharge per unit of consolidated net sales (FY2007 = 100) = waste discharge / consolidated net sales

Breakdown of waste discharge (domestic plants and offices)



Trend chart for recycling of construction waste



Notes:
 1. Results through FY2006 are for KUBOTA alone, while results from FY2007 include group companies in Japan.
 2. Recycling rate (All) includes construction waste not included under Specific Construction Materials.
 3. Percentage of recycling = (valuable resources + amount reused + amount recycled + amount reduced (heat recovery)) / discharge [including valuable resources]
 Prior to FY2007, the amount of simple incineration and dehydration, etc., was included in the amount reduced.