Towards a Recycling-Based Society

In order to contribute towards the formation of a recycling-based society, KUBOTA is involved in efficient resource utilization on a companywide level and in promoting zero-emission goals. To that end, we are working to reduce, reuse and recycle the waste that is generated throughout all of our plants and offices.

3R promoting activities

- **FY2008 targets**
  - Waste discharge per unit of consolidated net sales --- Reduced 2% over FY2007
  - Percentage sent to landfills ------------------------------ 0.9% (domestic plants and offices)
  - Total waste discharge ------------------------------- Reduced 2% over FY2007
  - Recycling rate for construction waste --- 95%

- **Waste discharge**
  In comparison to fiscal 2007, waste discharge per unit of consolidated net sales was reduced 8% while total waste discharge also dropped 5.5%, both attaining the set target for the year.

- **Percentage of waste sent to landfills**
  2.4% of waste was sent to landfills, less than the target for the year. The cause of that was a temporary increase in the amount of landfill disposal due to a decline in the number of companies recycling for steel slag and a breakdown in the recycling equipment for FW pipe.

- **Trend chart of landfill disposal** (domestic plants and offices)

- **Waste recycling and treatment flow**

- **Breakdown of waste discharge** (domestic plants and offices)

- **Trend chart for recycling of construction waste**

Notes:
1. Includes only domestic plants and offices up to FY2006 and overseas plants and offices from FY2007.
2. Discharge per unit of consolidated net sales (FY2007 = 100) = waste discharge / consolidated net sales
3. Recycling rate (All) includes construction waste not included under Specific Construction Materials.
4. Percentage of recycling = (valuable resources + amount reused + amount recycled + amount reduced (heat recovery)) / discharge [including valuable resources]
5. Prior to FY2007, the amount of simple incineration and dehydration, etc., was included in the amount reduced.