

Directors and Corporate Auditors

President and Representative Director

Daisuke Hatakake

Executive Vice President and Representative Director

Moriya Hayashi

Executive Managing Directors

Toshihiro Fukuda

Yasuo Masumoto

Managing Directors

Eisaku Shinohara

Yoshihiko Tabata

Kazunobu Ueta

Morimitsu Katayama

Nobuyuki Toshikuni

Hirokazu Nara

Directors

Masayoshi Kitaoka

Tetsuji Tomita

Masatoshi Kimata

Nobuyo Shioji

Takeshi Torigoe

Satoru Sakamoto

Hideki Iwabu

Takashi Yoshii

Kohkichi Uji

Toshihiro Kubo

Kenshiro Ogawa

Corporate Auditors

Junichi Maeda

Yoshiharu Nishiguchi

Yuzuru Mizuno

Yoshio Suekawa

Masanobu Wakabayashi

Investor Information

Stock Listings

Domestic: Tokyo and Osaka

Overseas: New York and Frankfurt

Transfer Agent for Common Stock

The Chuo Mitsui Trust
and Banking Company, Limited
2-21, Kitahama 2-chome, Chuo-ku,
Osaka 541-0041, Japan

Depository and Transfer Agent for ADRs

JPMorgan Chase Bank, N.A.
4 New York Plaza, New York,
NY 10004, U.S.A.

ADR Holder Contact

JPMorgan Service Center
P.O. Box 3408,
South Hackensack, NJ 07606-3408, U.S.A.
Phone: 1-800-990-1135
Facsimile: 1-201-680-4604

Investor Inquiries

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Financial information and CSR reports are available on
Kubota's Web site:
<http://www.kubota.co.jp/>

NYSE Corporate Governance Standards

The Company has made available on its Web site (<http://www.kubota.co.jp/english/cgs/index.html>) a general summary of the significant differences between its corporate governance practices and those followed by U.S. companies under New York Stock Exchange listing standards.

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