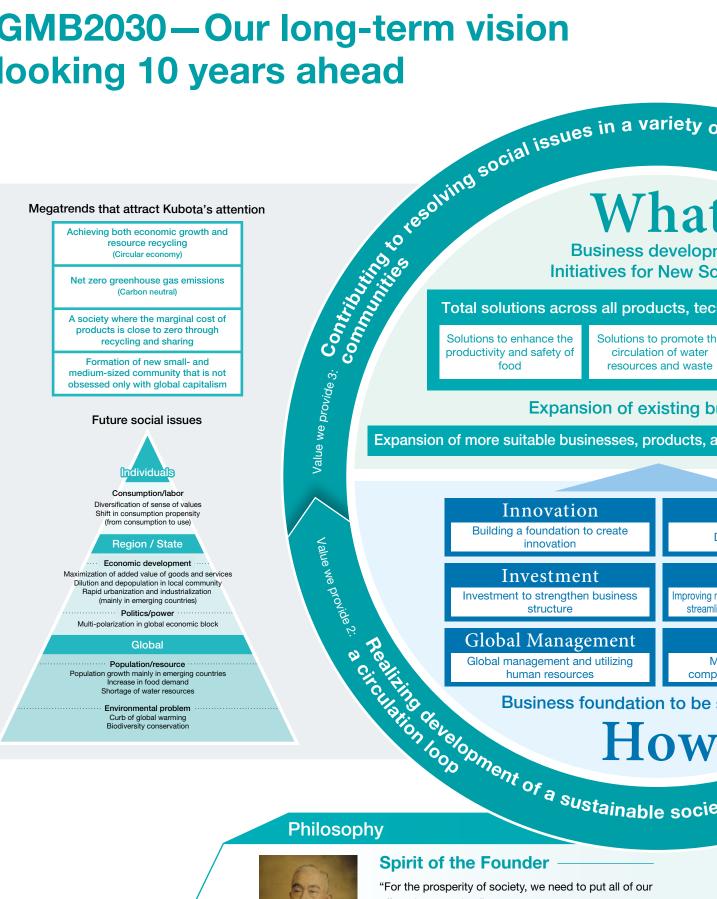
The Kubota Group's Goal

GMB2030—Our long-term vision looking 10 years ahead



"For the prosperity of society, we need to put all of our efforts into creation."

"Our products should not only be technically excellent, but also useful for the good of society."

Founder: Gonshiro Kubota

Our long-term goal is to realize "Global Major Brand Kubota (GMB Kubota)," which translates to "a company that can make the greatest contribution to society by earning the trust of the greatest number of customers."

As we move toward a world in which it is normal to live a sustainable life, in order for the entire Group to share the direction that Kubota should take and accelerate the speed toward realizing these Value we provide t. In the area of those of the provide t. In the area of those of the provide the area of the provide the area of the provide the providet the provide the pr goals, we have formulated a long-term vision—GMB2030—which looks 10 years ahead.



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Solutions to improve urban and living environments

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nd services to the regional society

DX

Digital transformation

KPS

nanagement efficiency by positioning ining of manufacturing at the core

ESG

lanagement based on rehensive corporate value

strengthened

Our vision for the Kubota Group in 2030

An "Essentials Innovator for Supporting Life," Committed to a **Prosperous Society and Cycle of** Nature

Kubota Global Identity

Mission

Food, water and the environment are indispensable for human beings. The Kubota Group continues to support the future of the earth and humanity by contributing products that help the abundant and stable production of food, help supply and restore reliable water, and help create a comfortable living environment through its superior products, technologies and services.