

## Relationships with Our Shareholders and Investors

### Constructive Dialogue with Shareholders

Kubota contributes to the improvement of the Company's sustainable growth and medium to long-term corporate value and promotes constructive dialogue with shareholders and investors.

Kubota has results briefings for domestic and foreign institutional investors, company information sessions for individual investors, and factory tours. Going forward, we will make more effort to engage in dialogue with all stakeholders.

### Dialogue with Individual Shareholders

In 2020, under the state of emergency declared by the government in response to COVID-19, many company information sessions and facility tours had to be canceled. In December, however, Kubota held a tour for shareholders at the strawberry farm "Gakko-Ichigoen Saitakami" which is managed by Chushikoku KUBOTA Corporation in Kagawa prefecture. With thorough precautions in place against infection, about 60 shareholders over two days experienced the fun of strawberry picking and chopstick making.

Kubota also held two online company information sessions during the year to gain greater investor understanding of our businesses.



Information for individual investors (only in Japanese)

[www.kubota.co.jp/ir/sh\\_info/personal/](http://www.kubota.co.jp/ir/sh_info/personal/)



Strawberry picking while taking precautions against infection



Tasting at the barrier-free strawberry farm



Experience of making chopsticks at the NAKAYOSHI Library



Online information session

## Dialogue with Institutional Investors and Analysts

Kubota Corporation has approximately 300 individual and group meetings per year with institutional investors and analysts. Kubota Corporation also holds year-end results briefing in February and an interim results briefing in August and discloses its financial and other information in Japanese and English concurrently. In addition, Kubota Corporation also releases the scripts and Q&A summary at the results briefings as well as presentation materials on its website. Furthermore, Kubota Corporation also releases supplementary information for the financial results on each announcement day of quarterly financial results. Through these efforts, Kubota Corporation strives to enhance early and fair disclosure.

In addition, Kubota Corporation regularly holds tours and business briefing sessions at its domestic factories and overseas subsidiaries, although the opportunities of these sessions were limited in 2020 due to the infection spread of COVID-19. Kubota Corporation held a product showcase tour and a briefing session about Water & Environment business in January 2020.



Information for investors

[www.kubota.com/ir/](http://www.kubota.com/ir/)