

**Corporate Data** (as of December 31, 2022)

Corporate name: Kubota Corporation  
 Established: 1890  
 Capital: ¥84.1 billion  
 Total number of shares issued: 1,191,006,846  
 Number of shareholders: 96,282  
 Revenue (consolidated): ¥2,678.8 billion  
 Employees (consolidated): 50,352  
 Global network: Over 120 countries  
 Overseas revenue ratio: 78%

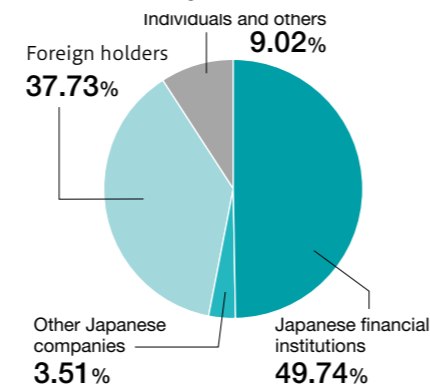
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**Share & Shareholder Information** (as of December 31, 2022)

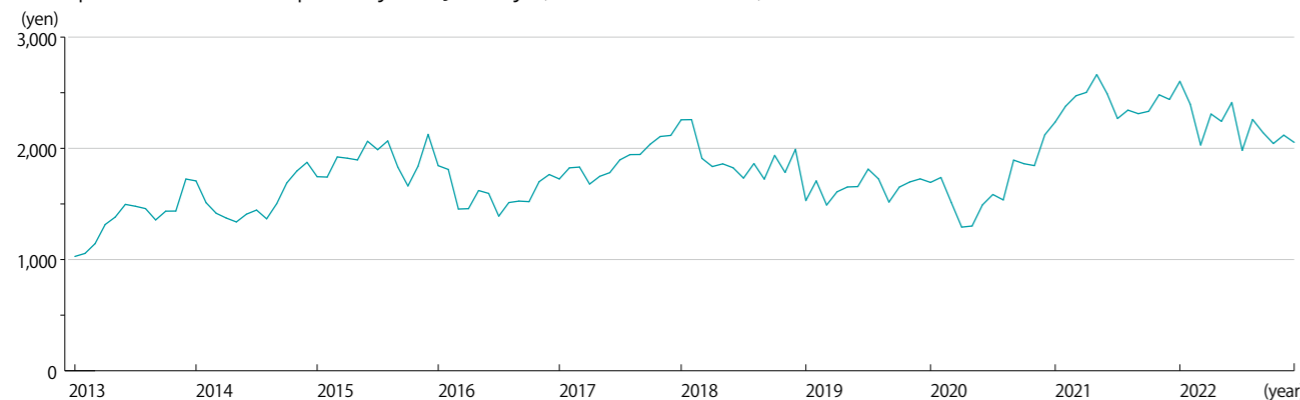
Basic share information

Fiscal year	January 1 to December 31
General Meeting of Shareholders	Held each March
Record date	General Meeting of Shareholders: December 31 Year-end dividend: December 31 Interim dividend: June 30
No. of shares constituting one share unit	100 shares
Shareholder register agent	Sumitomo Mitsui Trust Bank, Limited 1-4-1, Marunouchi, Chiyoda-ku, Tokyo
Contact details	Stock Transfer Agency Business Planning Dept. Sumitomo MitsuiTrust Bank, Limited 2-8-4, Izumi, Suginami-ku, Tokyo 168-0063 Tel. 0120-782-031 (toll-free)
Agent helpdesks	Sumitomo Mitsui Trust Bank, Limited head office or branches throughout Japan
Reporting method	Kubota website
Stock exchange	Tokyo Stock Exchange

Shareholder Categorized Distribution



Stock price trends over the past 10 years (January 1, 2013–December 31, 2022)



10 Largest Shareholders

Shareholders	Number of shares held (thousand)	Percentage of issued shares (%)
1 The Master Trust Bank of Japan, Ltd. (Trust Account)	193,258	16.23
2 Nippon Life Insurance Company	62,542	5.25
3 Meiji Yasuda Life Insurance Company	59,929	5.03
4 Custody Bank of Japan, Ltd. (Trust Account)	52,411	4.40
5 Sumitomo Mitsui Banking Corporation	36,006	3.02

Shareholders	Number of shares held (thousand)	Percentage of issued shares (%)
6 Mizuho Bank, Ltd.	31,506	2.65
7 Moxley and Co LLC (standing proxy: Sumitomo Mitsui Banking Corporation)	27,998	2.35
8 SMBC Nikko Securities Inc.	23,596	1.98
9 Bnym Treaty Dtt 15	20,378	1.71
10 State Street Bank West Client – Treaty 505234	18,358	1.54

Global expansion

Founding  
**February 1890**

Gonshiro Kubota, the founder of the Kubota Group, started his metal casting business in Osaka.

Innovation

Creation of innovation centers  
**June 2019**

We opened the Innovation Center in Japan, and then in July one in Europe, in order to strengthen our development structure to achieve open innovation.

Sustainability

Emissions compared to 2014  
**23.6% decrease**

We have set ourselves the target of cutting CO<sub>2</sub> emissions (in Scopes 1 & 2) by 50% by 2030, and by fiscal 2022 we have already achieved a reduction of 23.6%.

Entry into an overseas market  
**September 1972**

We established Kubota Tractor Corporation in California, U.S., to act as a sales site for our Kubota tractors.

Collaborations with external companies and organizations  
**26 projects**  
 (announced since June 2019)

Since the opening of the innovation centers, partnerships—including those announced with startups—are expanding worldwide, and there are expectations for collaborations in various product fields.

MSCI ESG rating  
**AAA**

The Kubota Group was ranked as a “Leader” among 30 companies from the construction machinery, agricultural machinery, large-car-gov-vehicle industries.

Start of local production overseas  
**July 1989**

We established a group company in Germany to act as a manufacturing site for compact construction machinery, which already held the biggest share of sales in Europe, and began local production.

KSAS users  
**21,700+ sites in total**  
 (as of December 2022)

The KSAS cloud-based farm management support service, which we launched in 2014, has evolved over the years thanks to user feedback, and is an increasingly user-friendly system that helps farmers raise the sustainability of their operations.

Dow Jones Sustainability Indices (DJSI) Asia Pacific Index  
**Selected 6 years in a row**

In 2022, Kubota was once again selected for inclusion in the Asia Pacific section of the Dow Jones Sustainability Indices, a global ESG investment index, for the sixth consecutive year.

Total Tractor Production Volume

**More than 5.4 million units worldwide**  
 (cumulative)



Total Engine Production Volume

**More than 30 million units**  
 (cumulative)



Share of Thailand Tractor Market / Share of Combine Harvester Market in 8 Countries in the ASEAN Region (total)\*

**No. 1**  
 \* For crawler combine harvesters only



Engine Line-up  
**Approximately 3,700 models**

European Emissions Regulations  
**Stage V compliant**

Sales Volume of Mini Excavators

**Global No. 1 for 21 consecutive years**

Source: Off-Highway Research



Global Supply Record of Ductile Iron Pipes  
**Over 70 countries**



Submerged Membrane Unit Deliveries  
**More than 7,000 worldwide**



Adoption Rate of Kubota Facilities for High-purity Water Treatment Facilities in Japan  
**Approximately more than 80%**

\* Based on activated charcoal-treated water volume



Note: Except where sources are provided, information included here is the result of Kubota research.