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## **KUBOTA Corporation**

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### **RESULTS OF OPERATIONS FOR THE SIX MONTHS ENDED JUNE 30, 2021 [IFRS]**

Kubota Corporation hereby reports its consolidated results for the six months ended June 30, 2021.

# **Consolidated Financial Highlights**

### 1. Consolidated results of operations for the six months ended June 30, 2021

### (1) Results of operations

(Unit: millions of yen, except earnings per share)

	Six months ended	Change	Six months ended	Change
	June 30, 2021	[%]	June 30, 2020	[%]
Revenue	¥ 1,101,405	24.6	¥ 884,170	(8.9)
Operating profit	¥ 147,548	80.7	¥ 81,670	(26.4)
Profit before income taxes	¥ 149,409	77.0	¥ 84,421	(26.4)
Profit for the period	¥ 113,140	73.6	¥ 65,161	(24.9)
Profit attributable to owners of the parent	¥ 102,950	72.8	¥ 59,570	(26.6)
Comprehensive income for the period	¥ 167,788	443.9	¥ 30,848	(60.1)
Earnings per share attributable to owners of the parent:				
Basic	¥ 85.22		¥ 48.87	
Diluted	-		1	

### (2) Financial condition

(Unit: millions of yen)

	June 30, 2021	Dec. 31, 2020
Total assets	¥ 3,430,791	¥ 3,189,317
Total equity	¥ 1,712,384	¥ 1,574,185
Equity attributable to owners of the parent	¥ 1,610,291	¥ 1,476,039
Ratio of equity attributable to owners of the parent		
to total assets	46.9%	46.3%

Note:

Change [%] represents the percentage change from the same period in the prior year.

### 2. Cash dividends

(Unit: yen)

	Cash	dividends per commor	share
	Interim	Year-end	Total
Year ending Dec. 31, 2021	¥ 21.00	Undecided	Undecided
Year ended Dec. 31, 2020	¥ 17.00	¥ 19.00	¥ 36.00

Note:

Although Kubota Corporation's basic policy for the return of profit to shareholders is to maintain stable dividends and raise dividends, the specific amount of cash dividends for each fiscal year is decided in consideration of the development of business performance, financial condition, and shareholder return ratio calculated from dividends and share buybacks. The specific amount of year-end cash dividends for the year ending December 31, 2021 has not been decided at this time, and Kubota Corporation will publicize the amount as soon as a decision is made.

#### 3. Forecasts of operations for the year ending December 31, 2021

(Unit: millions of yen, except earnings per share)

	Year ending	Change
	Dec. 31, 2021	[%]
Revenue	¥ 2,150,000	16.0
Operating profit	¥ 260,000	48.3
Profit before income taxes	¥ 263,000	41.5
Profit attributable to owners of the parent	¥ 183,000	42.4
Earnings per share attributable to owners of the parent - Basic	¥ 151.49	

#### Notes:

- 1. Change [%] represents the percentage change from the same period in the prior year.
- 2. Please refer to the accompanying materials, "1. Review of operations and financial condition (3) Forecasts for the year ending December 31, 2021" on page 6 for further information related to the forecasts of operations.

#### 4. Other information

- (1) Changes in significant subsidiaries during the six months ended June 30, 2021 (changes in specified subsidiaries resulting in the changes in scope of consolidation): None
- (2) Changes in accounting policies and changes in accounting estimates
  - a) Changes in accounting policies required by IFRS: None
  - b) Changes in accounting policies due to reasons other than a) above: None
  - c) Changes in accounting estimates: None
- (3) Number of common shares issued

a) Number of common shares issued including treasury shares as of June 30, 2021
 b) Number of treasury shares as of June 30, 2021
 c) Weighted-average number of common shares outstanding during the six months ended June 30, 2020
 d) 1,208,576,846
 d) 1,208,576,846
 d) 1,208,576,846
 e) 1,208,576,846
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(Information on the status of the quarterly review by the independent auditor)

This release is not subject to the quarterly review by the independent auditor.

(Method of obtaining supplementary materials on the financial results)

Kubota Corporation plans to hold a result briefing for institutional investors and securities analysts on August 5, 2021. The supplementary material will be published on the Company's website on the same day.

< Cautionary statements with respect to forward-looking statements >

This document may contain forward-looking statements that are based on management's expectations, estimates, projections, and assumptions. These statements are not guarantees of future performance and involve certain risks and uncertainties, which are difficult to predict. Therefore, actual future results may differ materially from what is forecast in forward-looking statements due to a variety of factors, including, without limitation: general economic conditions in the Company's markets, particularly government agricultural policies, levels of capital expenditures both in public and private sectors, foreign currency exchange rates, the occurrence of natural disasters, continued competitive pricing pressures in the marketplace, as well as the Company's ability to continue to gain acceptance of its products.

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# 1. Review of operations and financial condition

### (1) Summary of the results of operations for the six-month period

For the six months ended June 30, 2021, revenue of Kubota Corporation and its subsidiaries (hereinafter, the "Company") increased by ¥217.2 billion [24.6%] from the same period in the prior year to ¥1,101.4 billion.

Domestic revenue increased by ¥12.4 billion [4.3%] from the same period in the prior year to ¥302.5 billion because of increased revenue in Farm & Industrial Machinery mainly due to increased sales of farm equipment, despite a decrease in revenue in Water & Environment and Other.

Overseas revenue increased by ¥204.9 billion [34.5%] from the same period in the prior year to ¥798.9 billion because of significantly increased sales of farm equipment and construction machinery, while revenue in Water & Environment decreased from the same period in the prior year.

Operating profit increased by ¥65.9 billion [80.7%] from the same period in the prior year to ¥147.5 billion mainly due to significantly increased revenue in the domestic and overseas markets and improved foreign exchange rates, while there were some negative effects from increased fixed costs and a rise in material prices. Profit before income taxes increased by ¥65.0 billion [77.0%] from the same period in the prior year to ¥149.4 billion due to increased operating profit. Income tax expenses were ¥37.8 billion. Share of profits of investments accounted for using the equity method was ¥1.5 billion. Profit for the period increased by ¥48.0 billion [73.6%] from the same period in the prior year to ¥113.1 billion. Profit attributable to owners of the parent increased by ¥43.4 billion [72.8%] from the same period in the prior year to ¥103.0 billion.

Revenue from external customers and operating profit by each reportable segment were as follows:

### 1) Farm & Industrial Machinery

Farm & Industrial Machinery is comprised of farm equipment, agricultural-related products, engines, and construction machinery.

Revenue in this segment increased by 30.9% from the same period in the prior year to \$941.3 billion and accounted for 85.5% of consolidated revenue.

Domestic revenue increased by 10.9% from the same period in the prior year to ¥160.4 billion. Sales of farm equipment and agricultural-related products increased due to a recovery from adverse reaction from rushed demand before the consumption tax hike and increased demand resulting from subsidies for business continuation of farmers.

Overseas revenue increased by 35.9% from the same period in the prior year to ¥780.9 billion. In North America, sales of tractors and construction machinery increased significantly mainly due to strong demand along with trend in move to suburbs despite delay in production and shipment caused by port congestion and labor shortages. In addition, sales of engines recovered. In Europe, sales of construction machinery, tractors, and engines increased due to a recovery from sluggish sales along with the infection spread of COVID-19 in the prior year. In Asia outside Japan, sales of farm equipment in Thailand significantly increased mainly due to favorable weather conditions and stable crop prices at a high level. In addition, sales of farm equipment in China, India, and Philippines were strong as well. In Other areas, sales of tractors and construction machinery in Australia increased significantly due to more rainfall than usual and government stimulus policies.

Operating profit in this segment increased by 65.1% from the same period in the prior year to ¥143.9 billion mainly due to significantly increased revenue in the domestic and overseas markets and deteriorated profitability of products, which had been shipped in the same period in the prior year, in its manufacturing bases, while some negative effects from increased fixed costs and a rise in material prices.

### 2) Water & Environment

Water & Environment is comprised of pipe- and infrastructure-related products (ductile iron pipes, plastic pipes, valves for public sector, industrial castings, spiral-welded steel pipes, air-conditioning equipment, and other products) and environment-related products (environmental control plants, pumps, valves for private sector, and other products).

Revenue in this segment decreased by 2.5% from the same period in the prior year to \$146.6 billion and accounted for 13.3% of consolidated revenue.

Domestic revenue decreased by 1.8% from the same period in the prior year to ¥128.6 billion. In pipe- and infrastructure-related products, sales of ductile iron pipes and construction business decreased mainly due to a negative effect from postponed construction period along with a state of emergency. In environment-related products, sales of pumps increased significantly due to increased sales of drainage pump vehicles.

Overseas revenue decreased by 7.4% from the same period in the prior year to ¥18.0 billion. Mainly sales of industrial castings decreased.

Operating profit in this segment increased by 33.2% from the same period in the prior year to ¥13.2 billion mainly due to an improvement in plant construction costs.

#### 3) Other

Other is mainly comprised of a variety of services.

Revenue in this segment decreased by 7.6% from the same period in the prior year to \$13.6 billion and accounted for 1.2% of consolidated revenue.

Operating profit in this segment increased by 9.6% from the same period in the prior year to ¥1.6 billion.

### (2) Financial condition

### a) Assets, liabilities, and equity

Total assets as of June 30, 2021 were ¥3,430.8 billion, an increase of ¥241.5 billion from the prior fiscal year-end. With respect to assets, the yen value of finance receivables increased significantly due to the yen depreciation compared with the prior fiscal year-end in addition to an expansion in sales financing operations in North America, where retail sales were strong. In addition, inventories increased mainly due to increased inventories in transit along with port congestion.

With respect to liabilities, the yen value of bonds and borrowings denominated in foreign currencies increased mainly due to the yen depreciation compared with the prior fiscal year-end and an increase in finance receivables. Equity increased due to the accumulation of retained earnings and an improvement in other components of equity along with fluctuations mainly in foreign exchange rates. The ratio of equity attributable to owners of the parent to total assets stood at 46.9%, 0.6 percentage points higher than the prior fiscal year-end.

### b) Cash flows

Net cash provided by operating activities during the six months ended June 30, 2021 was ¥50.8 billion, an increase of ¥1.3 billion in net cash inflow compared with the same period in the prior year. This increase was mainly due to an increase in profit for the period, despite an increase in cash outflow related to an increase in finance receivables.

Net cash used in investing activities was ¥45.3 billion, an increase of ¥14.9 billion in net cash outflow compared with the same period in the prior year. This increase was mainly due to a decrease in cash inflow related to sales of securities and an increase in cash outflow related to acquisition of property, plant, and equipment and intangible assets, despite a decrease in cash outflow related to net increase in time deposits.

Net cash provided by financing activities was ¥2.3 billion, a decrease of ¥33.9 billion in net cash inflow compared with the same period in the prior year mainly due to a decrease in funding.

As a result of the above and after taking into account the effects from exchange rate changes, cash and cash equivalents as of June 30, 2021 were ¥237.5 billion, an increase of ¥14.6 billion from the beginning of the current period.

### (3) Forecasts for the year ending December 31, 2021

The Company revised its forecasts for revenue for the year ending December 31, 2021 upward to ¥2,150.0 billion, an increase of ¥100.0 billion from the previous forecasts, which were announced on February 15, 2021. This revision was made because overseas revenue is expected to increase due to a significant increase in sales of farm equipment in Asia outside Japan and more favorable exchange rates for the yen than forecast, in addition to strong sales of tractors and agricultural-related products in domestic market.

Operating profit was revised to ¥260.0 billion, an increase of ¥40.0 billion from the previous forecasts based on the revised revenue forecast and exchange rate trends. Profit before income taxes was revised to ¥263.0 billion, an increase of ¥38.0 billion from the previous forecasts and profit attributable to owners of the parent was revised to ¥183.0 billion, an increase of ¥25.0 billion from the previous forecasts.

The infection of new variants of COVID-19 is spreading around the world. If the situation with COVID-19 gets worse, there is a possibility that the Company's results of operations will be affected. However, the impact is not included in these forecasts because it is difficult to make assumptions at this point.

These forecasts are based on the assumption of exchange rates of ¥108=US\$1 and ¥130=€1.

(Reference) The forecasts for the year ending December 31, 2021

(Unit: millions of yen, except earnings per share)

		Year ending Dec. 31, 2021								
	Revised	Revised Previous Change								
	forecasts	forecasts	Amount	%	Dec. 31, 2020					
Revenue	2,150,000	2,050,000	100,000	4.9	1,853,234					
Operating profit	260,000	220,000	40,000	18.2	175,284					
Profit before income taxes	263,000	225,000	38,000	16.9	185,899					
Profit attributable to owners of the parent	183,000	158,000	25,000	15.8	128,524					
Earnings per share attributable to										
owners of the parent-Basic	151.49	130.80	-	-	105.85					

# 2. Other information

### (1) Changes in significant subsidiaries

None

### (2) Changes in accounting policies

None

# 3. Condensed consolidated financial statements

# (1) Condensed consolidated statement of financial position

ASSETS (Unit: millions of yen)

ASSETS			-	(Unit: m	nillions of yen)
	June 30	), 2021	Dec. 31, 2	020	Change
	Amount	%	Amount	%	Amount
Current assets:					
Cash and cash equivalents	¥ 237,5	39	¥ 222,919		¥ 14,620
Trade receivables	588,9	52	592,027		(3,075)
Finance receivables	349,5	83	317,626		31,957
Other financial assets	41,6	83	49,967		(8,284)
Inventories	428,7	31	373,998		54,733
Income taxes receivable	3,2	61	9,700		(6,439)
Other current assets	62,4	32	72,305		(9,873)
Total current assets	1,712,1	81 49.9	1,638,542	51.4	73,639
Noncurrent assets:					
Investments accounted for using the equity method	37,2	55	36,124		1,131
Finance receivables	941,8	20	807,342		134,478
Other financial assets	142,3	00	138,583		3,717
Property, plant, and equipment	440,5	01	424,672		15,829
Goodwill and intangible assets	80,3	24	72,539		7,785
Deferred tax assets	49,0	15	43,641		5,374
Other noncurrent assets	27,3	95	27,874		(479)
Total noncurrent assets	1,718,6	10 50.1	1,550,775	48.6	167,835
Total assets	¥ 3,430,7	91 100.0	¥ 3,189,317	100.0	¥ 241,474

ABILITIES AND EQUITY	1			(Unit:	millio	ns of yer	
	June 30, 20	021	Dec. 31, 20	Dec. 31, 2020			
	Amount	%	Amount	%	Α	mount	
Current liabilities:							
Bonds and borrowings	¥ 437,570		¥ 366,038		¥	71,53	
Trade payables	328,615		323,607			5,00	
Other financial liabilities	79,228		87,445			(8,21	
Income taxes payable	28,907		14,676			14,23	
Provisions	42,059		39,736			2,32	
Other current liabilities	204,727		194,924			9,80	
Total current liabilities	1,121,106	32.7	1,026,426	32.2		94,68	
Noncurrent liabilities:							
Bonds and borrowings	519,096		508,398			10,69	
Other financial liabilities	28,977		31,537			(2,56	
Retirement benefit liabilities	16,303		16,144			15	
Deferred tax liabilities	28,580		28,088			49	
Other noncurrent liabilities	4,345		4,539			(19	
Total noncurrent liabilities	597,301	17.4	588,706	18.4		8,59	
Total liabilities	1,718,407	50.1	1,615,132	50.6		103,27	
Equity:							
Share capital	84,130		84,130				
Share premium	84,840		84,943			(10	
Retained earnings	1,408,142		1,325,764			82,37	
Other components of equity	33,632		(18,162)			51,79	
Treasury shares	(453)		(636)			18	
Total equity attributable to owners of the parent	1,610,291	46.9	1,476,039	46.3		134,25	
Noncontrolling interests	102,093	3.0	98,146	3.1		3,94	
Total equity	1,712,384	49.9	1,574,185	49.4		138,19	
Total liabilities and equity	¥ 3,430,791	100.0	¥ 3,189,317	100.0	¥	241,47	

# (2) Condensed consolidated statement of profit or loss

(Unit: millions of yen, except earnings per share)

	(Unit: millions of yen, exce								
	S	ix months e June 30, 20			x months e June 30, 20				
		Amount	%		Amount	%	Amount		%
Revenue	¥	1,101,405	100.0	¥	884,170	100.0	¥	217,235	24.6
Cost of sales		(777,257)			(634,113)			(143,144)	
Selling, general, and administrative expenses		(181,523)			(166,357)			(15,166)	
Other income		7,080			4,356			2,724	
Other expenses		(2,157)			(6,386)			4,229	
Operating profit		147,548	13.4		81,670	9.2		65,878	80.7
Finance income		2,611			3,914			(1,303)	
Finance costs		(750)			(1,163)			413	
Profit before income taxes		149,409	13.6		84,421	9.5		64,988	77.0
Income tax expenses		(37,808)			(20,598)			(17,210)	
Share of profits of investments accounted for using the equity method		1,539			1,338			201	
Profit for the period	¥	113,140	10.3	¥	65,161	7.4	¥	47,979	73.6
Profit attributable to:									
Owners of the parent	¥	102,950	9.3	¥	59,570	6.7	¥	43,380	72.8
Noncontrolling interests		10,190	1.0		5,591	0.7		4,599	82.3
Earnings per share attributable to owners of the parent:									
Basic	¥	85.22		¥	48.87				
Diluted		-			-				

# (3) Condensed consolidated statement of comprehensive income

(Unit: millions of yen)

		Six months ended June 30, 2021		Six months ended June 30, 2020		Change
Profit for the period	¥	113,140	¥	65,161	¥	47,979
Other comprehensive income, net of income tax:						
Items that will not be reclassified subsequently to profit or loss:						
Remeasurement of defined benefit pension plans		(249)		113		(362
Net change in fair value of financial assets measured at fair value through other comprehensive income		1,913		(7,887)		9,800
Items that may be reclassified subsequently to profit or loss:						
Exchange rate differences on translating foreign operations		52,984		(26,539)		79,523
Total other comprehensive income, net of income tax		54,648	_	(34,313)		88,961
Comprehensive income for the period	¥	167,788	¥	30,848	¥	136,940

Comprehensive income attributable to:					
Owners of the parent	¥	157,131	¥ 28,401	¥	128,730
Noncontrolling interests		10,657	2,447		8,210

# (4) Condensed consolidated statement of changes in equity

Six months ended June 30, 2021 (Unit: millions of yen)

		Equity attributable to owners of the parent										
		Share capital		Share remium	Retained earnings	С	Other omponents of equity	Trea: sha	•	Total equity attributable to owners of the parent	Noncontrolling interests	Total equity
Balance as of Jan. 1, 2021	¥	84,130	¥	84,943	¥ 1,325,764	¥	(18,162)	¥	(636)	¥ 1,476,039	¥ 98,146	¥ 1,574,185
Profit for the period					102,950	)				102,950	10,190	113,140
Total other comprehensive income, net of income tax							54,181			54,181	467	54,648
Comprehensive income for the period					102,950	)	54,181			157,131	10,657	167,788
Transfer to retained earnings					2,385	i	(2,385)			-		-
Dividends paid					(22,957	)				(22,957)	(6,774)	(29,731)
Purchases and sales of treasury shares									(1)	(1)		(1)
Share-based payments with transfer restrictions				(43)					184	141		141
Changes in ownership interests in subsidiaries				(60)			(2)			(62)	64	2
Balance as of June 30, 2021	¥	84,130	¥	84,840	¥ 1,408,142	¥	33,632	¥	(453)	¥ 1,610,291	¥ 102,093	¥ 1,712,384

Six months ended June 30, 2020

(Unit: millions of yen)

	Е	quity attribut	table to owner	s of the parer	nt			
	Share capital	Share premium	Retained earnings	Other components of equity	Treasury shares	Total equity attributable to owners of the parent	Noncontrolling interests	Total equity
Balance as of Jan. 1, 2020	¥ 84,130	¥ 84,671	¥ 1,238,824	¥ 35,849	¥ (637)	¥ 1,442,837	¥ 94,377	¥ 1,537,214
Profit for the period			59,570			59,570	5,591	65,161
Total other comprehensive income, net of income tax				(31,169)		(31,169)	(3,144)	(34,313)
Comprehensive income for the period			59,570	(31,169)		28,401	2,447	30,848
Transfer to retained earnings			17,873	(17,873)		-		-
Dividends paid			(23,185)			(23,185)	(2,721)	(25,906)
Purchases and sales of treasury shares					(7,000)	(7,000)		(7,000)
Share-based payments with transfer restrictions		(61)	(35)		148	52		52
Changes in ownership interests in subsidiaries		383		15		398	(423)	(25)
Balance as of June 30, 2020	¥ 84,130	¥ 84,993	¥ 1,293,047	¥ (13,178)	¥ (7,489)	¥ 1,441,503	¥ 93,680	¥ 1,535,183

## (5) Condensed consolidated statement of cash flows

(Unit: millions of yen)

		nonths ended	Six months ended		Change
	Jur	ne 30, 2021	June 30, 2020		
Cash flows from operating activities:	l.,				
Profit for the period	¥	113,140	¥ 65,161		
Depreciation and amortization		35,156	33,099		
Finance income and costs		(1,762)	(2,910)		
Income tax expenses		37,808	20,598		
Decrease in trade receivables		9,790	10,600		
Increase in finance receivables		(99,287)	(63,460)		
(Increase) decrease in inventories		(37,529)	6,300		
Decrease in other assets		12,198	37,786		
Decrease in trade payables		(928)	(46,317)		
Increase in other liabilities		4,287	11,320		
Other, net		(3,067)	(1,534)		
Interest received		1,087	2,058		
Dividends received		1,133	1,430		
Interest paid		(1,242)	(419)		
Income taxes paid, net		(19,987)	(24,191)		
Net cash provided by operating activities		50,797	49,521	¥	1,276
Cash flows from investing activities:					
Payments for acquisition of property, plant, and equipment and intangible assets		(56,973)	(38,434)		
Proceeds from sales and redemptions of securities		3,941	26,916		
Net decrease in loans receivable from associate		1,431	250		
Net increase in time deposits		(5,379)	(25,373)		
Net decrease (increase) in restricted cash		9,900	(1,014)		
Net decrease in short-term investments		_	2,894		
Other, net		1,803	4,344		
Net cash used in investing activities	_	(45,277)	(30,417)		(14,860)
Cash flows from financing activities:					
Funding from bonds and long-term borrowings		150,882	204,676		
Redemptions of bonds and repayments of long-term borrowings		(122,997)	(93,171)		
Net increase (decrease) in short-term borrowings		8,763	(38,197)		
Repayments of lease liabilities		(9,409)	(7,272)		
Dividends paid		(22,957)	(23,185)		
Purchases of treasury shares		(2)	(7,000)		
Other, net		(2,017)	342		
Net cash provided by financing activities		2,263	36,193		(33,930
Effect of exchange rate changes on cash and cash equivalents		6,837	(4,303)		11,140
Net increase in cash and cash equivalents	_	14,620	50,994		
Cash and cash equivalents, at beginning of period		222,919	199,665		
Cash and cash equivalents, at end of period	¥	237,539	¥ 250,659	¥	(13,120

## (6) Notes to the going concern assumption

None

### (7) Consolidated segment information

### a) Reportable segments

Information by reportable segment is summarized as follows:

(Unit: millions of yen)

Six months end	ed June 30, 2021	In	arm & dustrial achinery	al Water & Oth		Other	Adj	Adjustments		onsolidated	
Revenue	External customers	¥	941,275	¥	146,551	¥	13,579	¥	-	¥	1,101,405
	Intersegment		92		724		14,569		(15,385)		-
	Total		941,367		147,275		28,148		(15,385)		1,101,405
Operating pro	fit	¥	143,935	¥	13,190	¥	1,625	¥	(11,202)	¥	147,548

(Unit: millions of yen)

Six months ende	ed June 30, 2020	In	arm & dustrial achinery	trial Water & Ot		Other	Ad	justments	Co	Consolidated	
Revenue	External customers	¥	719,147	¥	150,326	¥	14,697	¥		¥	884,170
	Intersegment		137		535		13,245		(13,917)		-
	Total		719,284		150,861		27,942		(13,917)		884,170
Operating pro	fit	¥	87,197	¥	9,904	¥	1,482	¥	(16,913)	¥	81,670

#### Notes:

- 1. Adjustments include the items, such as the elimination of intersegment transfers and corporate expenses, which are not allocated to any particular reportable segment. The corporate expenses included in Adjustments consist mainly of expenses of the administration department, basic research expenses, and foreign exchange gains or losses incurred in Kubota Corporation.
- 2. The aggregated amounts of operating profit are equal to those presented in the condensed consolidated statement of profit or loss. Please refer to the condensed consolidated statement of profit or loss for the reconciliation of operating profit to profit before income taxes.
- 3. Intersegment transfers are recorded at values that approximate market prices.
- 4. Beginning with the current consolidated fiscal year, in conformity with the change in the business reporting structure of the Company, the amounts related to "Financial services businesses" are reported in the "Farm & Industrial Machinery" segment, whereas they were formerly reported in the "Other" segment. The information for the same period in the prior year has been retrospectively adjusted to conform to the current fiscal year's presentation.

### b) Geographic information

Information about revenue from external customers by location is summarized as follows:

(Unit: millions of yen)

	Six months en	ded	Six months ende	d			
	June 30, 202	!1	June 30, 2020				
Japan	¥	302,545	¥	290,193			
North America		394,654		300,361			
Europe		147,374		108,788			
Asia outside Japan		216,827		161,160			
Other areas		40,005		23,668			
Total	¥	1,101,405	¥	884,170			

#### Notes:

- 1. Revenue from North America included that from the United States of ¥343,158 million and ¥270,045 million for the six months ended June 30, 2021 and 2020, respectively.
- 2. There was no single customer from whom revenue exceeded 10% or more of total consolidated revenue of the Company.

## (8) Consolidated revenue by product group

(Unit: millions of yen)

	ı				(Unit: milli	ons of yen)
	Six months end June 30, 202		Six months er June 30, 20		Change	
	Amount	%	Amount	%	Amount	%
Farm Equipment and Engines	¥ 749,300	68.1	¥ 583,956	66.0	¥ 165,344	28.3
Domestic	143,964		129,099		14,865	11.5
Overseas	605,336		454,857		150,479	33.1
Construction Machinery	191,975	17.4	135,191	15.3	56,784	42.0
Domestic	16,442		15,501		941	6.1
Overseas	175,533		119,690		55,843	46.7
Farm & Industrial Machinery	941,275	85.5	719,147	81.3	222,128	30.9
Domestic	160,406	14.6	144,600	16.3	15,806	10.9
Overseas	780,869	70.9	574,547	65.0	206,322	35.9
Pipe- and Infrastructure-related Products	82,389	7.5	90,325	10.2	(7,936)	(8.8
Domestic	69,152		75,393		(6,241)	(8.3
Overseas	13,237		14,932		(1,695)	(11.4
Environment-related Products	64,162	5.8	60,001	6.8	4,161	6.9
Domestic	59,431		55,519		3,912	7.0
Overseas	4,731		4,482		249	5.6
Water & Environment	146,551	13.3	150,326	17.0	(3,775)	(2.5
Domestic	128,583	11.7	130,912	14.8	(2,329)	(1.8
Overseas	17,968	1.6	19,414	2.2	(1,446)	(7.4
Other	13,579	1.2	14,697	1.7	(1,118)	(7.6
Domestic	13,556	1.2	14,681	1.7	(1,125)	(7.7
Overseas	23	0.0	16	0.0	7	43.8
Total	¥ 1,101,405	100.0	¥ 884,170	100.0	¥ 217,235	24.6
Domestic	302,545	27.5	290,193	32.8	12,352	4.3
Overseas	798,860	72.5	593,977	67.2	204,883	34.5

### Note:

Beginning with the current consolidated fiscal year, in conformity with the change in the business reporting structure of the Company, the amounts related to "Financial services businesses" are reported in the "Farm Equipment and Engines" segment, whereas they were formerly reported in the "Other" segment. The information for the same period in the prior year has been retrospectively adjusted to conform to the current fiscal year's presentation.

## (9) Anticipated consolidated revenue by reportable segment

(Unit: billions of yen)

								(Onit: billion	1 - 1
		Year ending Dec. 31, 2021			Year ended Dec. 31, 2020			Change	
	Α	mount	%		Amount	%		Amount	%
Domestic	¥	310.0		¥	292.9		¥	17.1	5.8
Overseas		1,490.0			1,216.2			273.8	22.5
Farm & Industrial Machinery		1,800.0	83.7		1,509.1	81.4		290.9	19.3
Domestic		276.0			274.0			2.0	0.7
Overseas		44.0			41.8			2.2	5.2
Water & Environment		320.0	14.9		315.8	17.0		4.2	1.3
Domestic		30.0			28.3			1.7	5.9
Overseas		0.0			0.0			_	_
Other		30.0	1.4		28.3	1.6		1.7	5.8
Total	¥	2,150.0	100.0	¥	1,853.2	100.0	¥	296.8	16.0
	•		1						
Domestic	¥	616.0	28.7	¥	595.2	32.1	¥	20.8	3.5

Domestic	¥ 616.0	28.7	¥ 595.2	32.1	¥ 20.8	3.5
Overseas	1,534.0	71.3	1,258.0	67.9	276.0	21.9

### Note:

Beginning with the current consolidated fiscal year, in conformity with the change in the business reporting structure of the Company, the amounts related to a part of its businesses will be reported in the "Farm & Industrial Machinery" segment, whereas they were formerly reported in the "Other" segment. Therefore, the information for the forecast and result of sales on this page have been adjusted to the new segmentation.

# 4. Results of operations for the three months ended June 30, 2021

# (1) Condensed consolidated statement of profit or loss

(Unit: millions of yen, except earnings per share)

	(Unit: millions or yen, except e								
	Thi	ree months June 30, 20			ee months June 30, 2			Change	
	,	Amount	%	A	Amount	%	А	mount	%
Revenue	¥	563,719	100.0	¥	444,627	100.0	¥	119,092	26.8
Cost of sales		(398,995)			(312,295)			(86,700)	1
Selling, general, and administrative expenses		(94,682)			(78,289)			(16,393)	
Other income		1,270			1,173			97	1
Other expenses		(1,487)			(4,004)			2,517	
Operating profit		69,825	12.4		51,212	11.5		18,613	36.3
Finance income		1,703			2,719			(1,016)	1
Finance costs		(437)			(540)			103	
Profit before income taxes		71,091	12.6		53,391	12.0		17,700	33.2
Income tax expenses		(16,427)			(12,509)			(3,918)	ı
Share of profits of investments accounted for using the equity method		1,009			1,051			(42)	
Profit for the period	¥	55,673	9.9	¥	41,933	9.4	¥	13,740	32.8
Profit attributable to:									
Owners of the parent	¥	50,909	9.0	¥	38,814	8.7	¥	12,095	31.2
Noncontrolling interests		4,764	0.9		3,119	0.7		1,645	52.7
Earnings per share attributable to owners of the parent:									
Basic	¥	42.14		¥	31.87				
Diluted		-			-				

### (2) Consolidated segment information

### a) Reportable segments

Information by reportable segment is summarized as follows:

(Unit: millions of yen)

Three months 6	ended June 30, 2021	Farm & Industrial Machinery		Water & Environment		Other		Adjustments		Consolidated	
Revenue	External customers	¥	496,822	¥	60,850	¥	6,047	¥		¥	563,719
	Intersegment		27		221		7,433		(7,681)		-
	Total		496,849		61,071		13,480		(7,681)		563,719
Operating pro	ofit	¥	75,850	¥	693	¥	615	¥	(7,333)	¥	69,825

(Unit: millions of yen)

Three months e	nded June 30, 2020	In	Farm & Industrial Machinery		Water & Environment		Other		Adjustments		Consolidated	
Revenue	External customers	¥	372,177	¥	65,474	¥	6,976	¥		¥	444,627	
	Intersegment		94		264		6,223		(6,581)		-	
	Total		372,271		65,738		13,199		(6,581)		444,627	
Operating profit		¥	56,674	¥	1,606	¥	514	¥	(7,582)	¥	51,212	

#### Notes:

- 1. Adjustments include the items, such as the elimination of intersegment transfers and corporate expenses, which are not allocated to any particular reportable segment. The corporate expenses included in Adjustments consist mainly of expenses of the administration department, basic research expenses, and foreign exchange gains or losses incurred in Kubota Corporation.
- 2. The aggregated amounts of operating profit are equal to those presented in the condensed consolidated statement of profit or loss. Please refer to the condensed consolidated statement of profit or loss for the reconciliation of operating profit to profit before income taxes.
- 3. Intersegment transfers are recorded at values that approximate market prices.
- 4. Beginning with the current consolidated fiscal year, in conformity with the change in the business reporting structure of the Company, the amounts related to "Financial services businesses" are reported in the "Farm & Industrial Machinery" segment, whereas they were formerly reported in the "Other" segment. The information for the same period in the prior year has been retrospectively adjusted to conform to the current fiscal year's presentation.

### b) Geographic information

Information about revenue from external customers by location is summarized as follows:

(Unit: millions of yen)

	Three months	ended	Three mont	ns ended
	June 30, 20	21	June 30,	2020
Japan	¥	142,506	¥	140,166
North America		214,416		151,248
Europe		77,545		49,291
Asia outside Japan		110,655		91,035
Other areas		18,597		12,887
Total	¥	563,719	¥	444,627

#### Notes:

- 1. Revenue from North America included that from the United States of ¥186,109 million and ¥134,856 million for the three months ended June 30, 2021 and 2020, respectively.
- 2. There was no single customer from whom revenue exceeded 10% or more of total consolidated revenue of the Company.

## (3) Consolidated revenue by product group

(Unit: millions of yen)

	(Unit: millions of yen)					
	Three months ended June 30, 2021		Three months ended June 30, 2020		Change	
	Amount	%	Amount	%	Amount	%
Farm Equipment and Engines	¥ 391,740	69.5	¥ 298,036	67.0	¥ 93,704	31.4
Domestic	76,321		70,854		5,467	7.7
Overseas	315,419		227,182		88,237	38.8
Construction Machinery	105,082	18.6	74,141	16.7	30,941	41.7
Domestic	7,980		7,413		567	7.6
Overseas	97,102		66,728		30,374	45.5
Farm & Industrial Machinery	496,822	88.1	372,177	83.7	124,645	33.5
Domestic	84,301	14.9	78,267	17.6	6,034	7.7
Overseas	412,521	73.2	293,910	66.1	118,611	40.4
Pipe- and Infrastructure-related Products	39,027	6.9	41,078	9.2	(2,051)	(5.0
Domestic	33,183		33,269		(86)	(0.3
Overseas	5,844		7,809		(1,965)	(25.2
Environment-related Products	21,823	3.9	24,396	5.5	(2,573)	(10.5
Domestic	18,988		21,658		(2,670)	(12.3
Overseas	2,835		2,738		97	3.5
Water & Environment	60,850	10.8	65,474	14.7	(4,624)	(7.1
Domestic	52,171	9.3	54,927	12.3	(2,756)	(5.0
Overseas	8,679	1.5	10,547	2.4	(1,868)	(17.7
Other	6,047	1.1	6,976	1.6	(929)	(13.3
Domestic	6,034	1.1	6,972	1.6	(938)	(13.5
Overseas	13	0.0	4	0.0	9	225.0
Total	¥ 563,719	100.0	¥ 444,627	100.0	¥ 119,092	26.8
Domestic	142,506	25.3	140,166	31.5	2,340	1.7
Overseas	421,213	74.7	304,461	68.5	116,752	38.3

### Note:

Beginning with the current consolidated fiscal year, in conformity with the change in the business reporting structure of the Company, the amounts related to "Financial services businesses" are reported in the "Farm Equipment and Engines" segment, whereas they were formerly reported in the "Other" segment. The information for the same period in the prior year has been retrospectively adjusted to conform to the current fiscal year's presentation.