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KUBOTA Corporation

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FINANCIAL RESULTS FOR THE YEAR ENDED DECEMBER 31, 2023 [IFRS]

Kubota Corporation hereby reports its consolidated results for the year ended December 31, 2023.

Consolidated Financial Highlights

1. Consolidated financial results for the year ended December 31, 2023

(1) Results of operations

(Unit: millions of yen, except per share amounts)

	Year ended	Change	Year ended	Change
	Dec. 31, 2023	(%)	Dec. 31, 2022	(%)
Revenue	¥ 3,020,711	12.8	¥ 2,676,980	_
Operating profit	¥ 328,829	53.4	¥ 214,387	_
% of revenue	10.9%		8.0%	
Profit before income taxes	¥ 342,289	48.1	¥ 231,150	_
% of revenue	11.3%		8.6%	
Profit for the year	¥ 259,998	49.0	¥ 174,440	_
% of revenue	8.6%		6.5%	
Profit attributable to owners of the parent	¥ 238,455	52.4	¥ 156,472	_
% of revenue	7.9%		5.8%	
Comprehensive income for the year	¥ 407,057	32.0	¥ 308,405	_
% of revenue	13.5%		11.5%	
Earnings per share attributable to owners of the parent:				
Basic	¥ 201.74		¥ 131.06	
Diluted	_		_	
Ratio of profit attributable to owners of the parent				
to epuity attributable to owners of the parent	11.8%		8.8%	
Ratio of profit before income taxes to total assets	6.8%		5.4%	

(2) Financial position

(Unit: millions of yen, except per share amounts)

	Dec. 31, 2023	Dec. 31, 2022
Total assets	¥ 5,359,247	¥ 4,765,053
Total equity	¥ 2,416,067	¥ 2,102,488
Equity attributable to owners of the parent	¥ 2,175,773	¥ 1,874,490
Ratio of equity attributable to owners of the parent		
to total assets	40.6%	39.3%
Equity attributable to owners of the parent per share	¥ 1,851.75	¥ 1,576.30

(3) Cash flows

(Unit: millions of yen)

	Year ended	Year ended
	Dec. 31, 2023	Dec. 31, 2022
Net cash used in operating activities	(¥17,273)	(¥7,680)
Net cash used in investing activities	(¥173,441)	(¥318,499)
Net cash provided by financing activities	¥ 178,404	¥ 282,557
Cash and cash equivalents, at the end of the year	¥ 222,118	¥ 225,799

Notes

- 1. Change (%) represents the percentage change from the prior year.
- 2. Kubota Corporation and its subsidiaries (hereinafter, the "Company") have retrospectively adopted changes in accounting policies. Therefore, the percentage changes from the prior year of the year ended Dec. 31, 2022, are not presented.
- 3. Amounts less than one million yen are rounded.

2. Cash dividends

(Unit: millions of yen, except per share amounts)

	Cash dividends per share							Ratio of	
	First quarter period	Second quarter period	Third quarter period	Year-end	Total	Annual cash dividends	Payout ratio	dividends to equity attributable to owners of the parent	
Year ended Dec. 31, 2023	ı	¥ 24.00	1	¥ 24.00	¥ 48.00	¥ 56,585	23.8%	2.8%	
Year ended Dec. 31, 2022	_	¥ 22.00	_	¥ 22.00	¥ 44.00	¥ 52,496	33.6%	3.0%	

Note:

Although Kubota Corporation's basic policy for the return of profit to shareholders is to maintain stable dividends and raise dividends, the specific amount of cash dividends for each fiscal year is decided in consideration of the development of business performance, financial condition, and shareholder return ratio calculated from dividends and retirement of its own shares.

3. Forecasts of operations for the year ending December 31, 2024

(Unit: millions of yen, except per share amounts)

	Six months ending	Change	Year ending	Change
	June 30, 2024	(%)	Dec. 31, 2024	(%)
Revenue	¥ 1,550,000	2.0	¥ 3,050,000	1.0
Operating profit	¥ 180,000	(2.5)	¥ 320,000	(2.7)
Profit before income taxes	¥ 188,000	(2.0)	¥ 333,000	(2.7)
Profit attributable to owners of the parent	¥ 130,000	0.9	¥ 226,000	(5.2)
Earnings per share attributable to owners of the parent - basic	¥ 110.64		¥ 192.34	

Notes

- 1. Change (%) represents the percentage change from the prior year.
- 2. Please refer to the accompanying materials, "1. Review of operations and financial results (1) Review of operations
 - b) Forecasts for the year ending December 31, 2024" on page 6 for further information related to the forecasts of operations.

4. Other information

- (1) Changes in significant subsidiaries during the year ended December 31, 2023 (changes in specified subsidiaries resulting in the changes in scope of consolidation): None
- (2) Changes in accounting policies and changes in accounting estimates
 - a) Changes in accounting policies required by International Financial Reporting Standards (hereinafter "IFRS"): Yes
 - b) Changes in accounting policies due to reasons other than a) above: None
 - c) Changes in accounting estimates: None

Note:

See the accompanying materials, "3. Consolidated financial statements (7) Notes to consolidated financial statements c) Changes in accounting policies" on page 14.

(3) Number of common shares issued

a) Number of common shares issued including treasury shares as of December 31, 2023 : 1,176,666,846

Number of common shares issued including treasury shares as of December 31, 2022 : 1,191,006,846

b) Number of treasury shares as of December 31, 2023 : 1,685,151

Number of treasury shares as of December 31, 2022 : 1,838,075

c) Weighted-average number of common shares outstanding during the year ended December 31, 2023 : 1,193,854,627

Weighted-average number of common shares outstanding during the year ended December 31, 2022 : 1,193,854,627

(Reference) Non consolidated financial highlights

(1) Results of operations

(Unit: millions of yen, except per common share amounts)

	Year ended	Change	Year ended	Change
	Dec. 31, 2023	(%)	Dec. 31, 2022	(%)
Net sales	¥ 1,223,415	5.5	¥ 1,159,920	7.9
Operating income	¥ 73,051	54.0	¥ 47,425	(9.0)
Ordinary income	¥ 109,238	20.5	¥ 90,689	(23.5)
Net income	¥ 123,773	67.8	¥ 73,779	(22.9)
Net income per common share				
Basic	¥ 104.68		¥ 61.78	
Diluted	_		1	

(2) Financial position

(Unit: millions of yen, except per common share amounts)

	Dec. 31, 2023	Dec. 31, 2022
Total assets	¥ 1,711,527	¥ 1,644,815
Net assets	¥ 679,596	¥ 631,545
Ratio of equity to total assets	39.7%	38.4%
Net assets per common share	¥ 578.22	¥ 530.93

Note:

All amounts are rounded off to the nearest million yen.

Information on the status of the audit by the independent auditor

This release is not subject to the audit by the independent auditor.

Retrospective adjustment

Effective from the beginning of the current consolidated fiscal year, the Company has adopted IFRS 17 Insurance Contracts. In addition, the provisional accounting for the business combination of Escorts Limited (currently, Escorts Kubota Limited), which the Company acquired on April 11, 2022, has been finalized during the 1st quarter of FY 2023. The Company adjusted the figures of prior fiscal year-end retrospectively for these effects.

Method of obtaining supplementary materials on the financial results

Kubota Corporation plans to hold a result briefing for institutional investors and securities analysts on February 15, 2024. The supplementary material will be posted on its website on the same day.

< Cautionary statements with respect to forward-looking statements >

This document may contain forward-looking statements that are based on management's expectations, estimates, projections, and assumptions. These statements are not guarantees of future performance and involve certain risks and uncertainties, which are difficult to predict. Therefore, actual future results may differ materially from what is forecast in forward-looking statements due to a variety of factors, including, without limitation: general economic conditions in the Company's markets, particularly government agricultural policies, levels of capital expenditures both in public and private sectors, foreign currency exchange rates, occurrence of natural disasters, continued competitive pricing pressures in the marketplace, as well as the Company's ability to continue to gain acceptance of its products.

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1. Review of operations and financial results

Effective from the beginning of the current consolidated fiscal year, Kubota Corporation and its subsidiaries (hereinafter, the "Company") has adopted IFRS 17 Insurance Contracts, and effective from the year ended December 31, 2022, the Company has changed the measurement method of allowance for doubtful accounts for lease receivables. In addition, the provisional accounting for the business combination of Escorts Limited (currently, Escorts Kubota Limited; hereinafter, "EKL"), which the Company acquired on April 11, 2022, has been finalized during the 1st quarter of FY 2023. In the following analysis, consolidated financial position, results of operations, and cash flows for this current period, are compared with the figures for the prior fiscal year-end, which are retrospectively adjusted for these effects.

(1) Review of operations

a) Summary of the results of operations for the year ended December 31, 2023

For the year ended December 31, 2023, revenue of the Company increased by ¥343.7 billion (12.8%) from the prior year to ¥3,020.7 billion.

Domestic revenue increased by ¥40.8 billion (6.8%) from the prior year to ¥643.1 billion because of increased revenue from Farm & Industrial Machinery and Water & Environment.

Overseas revenue also increased by ¥303.0 billion (14.6%) from the prior year to ¥2,377.6 billion because of increased revenue from Farm & Industrial Machinery and Water & Environment. As a result, overseas revenue accounted for 78.7% of consolidated revenue, which increased by 1.2 percentage points from the prior year.

Operating profit increased by ¥114.4 billion (53.4%) from the prior year to ¥328.8 billion mainly due to sales price increase and favorable impact from foreign exchange rates, although there were some negative effects, such as an increase in sales incentive cost caused by an interest rate hike, a rise in material prices, and an increase in various expenses mainly due to inflation. Profit before income taxes increased by ¥111.1 billion (48.1%) from the prior year to ¥342.3 billion due to increased operating profit. Profit for the year increased by ¥85.6 billion (49.0%) to ¥260.0 billion, reflecting income tax expenses of ¥84.4 billion and share of profits of investments accounted for using the equity method of ¥2.1 billion. Profit attributable to owners of the parent increased by ¥82.0 billion (52.4%) from the prior year to ¥238.5 billion.

Revenue from external customers and operating profit by each reportable segment were as follows:

1) Farm & Industrial Machinery

Farm & Industrial Machinery is composed of farm equipment, agricultural-related products, engines, and construction machinery.

Revenue in this segment increased by 13.3% from the prior year to ¥2,636.7 billion, which accounted for 87.3% of consolidated revenue.

Domestic revenue increased by 4.4% from the prior year to ¥315.8 billion mainly due to increased sales of construction machinery and engines.

Overseas revenue increased by 14.7% from the prior year to ¥2,321.0 billion. In North America, revenue increased from the prior year. Sales of construction machinery increased thanks to firm demand for housing construction and infrastructure development by the government, although the Company struggled with tractor business due to weak residential market. In Europe, revenue increased from the prior year. Sales of construction machinery were solid, supported by public construction demand. Sales of tractors also increased thanks to replenishment of dealer inventory. Sales in Thailand continued suffering purchase postponement caused by unfavorable weather such as drought. Sales in India increased due to consolidation of EKL since the second quarter of the prior year and firm sales development in dryland farming.

Operating profit in this segment increased by 53.0% from the prior year to ¥355.8 billion mainly due to favorable effects mainly of sales price increase and fluctuation of exchange rates, although there were some negative effects from an increase in sales incentive cost caused by an interest rate hike, a rise in material prices, and an increase in various expenses caused by inflation mainly.

2) Water & Environment

Water & Environment is composed of pipe system business (ductile iron pipes, plastic pipes, and other products), industrial products business (reformer and cracking tubes, spiral-welded steel pipes, air-conditioning equipment, and other products), and environment business (environmental control plants, pumps, and other products).

Revenue in this segment increased by 11.3% from the prior year to ¥364.5 billion, which accounted for 12.1% of consolidated revenue.

Domestic revenue increased by 11.3% from the prior year to ¥307.9 billion due to increased sales of environment business and pipe system business.

Overseas revenue increased by 11.0% from the prior year to ¥56.6 billion mainly due to firm sales of industrial products business, such as cracking tubes, supported by demand for overseas plant constructions, and increased sales of environment business, especially MBR system.

Operating profit in this segment increased by 77.1% from the prior year to ¥30.5 billion due to the compensation of negative effect from a rise in material prices by sales price increase.

3) Other

Other is mainly composed of a variety of other services.

Revenue in this segment decreased by 15.8% from the prior year to ¥19.5 billion and accounted for 0.6% of consolidated revenue.

Operating profit in this segment decreased by 51.1% from the prior year to ¥1.5 billion.

b) Forecasts for the year ending December 31, 2024

Consolidated revenue for the year ending December 31, 2024 is forecasted to increase by ¥29.3 billion from the prior year to ¥3,050.0 billion. In the domestic market, revenue in Farm & Industrial Machinery is expected to decrease slightly as the prior year due to high agricultural production costs. On the other hand, revenue in Water & Environment is expected to increase due to pipe system business mainly. In the overseas market, demand for construction machinery is expected to be solid and sales of farm equipment are also expected to be firm mainly in India although there are regional differences.

Operating profit is forecasted to decrease slightly to ¥320.0 billion due to increase in fixed cost and raw material cost caused by inflation despite favorable effects of sales price increase mainly. Profit before income taxes is forecasted to be ¥333.0 billion. Profit attributable to owners of the parent is forecasted to be ¥226.0 billion.

(These forecasts are based on the assumption of exchange rates of ¥140=US\$1 and ¥153=€1.)

(2) Financial position

a) Assets, liabilities, and equity

Total assets as of December 31, 2023, were ¥5,359.2 billion, an increase of ¥594.2 billion from the prior fiscal year-end. This increase was attributable to increases in trade receivables and financial receivables as a result of an increase in revenue in North America.

Total liabilities also increased from the prior fiscal year-end due to an increase in bonds and borrowings as a result of an increase in working capital mainly along with the change in payment terms with business partners in Japan. Equity

increased due to the accumulation of retained earnings and an improvement in other components of equity along with fluctuations mainly in foreign exchange rates.

The ratio of equity attributable to owners of the parent to total assets stood at 40.6%, 1.3 percentage points higher than the prior fiscal year-end.

b) Cash flows

Net cash used in operating activities during the year ended December 31, 2023 was ¥17.3 billion, an increase of ¥9.6 billion in net cash outflow compared with the prior year. This increase of expenditure was due to decrease in trade payables mainly resulting from the change in payment terms with business partners in Japan, despite profit for the year increased.

Net cash used in investing activities was ¥173.4 billion, a decrease of ¥145.1 billion in net cash outflow compared with the prior year. This decrease resulted from the acquisition of shares of a subsidiary in the prior year mainly.

Net cash provided by financing activities was ¥178.4 billion, a decrease of ¥104.2 billion in net cash inflow compared with the prior year, due to an increase in repayments of short-term borrowings.

As a result of the above and after taking into account the effects of exchange rate changes, cash and cash equivalents as of December 31, 2023, were ¥222.1 billion, a decrease of ¥3.7 billion from the beginning of the fiscal year.

(Reference) Cash flow indices

	Year ended	Year ended
	Dec. 31, 2023	Dec. 31, 2022
Ratio of equity attributable to owners of the parent to total assets (%)	40.6	39.3
Equity ratio based on market capitalization (%)	46.5	45.3
Interest-bearing liabilities / Net cash provided by operating activities	-	-
(year)		
Interest coverage ratio (times)	=	-

Note:

- Ratio of equity attributable to owners of the parent to total assets: equity attributable to owners of the parent / total assets
- Equity ratio based on market capitalization: market capitalization / total assets
- ·Interest coverage ratio: net cash provided by operating activities / interest paid

Each ratio is calculated based on figures in the consolidated financial statements. Market capitalization is calculated based on closing price at the end of the fiscal year multiplied by the number of shares outstanding at the end of the fiscal year, excluding treasury shares. Net cash provided by operating activities is the amount in the consolidated statements of cash flows. Interest-bearing liabilities are bonds and borrowings in the consolidated statement of financial position. Additionally, interest paid is the total amount of interest paid in the consolidated statements of cash flows and interest paid resulting from interest-bearing liabilities related to sales financing operations. Among these cash flow indices, 'Interest-bearing liabilities / Net cash provided by operating activities' and 'Interest coverage ratio' were not presented because figure of net cash provided by operating activities was negative.

2. Basic rationale for selection of accounting standards

Kubota Corporation has voluntarily adopted IFRS from the 1st quarter of the fiscal year ended December 31, 2018.

< Cautionary Statements with Respect to Forward-Looking Statements >

This document may contain forward-looking statements that are based on management's expectations, estimates, projections and assumptions. These statements are not guarantees of future performance and involve certain risks and uncertainties, which are difficult to predict. Therefore, actual future results may differ materially from what is forecast in forward-looking statements due to a variety of factors, including, without limitation: general economic conditions in the Company's markets, particularly government agricultural policies, levels of capital expenditures both in public and private sectors, foreign currency exchange rates, the occurrence of natural disasters, continued competitive pricing pressures in the marketplace, as well as the Company's ability to continue to gain acceptance of its products.

3. Consolidated financial statements for the year ended December 31, 2023

(1) Consolidated statement of financial position

ASSETS (Unit: millions of yen)

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	Dec. 31, 2	023	Dec. 31, 20	Change	
	Amount	%	Amount	%	Amount
Current assets:					
Cash and cash equivalents	¥ 222,118		¥ 225,799		¥ (3,681)
Trade receivables	945,490		779,385		166,105
Finance receivables	552,419		480,658		71,761
Other financial assets	83,018		71,516		11,502
Contract assets	47,669		28,018		19,651
Inventories	668,048		644,471		23,577
Income taxes receivable	5,763		2,710		3,053
Other current assets	55,846		55,223		623
Total current assets	2,580,371	48.1	2,287,780	48.0	292,591
Noncurrent assets:					
Investments accounted for using the equity method	46,523		46,492		31
Finance receivables	1,349,047		1,203,856		145,191
Other financial assets	188,654		165,438		23,216
Property, plant, and equipment	727,061		644,245		82,816
Goodwill	145,715		134,597		11,118
Intangible assets	187,000		184,291		2,709
Deferred tax assets	96,091		75,827		20,264
Other noncurrent assets	38,785		22,527		16,258
Total noncurrent assets	2,778,876	51.9	2,477,273	52.0	301,603
Total assets	¥ 5,359,247	100.0	¥ 4,765,053	100.0	¥ 594,194

LIABILITIES AND EQUITY (Unit: millions of yen)

	Dec. 31, 20	23	Dec. 31, 20	Change	
	Amount	%	Amount	%	Amount
Current liabilities:					
Bonds and borrowings	¥ 663,294		¥ 640,889		¥ 22,405
Trade payables	300,902		454,780		(153,878)
Other financial liabilities	93,270		106,096		(12,826)
Insurance contract liabilities	51,333		50,792		541
Income taxes payable	29,706		24,646		5,060
Provisions	77,191		65,823		11,368
Contract liabilities	33,043		33,509		(466)
Other current liabilities	244,323		207,040		37,283
Total current liabilities	1,493,062	27.9	1,583,575	33.2	(90,513)
Noncurrent liabilities:					
Bonds and borrowings	1,326,913		970,216		356,697
Other financial liabilities	44,701		41,135		3,566
Retirement benefit liabilities	15,907		14,293		1,614
Deferred tax liabilities	55,653		46,673		8,980
Other noncurrent liabilities	6,944		6,673		271
Total noncurrent liabilities	1,450,118	27.0	1,078,990	22.7	371,128
Total liabilities	2,943,180	54.9	2,662,565	55.9	280,615
Equity:					
Share capital	84,130		84,130		_
Share premium	97,377		79,247		18,130
Retained earnings	1,693,681		1,529,248		164,433
Other components of equity	303,794		185,422		118,372
Treasury shares	(3,209)		(3,557)		348
Total equity attributable to owners of the parent	2,175,773	40.6	1,874,490	39.3	301,283
Noncontrolling interests	240,294	4.5	227,998	4.8	12,296
Total equity	2,416,067	45.1	2,102,488	44.1	313,579
Total liabilities and equity	¥ 5,359,247	100.0	¥ 4,765,053	100.0	¥ 594,194

(2) Consolidated statement of profit or loss

(Unit: millions of yen, except earnings per share)

			(Unit	: millions of y	en, exce	ept e	arnings per	snare)	
		Year ended Dec. 31, 2023			Year ended Dec. 31, 2022			Change		
		Amount	%		Amount	%	A	Amount	%	
Revenue	¥	3,020,711	100.0	¥	2,676,980	100.0	¥	343,731	12.8	
Cost of sales		(2,144,242)			(1,991,301)			(152,941)		
Selling, general, and administrative expenses		(538,621)			(479,354)			(59,267)		
Other income		22,174			15,488			6,686		
Other expenses		(31,193)			(7,426)			(23,767)		
Operating profit		328,829	10.9		214,387	8.0		114,442	53.4	
Finance income		18,713			18,760			(47)		
Finance costs		(5,253)			(1,997)			(3,256)		
Profit before income taxes		342,289	11.3		231,150	8.6		111,139	48.1	
Income tax expenses		(84,402)			(58,352)			(26,050)		
Share of profits of investments accounted for using the equity method		2,111			1,642			469		
Profit for the year	¥	259,998	8.6	¥	174,440	6.5	¥	85,558	49.0	
Durafit attaila stable to]						
Profit attributable to:		220 455	7.0		156 472			24 002	52.4	
Owners of the parent	¥	238,455	7.9	¥	156,472	5.8	¥	81,983	52.4	
Noncontrolling interests		21,543	0.7		17,968	0.7		3,575	19.9	
Earnings per share attributable to owners of the parent:										
Basic	¥	201.74		¥	131.06					
Diluted		_			_					

(3) Consolidated statement of comprehensive income

(Unit: millions of yen)

	Year ended Dec. 31, 2023	Year ended Dec. 31, 2022	Change
Profit for the year	¥ 259,998	3 ¥ 174,440	¥ 85,558
Other comprehensive income, net of income tax:			
Items that will not be reclassified subsequently to profit or loss:			
Remeasurement of defined benefit pension plans	4,244	(8,642	12,886
Net change in fair value of financial assets measured at fair value through other comprehensive income	15,925	8,108	7,817
Items that may be reclassified subsequently to profit or loss:			
Exchange rate differences on translating foreign operations	126,890	134,499	(7,609)
Total other comprehensive income, net of income tax	147,059	133,965	13,094
Comprehensive income for the year	¥ 407,057	' ¥ 308,405	¥ 98,652
Comprehensive income attributable to:			
Owners of the parent	¥ 367,470	¥ 283,262	¥ 84,208
Noncontrolling interests	39,587	25,143	14,444

(4) Consolidated statement of changes in equity

(Unit: millions of yen)

														(Onit. ii	IIIIIIO	ns of yen)
		[qui	ty attribu	tak	ole to owners	s of	the paren	t		ī					
		Share capital		Share remium		Retained earnings	co	Other emponents of equity		Treasury shares	at	otal equity tributable to wners of the parent	No	oncontrolling interests		Total equity
Balance as of Jan. 1, 2022	¥	84,130	¥	84,886	¥	1,439,631	¥	69,522	¥	(134)	¥	1,678,035	¥	107,074	¥ 1	,785,109
Cumulative effects of changes in accounting policies						(6,157)		(279)				(6,436)				(6,436)
Profit for the year						156,472						156,472		17,968		174,440
Total other comprehensive income, net of income tax								126,790				126,790		7,175		133,965
Comprehensive income for the year						156,472		126,790				283,262		25,143		308,405
Transfer to retained earnings						10,757		(10,757)				_				-
Dividends paid						(51,466)						(51,466)		(6,673)		(58,139)
Purchases and sales of treasury shares										(23,412)		(23,412)				(23,412)
Retirement of treasury shares						(19,989)				19,989		_				_
Share-based payment transactions				552								552				552
Written put options over noncontrolling interests				(3,138)								(3,138)				(3,138)
Changes associated with business combinations												-		105,190		105,190
Changes in ownership interests in subsidiaries				(3,053)				146				(2,907)		(2,736)		(5,643)
Balance as of Dec. 31, 2022	¥	84,130	¥	79,247	¥	1,529,248	¥	185,422	¥	(3,557)	¥	1,874,490	¥	227,998	¥ 2	2,102,488
Profit for the year						238,455						238,455		21,543		259,998
Total other comprehensive income, net of income tax								129,015				129,015		18,044		147,059
Comprehensive income for the year						238,455		129,015				367,470		39,587		407,057
Transfer to retained earnings						10,429		(10,429)				_				_
Dividends paid						(54,483)						(54,483)		(9,610)		(64,093)
Purchases and sales of treasury shares										(29,620)		(29,620)				(29,620)
Retirement of treasury shares						(29,968)				29,968		_				_
Share-based payment transactions				96								96				96
Changes in ownership interests in subsidiaries				18,034				(214)				17,820		(17,681)		139
Balance as of Dec. 31, 2023	¥	84,130	¥	97,377	¥	1,693,681	¥	303,794	¥	(3,209)	¥	2,175,773	¥	240,294	¥ 2	2,416,067

(5) Consolidated statement of cash flows

(Unit: millions of yen)

	(L	Jnit: millions of yen
Year ended	Year ended	Change
Dec. 31, 2023	Dec. 31, 2022	
V 3E0.009	V 174.440	
,		
(20,608)	(7,356)	
(168,591)	31,844	
35,320	50,700	
(3,885)	2,493	
13,231	5,100	
2,549	2,255	
(4,218)	(2,205)	
(103,397)	(84,249)	
(17,273)	(7,680)	¥ (9,593
(172,480)	(169,651)	
(6,816)	(8,763)	
11,637	1,844	
(1,626)	(135,039)	
(339)	(28,856)	
(600)	(600)	
(5,635)	(3,374)	
200	638	
(2,078)	11,827	
4,296	13,475	
(173,441)	(318,499)	145,058
777,403	703,003	
(449,942)	(373,832)	
(36,813)	55,973	
(17,379)	(20,731)	
1,768	(305)	
178,404	282,557	(104,153
8.629	10.782	(2,153
		(2,130
	258,639	
//5 /uu		
	¥ 259,998 107,270 (11,068) 84,402 (2,111) (135,656) (92,461) 21,952 (20,608) (168,591) 35,320 (3,885) 13,231 2,549 (4,218) (103,397) (17,273) (172,480) (6,816) 11,637 (1,626) (339) (600) (5,635) 200 (2,078) 4,296 (173,441) 777,403 (449,942) (36,813) (17,379) 1,768 (54,483) (30,003) (12,147)	Year ended Dec. 31, 2023 Year ended Dec. 31, 2022 ¥ 259,998 ¥ 174,440 107,270 89,249 (11,068) (12,040) 84,402 58,352 (2,111) (1,642) (135,656) (174,720) (92,461) (77,218) 21,952 (62,683) (20,608) (7,356) (168,591) 31,844 35,320 50,700 (3,885) 2,493 13,231 5,100 2,549 2,255 (4,218) (2,205) (103,397) (84,249) (7,680) (172,480) (169,651) (8,763) 11,637 1,844 (1,626) (135,039) (339) (28,856) (600) (600) (5,635) (3,374) 200 638 (2,078) 11,827 4,296 13,475 (173,441) (318,499) 777,403 703,003 (449,942) (373,832) (36,813) 55,973 (17,379) (20,731) 1,768 (305)

(6) Notes to the going concern assumption

None

(7) Notes to consolidated financial statements

a) Accounting policies applied for consolidated financial statements

The accompanying consolidated financial statements have been prepared in accordance with IFRS.

b) Entities under consolidation and entities under the equity method

199 entities are consolidated.

Major entities: Domestic Kubota Credit Co., Ltd.

Kubota ChemiX Co., Ltd.

Overseas Kubota North America Corporation

Kubota Tractor Corporation Kubota Credit Corporation, U.S.A.

Kubota Manufacturing of America Corporation (Note) Kubota Industrial Equipment Corporation (Note)

Kubota Engine America Corporation Great Plains Manufacturing, Inc.

Kubota Canada Ltd.

Kubota Holdings Europe B.V.

Kubota Europe S.A.S.

Kubota Baumaschinen GmbH

Kverneland AS

Kubota China Holdings Co., Ltd.

Kubota Agricultural Machinery (Suzhou) Co., Ltd.

Kubota China Financial Leasing Ltd. SIAM KUBOTA Corporation Co., Ltd.

Siam Kubota Leasing Co., Ltd. Kubota Engine (Thailand) Co., Ltd.

Escorts Kubota Ltd. Kubota Australia Pty Ltd.

19 entities are accounted for using the equity method.

Major entity: Domestic KMEW Co., Ltd.

(Note)

Kubota Manufacturing of America Corporation and Kubuta Industrial Equipment Corporation have merged on January 1, 2024, to form Kubota Manufacturing of America Corporation.

c) Changes in accounting policies

Effective from January 1, 2023, the Company has adopted IFRS 17 Insurance Contracts.

The Company has retrospectively applied IFRS 17 with a transition date of January 1, 2022. The retrospective application of IFRS 17 is in accordance with the transitional provisions stipulated in the standard.

Following is the accounting policy for insurance contracts after the adoption of IFRS 17.

1) Classification and Level of Aggregation

The Company classifies contracts under which the Company assumes significant insurance risks as insurance contracts. The Company recognizes portfolios consisting of multiple insurance contracts that are exposed to similar risks and are managed together, and aggregates as the group of insurance contracts by dividing each annual cohort into groups based on the profitability of the contracts.

2) Recognition

Insurance contracts issued by the Company are recognized from the earliest of the following: the beginning of the coverage period of the group of contracts, the date when the first payment from a policyholder in the group becomes due, and for a group of onerous contracts, when the group becomes onerous.

3) Measurement

On initial recognition, the Company measures a group of insurance contracts at the total of the fulfillment of cash flows and contractual service margin. The fulfillment cash flows is an explicit, unbiased and probability-weighted estimate of the present value of the future cash outflows minus the present value of the future cash inflows that will arise as the Company fulfills insurance contracts, including a risk adjustment for non-financial risk. The contractual service margin is the excess of the consideration charged for a group of insurance contracts over the risk-adjusted expected present value of the cash outflows expected to fulfil that group of contracts and the insurance earned cash flows incurred prior to the recognition of the group of contracts

The carrying amount of a group of insurance contracts at the end of the reporting period is measured at the total of the liability for remaining coverage and the liability for incurred claims. The liability for remaining coverage is comprised of the fulfillment of cash flows for future services allocated to the group at estimated to reflect conditions as of the end of the reporting period and the contractual service margin. The liability for incurred claims is comprised of the fulfillment cash flows related to past service allocated to the group at the end of the reporting period.

In addition, the Company applies the premium allocation approach to simplify the measurement of the liability for remaining coverage for certain group of insurance contracts. For this group of insurance contracts, the carrying amount of the liability for remaining coverage is not adjusted to reflect the time value of money and the effect of financial risk since the Company expects, at initial recognition, that the time between providing each part of the services and the related premium due date is no more than a year.

(8) Consolidated segment information

a) Reportable segments

Information by reportable segment is summarized as follows:

(Unit: millions of yen)

Year ended December 31, 2023			Farm & Industrial Machinery		Water & Environment		Other		Adjustments		Consolidated	
Revenue	External customers	¥	2,636,727	¥	364,469	¥	19,515	¥	_	¥	3,020,711	
	Intersegment		205		48		31,044		(31,297)		_	
	Total		2,636,932		364,517		50,559		(31,297)		3,020,711	
Operating profit		¥	355,788	¥	30,547	¥	1,512	¥	(59,018)	¥	328,829	
Depreciation	and amortization	¥	80,530	¥	8,112	¥	6,208	¥	12,420	¥	107,270	
Addition to r	noncurrent assets		139,948		13,581		10,733		18,416		182,678	
December 3	1, 2023											
Assets		¥	4,669,912	¥	318,553	¥	83,745	¥	287,037	¥	5,359,247	
Investments using the eq	accounted for uity method		14,361		5,568		26,594		_		46,523	

(Unit: millions of yen)

(one: minors									minoris or yem			
Year ended December 31, 2022			Farm & Industrial Machinery		Water & Environment		Other		Adjustments		Consolidated	
Revenue	External customers	¥	2,326,198	¥	327,602	¥	23,180	¥	_	¥	2,676,980	
	Intersegment		257		184		34,787		(35,228)		_	
	Total		2,326,455		327,786		57,967		(35,228)		2,676,980	
Operating profit		¥	232,579	¥	17,250	¥	3,089	¥	(38,531)	¥	214,387	
Depreciation	n and amortization	¥	70,169	¥	7,748	¥	4,635	¥	6,697	¥	89,249	
Addition to	noncurrent assets		135,964		11,809		9,492		36,874		194,139	
December 3	31, 2022											
Assets		¥	4,098,091	¥	307,759	¥	96,782	¥	262,421	¥	4,765,053	
	s accounted for quity method		13,577		5,030		27,885		_		46,492	

Notes:

- 1. Adjustments include the items, such as the elimination of intersegment transfers, corporate expenses, and corporate assets which are not allocated to any particular reportable segment. The corporate expenses included in Adjustments consist mainly of expenses of the administration department, basic research expenses, and foreign exchange gains or losses incurred in Kubota Corporation. The corporate assets included in Adjustments consist mainly of cash and cash equivalents, securities, and corporate properties held or used by the administration department of Kubota Corporation.
- 2. The aggregated amounts of operating profit are equal to those presented in the consolidated statement of profit or loss. Please refer to the consolidated statement of profit or loss for the reconciliation of operating profit to profit before income taxes.
- 3. Intersegment transfers are recorded at values that approximate market prices.
- 4. Noncurrent assets do not include financial instruments, deferred tax assets, nor net defined benefit assets.

b) Revenue from external customers by product group

Information about revenue from external customers by product group is summarized as follows:

(Unit: millions of yen)

			(minions or yen,
		Year ended		Year ended
	D	ec. 31, 2023	D	ec. 31, 2022
Farm Equipment and Engines	¥	1,995,603	¥	1,819,740
Construction Machinery		641,124		506,458
arm & Industrial Machinery		2,636,727		2,326,198
Pipe system		145,756		134,628
Industrial products		73,129		68,958
Environment		145,584		124,016
Water & Environment		364,469		327,602
Other		19,515		23,180
Total	¥	3,020,711	¥	2,676,980

Note:

Effective from the current consolidated fiscal year, in conformity with changes in the internal organization of the Company, the product group name has been changed from "Materials and urban infrastructure-related products" to "Industrial products."

c) Geographic information

Information about revenue from external customers by location is summarized as follows:

(Unit: millions of yen)

	Year ended	Year ended
	Dec. 31, 2023	Dec. 31, 2022
Japan	¥ 643,144	¥ 602,376
North America	1,252,213	1,100,168
Europe	418,302	337,976
Asia outside Japan	600,598	532,989
Other areas	106,454	103,471
Total	¥ 3,020,711	¥ 2,676,980

Notes:

- 1. Revenue from North America includes that from the United States of ¥1,115,337 million and ¥969,683 million for the years ended December 31, 2023 and 2022, respectively.
- 2. There was no single customer from whom revenue exceeded 10% of total consolidated revenue of the Company.

Information about noncurrent assets based on physical location is summarized as follows:

(Unit: millions of yen)

	Year ended	Year ended
	Dec. 31, 2023	Dec. 31, 2022
Japan	¥ 499,525	¥ 461,777
North America	177,116	150,621
Europe	93,094	82,829
Asia outside Japan	308,815	285,791
Other areas	3,018	2,355
Total	¥ 1,081,568	¥ 983,373

Notes:

- 1. Noncurrent assets do not include financial instruments, deferred tax assets, nor net defined benefit assets.
- Noncurrent assets of North America includes those in the United States of ¥165,004 million and ¥139,895 million at December 31, 2023 and 2022, respectively. In addition, noncurrent assets of Asia outside Japan includes those in India of ¥235,445 million and ¥223,246 million at December 31, 2023 and 2022, respectively.

(9) Per common share information

(Unit: yen)

		Year ended		Year ended
		Dec. 31, 2023		Dec. 31, 2022
Equity attributable to owners of the parent per share	¥	1,851.75	¥	1,576.30
Earnings per share attributable to owners of the parent - basic		201.74		131.06
Earnings per share attributable to owners of the parent - diluted		_		_

The Company adopted a restricted stock compensation plan (hereinafter, the "Plan") for the Company's Directors and Executive Officers. Among the new shares issued under the Plan, contingently returnable shares are distinguished as participating equity instruments and classified as common shares. Each common share and participating equity instrument have the same right to profit attributable to owners of the parent.

Shares of Kubota Corporation held by the trust in connection with the stock compensation plan are deducted from the weighted-average number of common shares issued as treasury shares.

The numerator and denominator used to calculate earnings per share attributable to owners of the parent are presented in the following table.

(Unit: millions of yen)

	Yea	r ended		Year ended	
		31, 2023	Dec. 31, 2022		
Profit attributable to owners of the parent	¥	238,455	¥	156,472	
Profit attributable to participating equity instruments		_		_	
Profit attributable to common shareholders	¥	238,455	¥	156,472	

(Unit: thousands of shares)

	Year ended Dec. 31, 2023	Year ended Dec. 31, 2022
Weighted-average number of common shares outstanding	1,181,975	1,193,855
Weighted-average number of participating equity instruments	ı	1
Weighted-average number of common shares	1,181,975	1,193,855

Earnings per share attributable to owners of the parent—Diluted for the years ended December 31, 2023 and 2022, are not stated since Kubota Corporation did not have potentially dilutive common shares that were outstanding.

(10) Subsequent events

None

(11) Consolidated revenue by product group

(Unit: millions of ven)

					(Unit: milli	ons of yen)
	Year ended Dec. 31, 202		Year ended Dec. 31, 202		Change	
	Amount	%	Amount	%	Amount	%
Farm Equipment and Engines	¥ 1,995,603	66.1	¥ 1,819,740	68.0	¥ 175,863	9.7
Domestic	271,229		263,874		7,355	2.8
Overseas	1,724,374		1,555,866		168,508	10.8
Construction Machinery	641,124	21.2	506,458	18.9	134,666	26.6
Domestic	44,544		38,730		5,814	15.0
Overseas	596,580		467,728		128,852	27.5
Farm & Industrial Machinery	2,636,727	87.3	2,326,198	86.9	310,529	13.3
Domestic	315,773	10.5	302,604	11.3	13,169	4.4
Overseas	2,320,954	76.8	2,023,594	75.6	297,360	14.7
Pipe system	145,756	4.9	134,628	5.0	11,128	8.3
Domestic	141,688		130,275		11,413	8.8
Overseas	4,068		4,353		(285)	(6.5)
Industrial products	73,129	2.4	68,958	2.6	4,171	6.0
Domestic	40,186		39,829		357	0.9
Overseas	32,943		29,129		3,814	13.1
Environment	145,584	4.8	124,016	4.6	21,568	17.4
Domestic	126,012		106,514		19,498	18.3
Overseas	19,572		17,502		2,070	11.8
Water & Environment	364,469	12.1	327,602	12.2	36,867	11.3
Domestic	307,886	10.2	276,618	10.3	31,268	11.3
Overseas	56,583	1.9	50,984	1.9	5,599	11.0
Other	19,515	0.6	23,180	0.9	(3,665)	(15.8)
Domestic	19,485	0.6	23,154	0.9	(3,669)	(15.8)
Overseas	30	0.0	26	0.0	4	15.4
Total	¥ 3,020,711	100.0	¥ 2,676,980	100.0	¥ 343,731	12.8
Domestic	643,144	21.3	602,376	22.5	40,768	6.8
Overseas	2,377,567	78.7	2,074,604	77.5	302,963	14.6

Note:

Effective from the current consolidated fiscal year, in conformity with changes in the internal organization of the Company, the product group name has been changed from "Materials and urban infrastructure-related products" to "Industrial products."

(12) Anticipated consolidated revenue by reportable segment

(Unit: billions of yen)

								(Unit: billion	3 OI yell		
		Year ended Dec. 31, 2024			Year ended Dec. 31, 2023		Change				
	А	Amount %			Amount	%		Amount	%		
Domestic	¥	311.0		¥	315.8		¥	(4.8)	(1.5)		
Overseas		2,343.0			2,321.0			22.0	0.9		
Farm & Industrial Machinery		2,654.0	87.0		2,636.7	87.3		17.3	0.7		
Domestic		318.0			307.9			10.1	3.3		
Overseas		60.0			56.6			3.4	6.0		
Water & Environment		378.0	12.4		364.5	12.1		13.5	3.7		
Domestic		18.0			19.5			(1.5)	(7.6)		
Overseas		0.0			0.0			-	-		
Other		18.0	0.6		19.5	0.6		(1.5)	(7.6)		
Total	¥	3,050.0	100.0	¥	3,020.7	100.0	¥	29.3	1.0		
Domestic	¥	647.0	21.2	¥	643.1	21.3	¥	3.9	0.6		
			l								

Domestic	¥ 647.0	21.2	¥ 643.1	21.3	¥ 3.9	0.6
Overseas	2,403.0	78.8	2,377.6	78.7	25.4	1.1

4. Results of operations for the three months ended December 31, 2023

(1) Condensed consolidated statement of profit or loss

(Unit: millions of yen, except earnings per share)

	(Unit: millions of yen, except earnings per share							r snare)		
	Th	Three months ended Dec. 31, 2023			Three months ended Dec. 31, 2022			Change		
		Amount	%	A	Amount	%	А	mount	%	
Revenue	¥	762,480	100.0	¥	724,409	100.0	¥	38,071	5.3	
Cost of sales		(535,879)			(535,122)			(757)		
Selling, general, and administrative expenses		(141,241)			(143,099)			1,858		
Other income		8,398			1,141			7,257		
Other expenses		(23,786)			(12,949)			(10,837)		
Operating profit	_	69,972	9.2		34,380	4.7		35,592	103.5	
Finance income		5,784			3,528			2,256		
Finance costs		(1,839)			(996)			(843)		
Profit before income taxes	_	73,917	9.7		36,912	5.1		37,005	100.3	
Income tax expenses		(13,958)			(10,397)			(3,561)		
Share of profits of investments accounted for using the equity method		543			112			431		
Profit for the period	¥	60,502	7.9	¥	26,627	3.7	¥	33,875	127.2	
				1						
Profit attributable to:										
Owners of the parent	¥	56,089	7.4	¥	22,783	3.1	¥	33,306	146.2	
Noncontrolling interests	<u></u>	4,413	0.5		3,844	0.6		569	14.8	
				ı			I			
Earnings per share attributable to owners of the parent:										
Basic	¥	47.7		¥	19.16					
Diluted		_			_					

(2) Consolidated segment information

a) Reportable segments

Information by reportable segment is summarized as follows:

(Unit: millions of yen)

Three months of	ended Dec. 31, 2023	In	Farm & ndustrial achinery		Water & nvironment	Other Adius		ljustments	Consolidated		
Revenue	External customers	¥	645,313	¥	112,920	¥	4,247	¥	-	¥	762,480
	Intersegment		64		17		7,562		(7,643)		_
	Total		645,377		112,937		11,809		(7,643)		762,480
Operating pro	ofit	¥	75,823	¥	14,357	¥	234	¥	(20,442)	¥	69,972

(Unit: millions of yen)

Three months ended Dec. 31, 2022		Farm & Industrial Machinery		Water & Environment			Other		Adjustments		onsolidated
Revenue	External customers	¥	619,763	¥	98,794	¥	5,852	¥	1	¥	724,409
	Intersegment		117		121		9,510		(9,748)		_
	Total		619,880		98,915		15,362		(9,748)		724,409
Operating pro	ofit	¥	49,750	¥	6,576	¥	228	¥	(22,174)	¥	34,380

Notes:

- 1. Adjustments include the items, such as the elimination of intersegment transfers, corporate expenses, and corporate assets which are not allocated to any particular reportable segment. The corporate expenses included in Adjustments consist mainly of expenses of the administration department, basic research expenses, and foreign exchange gains or losses incurred in Kubota Corporation.
- 2. The aggregated amounts of operating profit are equal to those presented in the condensed consolidated statement of profit or loss. Please refer to the condensed consolidated statement of profit or loss for the reconciliation of operating profit to profit before income taxes.
- 3. Intersegment transfers are recorded at values that approximate market prices.

b) Geographic information

Information about revenue from external customers by location is summarized as follows:

(Unit: millions of yen)

	Three months e	ended	Three months ended				
	Dec. 31, 202	23	Dec. 31, 2022				
Japan	¥	170,612	¥	160,754			
North America		313,723		305,656			
Europe		99,647		95,319			
Asia outside Japan		154,560		134,335			
Other areas		23,938		28,345			
Total	¥	762,480	¥	724,409			

Notes:

- 1. Revenue from North America includes that from the United States of ¥313,573 million and ¥267,262 million for the three months ended Dec. 31, 2023 and 2022, respectively.
- 2. There was no single customer from whom revenue exceeded 10% of total consolidated revenue of the Company.

(3) Consolidated revenue by product group

(Unit: millions of yen)

	(Unit: millions of y										
	Three months of Dec. 31, 202		Three months e Dec. 31, 202		Change						
	Amount	%	Amount	%	Amount	%					
Farm Equipment and Engines	¥ 470,842	61.7	¥ 480,954	66.4	¥ (10,112)	(2.1					
Domestic	59,287		60,650		(1,363)	(2.2					
Overseas	411,555		420,304		(8,749)	(2.1					
Construction Machinery	174,471	22.9	138,809	19.2	35,662	25.7					
Domestic	14,348		12,328		2,020	16.4					
Overseas	160,123		126,481		33,642	26.6					
Farm & Industrial Machinery	645,313	84.6	619,763	85.6	25,550	4.1					
Domestic	73,635	9.6	72,978	10.1	657	0.9					
Overseas	571,678	75.0	546,785	75.5	24,893	4.6					
Pipe system	44,361	5.8	44,405	6.1	(44)	(0.1					
Domestic	43,106		42,337		769	1.8					
Overseas	1,255		2,068		(813)	(39.3					
Industrial products	20,889	2.7	19,663	2.7	1,226	6.2					
Domestic	12,059		11,581		478	4.1					
Overseas	8,830		8,082		748	9.3					
Environment	47,670	6.3	34,726	4.8	12,944	37.3					
Domestic	37,565		28,011		9,554	34.1					
Overseas	10,105		6,715		3,390	50.5					
Water & Environment	112,920	14.8	98,794	13.6	14,126	14.3					
Domestic	92,730	12.2	81,929	11.3	10,801	13.2					
Overseas	20,190	2.6	16,865	2.3	3,325	19.7					
Other	4,247	0.6	5,852	0.8	(1,605)	(27.4					
Domestic	4,247	0.6	5,847	0.8	(1,600)	(27.4					
Overseas	_	0.0	5	0.0	(5)	(100.0					
Total	¥ 762,480	100.0	¥ 724,409	100.0	¥ 38,071	5.3					
Domestic	170,612	22.4	160,754	22.2	9,858	6.1					
Overseas	591,868	77.6	563,655	77.8	28,213	5.0					

Note:

Effective from the current consolidated fiscal year, in conformity with changes in the internal organization of the Company, the product group name has been changed from "Materials and urban infrastructure-related products" to "Industrial products."