

[Translation]

# Quarterly Report

(The Third Quarter of the 131<sup>st</sup> Business Term)  
From July 1, 2020 to September 30, 2020

2-47, Shikitsu Higashi 1-chome, Naniwa-ku, Osaka, JAPAN

**Kubota Corporation**

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Confirmation Letter

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This is an English translation of the Quarterly Report filed with the Director of the Kanto Local Finance Bureau via Electronic Disclosure for Investors’ NETwork (“EDINET”) pursuant to the Financial Instruments and Exchange Act of Japan.

The translation of the Confirmation Letter for the original Quarterly Report is included at the end of this document.

For the purposes of this Quarterly Report, the “Company” refers to Kubota Corporation and its subsidiaries unless context indicates otherwise.

References in this document to the “Financial Instruments and Exchange Act of Japan” are to the Financial Instruments and Exchange Act of Japan and other laws and regulations amending and/or supplementing the Financial Instruments and Exchange Act of Japan.

# 1. Overview of the Company

## 1. Key Financial Data

(Unit: millions of yen, except earnings per share)

	Nine months ended September 30, 2020	Nine months ended September 30, 2019	Year ended December 31, 2019
Revenue	¥ 1,356,794 [472,624]	¥ 1,460,750 [489,921]	¥ 1,920,042
Profit before income taxes	138,740	171,287	209,022
Profit attributable to owners of the parent	96,468 [36,898]	122,440 [41,251]	149,061
Comprehensive income attributable to owners of the parent	56,147	107,397	167,048
Equity attributable to owners of the parent	1,434,847	1,383,264	1,442,837
Total assets	3,112,264	2,998,548	3,139,318
Earnings per share attributable to owners of the parent:			
Basic	79.31 [30.46]	99.72 [33.76]	121.59
Diluted	—	—	—
Ratio of equity attributable to owners of the parent to total assets (%)	46.1	46.1	46.0
Net cash provided by operating activities	68,188	36,729	82,410
Net cash used in investing activities	(46,796)	(71,093)	(91,470)
Net cash provided by (used in) financing activities	5,633	(43,241)	(21,515)
Cash and cash equivalents, at the end of the period	220,466	149,033	199,665

(Notes)

1. The condensed consolidated financial statements and the consolidated financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS").
2. As the Company prepares the condensed consolidated financial statements, its non-consolidated financial data are not presented.
3. Revenue does not include consumption taxes.
4. Amounts less than presentation units are rounded to the nearest unit.
5. Earnings per share attributable to owners of the parent—Diluted is not stated because Kubota Corporation did not have potentially dilutive common shares that were outstanding during the period.

## 2. Description of Business

There were no material changes in the Company's business during the nine months ended September 30, 2020, nor were there any material changes in its associates.

## 2. Business Overview

### 1. Risk Factors

For the nine months ended September 30, 2020, there were no events or facts described in “2. Business Overview” or “4. Financial Information,” that might have material effects on investors’ investment decisions. There were no material changes in the information described in the Risk Factors section of the Annual Securities Report for the year ended December 31, 2019.

The negative impact on results of operations for the nine months ended September 30, 2020 caused by the infection spread of COVID-19 is described in “(1) Analysis of Results of Operations” of “2. Analysis of Consolidated Financial Position, Results of Operations, and Cash Flows by Management”.

As of the third quarterly report filing date, the Company expects the infection spread of COVID-19 will settle gradually. However, the negative impact of COVID-19 is expected to continue at least until the end of this fiscal year because the pace of a recovery in demand of the future is expected to be slow and it is expected to take time for a recovery in production, including parts procurement.

### 2. Analysis of Consolidated Financial Position, Results of Operations, and Cash Flows by Management

#### (1) Analysis of Results of Operations

For the nine months ended September 30, 2020, revenue of the Company decreased by ¥104.0 billion [7.1%] from the same period in the prior year to ¥1,356.8 billion.

Domestic revenue decreased by ¥45.0 billion [9.4%] from the same period in the prior year to ¥435.7 billion because of decreased revenue in Farm & Industrial Machinery, Water & Environment, and Other.

Overseas revenue decreased by ¥58.9 billion [6.0%] from the same period in the prior year to ¥921.1 billion because of decreased sales of construction machinery, tractors, and engines. On the other hand, revenue in Water & Environment increased slightly.

Operating profit decreased by ¥36.3 billion [21.8%] from the same period in the prior year to ¥129.9 billion due to decreased revenue in the domestic and overseas markets. In addition, there was a negative effect from a significant deterioration in profitability of products, which were shipped in this fiscal year, in its manufacturing bases due to a reduction in production caused by some negative impacts of typhoons in the fourth quarter of 2019 and the infection spread of COVID-19 in the second quarter of this fiscal year. Profit before income taxes decreased by ¥32.5 billion [19.0%] from the same period in the prior year to ¥138.7 billion mainly due to decreased operating profit. Income tax expenses were ¥34.7 billion. Share of profits of investments accounted for using the equity method was ¥2.1 billion. Profit for the period decreased by ¥24.2 billion [18.6%] from the same period in the prior year to ¥106.1 billion. Profit attributable to owners of the parent decreased by ¥26.0 billion [21.2%] from the same period in the prior year to ¥96.5 billion.

Revenue from external customers and operating profit by each reportable segment was as follows:

Beginning with the current consolidated fiscal year, in conformity with the change in the business reporting structure of the Company, the amounts related to "Air-conditioning equipment" are reported in the "Water & Environment" segment, whereas they were formerly reported in the "Farm & Industrial Machinery" segment. The information for the prior fiscal year has been retrospectively adjusted to conform to the current fiscal year's presentation.

#### 1) Farm & Industrial Machinery

Farm & Industrial Machinery is comprised of farm equipment, agricultural-related products, engines, and construction machinery.

Revenue in this segment decreased by 7.5% from the same period in the prior year to ¥1,113.0 billion, and accounted for 82.0% of consolidated revenue.

Domestic revenue decreased by 12.2% from the same period in the prior year to ¥221.7 billion. Sales of farm equipment and agricultural-related products decreased significantly due to adverse reaction from rushed demand before the

consumption tax hike and a negative effect from voluntary restraint of sales activities along with the infection spread of COVID-19. In addition, sales of construction machinery and engines decreased.

Overseas revenue decreased by 6.2% from the same period in the prior year to ¥891.3 billion. In North America, retail sales were extremely strong mainly due to solid demand after April and a positive effect from introduction of new models. However, wholesales of construction machinery and tractors decreased mainly due to adverse reaction from carryover of shipment of some products from the fiscal 2018 to the fiscal 2019 caused by typhoon, which had occurred in 2018, and delay in production and shipment caused by the infection spread of COVID-19. In addition, sales of engines also decreased significantly due to a reduction in production of OEM clients resulting from the infection spread of COVID-19 and a deterioration in oil and gas market. In Europe, retail sales of tractors and construction machinery are currently on a recovery track. However, wholesales of construction machinery, engines, and tractors decreased mainly due to some negative effects from temporarily suspended business by dealers and a reduction in production of OEM clients for engines along with the infection spread of COVID-19. In Asia outside Japan, sales of tractors in Thailand decreased due to a negative impact of water shortage in the first half of this year and inventory adjustments by dealers, while those are currently solid due to favorable rainfall in the rainy season. On the other hand, sales of engines in China increased significantly due to recovered demand after resumption of economic activities. In addition, sales of farm equipment increased due to expanded demand and a positive effect from introduction of a new model.

Operating profit in this segment decreased by 21.1% from the same period in the prior year to ¥136.0 billion mainly due to significantly decreased revenue in the domestic and overseas markets, a deterioration in profitability of products, which were shipped in this fiscal year, in its manufacturing bases, and a negative effect from the yen appreciation while there were some positive effects such as raised product prices.

## 2) Water & Environment

Water & Environment is comprised of pipe- and infrastructure-related products (ductile iron pipes, plastic pipes, valves for public sector, industrial castings, ceramics, spiral-welded steel pipes, air-conditioning equipment, and other products) and environment-related products (environmental control plants, pumps, valves for private sector, and other products).

Revenue in this segment decreased by 5.0% from the same period in the prior year to ¥222.5 billion, and accounted for 16.4% of consolidated revenue.

Domestic revenue decreased by 5.8% from the same period in the prior year to ¥192.9 billion. Revenue in pipe- and infrastructure-related products decreased because sales of plastic pipes, spiral-welded steel pipes, and air-conditioning equipment decrease due to the negative impact of the infection spread of COVID-19 despite increased sales of ductile iron pipes and construction business. In environment-related products, revenue from construction of waste disposal and treatment facility in Futaba Town, Fukushima Prefecture decreased significantly.

Overseas revenue increased by 0.6% from the same period in the prior year to ¥29.6 billion. Sales of industrial castings to Korea mainly increased.

Operating profit in this segment decreased by 15.4% from the same period in the prior year to ¥14.9 billion mainly due to decreased revenue in the domestic market and an increase in construction costs of plant, while material prices declined.

## 3) Other

Other is mainly comprised of a variety of services.

Revenue in this segment decreased by 10.0% from the same period in the prior year to ¥21.4 billion, and accounted for 1.6% of consolidated revenue.

Operating profit in this segment decreased by 4.3% from the same period in the prior year to ¥2.2 billion.

## (2) Analysis of Financial Position

Total assets at September 30, 2020 were ¥3,112.3 billion, a decrease of ¥27.1 billion from the prior fiscal year-end. With respect to assets, finance receivables increased due to the expansion in sales financing operations in North America, where retail sales were strong. On the other hand, trade receivables decreased significantly due to progressed collection of trade receivables from dealers, in addition to delay in production and shipments caused by the infection spread of COVID-19.

With respect to liabilities, trade payables significantly decreased, while bonds and borrowings increased due to the

expansion in sales financing operations. Equity slightly decreased due to purchases of treasury shares and a deterioration in other components of equity mainly in fluctuations in foreign exchange rates despite the accumulation of retained earnings. The ratio of equity attributable to owners of the parent to total assets stood at 46.1%, 0.1 percent higher than the prior fiscal year-end.

### (3) Analysis of Cash Flows

Net cash provided by operating activities during the nine months ended September 30, 2020 was ¥68.2 billion, an increase of ¥31.5 billion in net cash inflow compared with the same period in the prior year. This increase was due to a decrease in trade receivables and inventories, despite an increase in cash outflow related to an increase in finance receivables and a decrease in profit for the period.

Net cash used in investing activities was ¥46.8 billion, a decrease of ¥24.3 billion in net cash outflow compared with the same period in the prior year. This decrease was mainly due to a decrease in cash outflow related to acquisition of property, plant, and equipment and an increase in cash inflow related to sales of securities, while cash outflow related to payments for acquisition of securities increased.

Net cash provided by financing activities was ¥5.6 billion, an increase of ¥48.9 billion in net cash inflow compared with the same period in the prior year mainly due to an increase in funding.

As a result of the above, and after taking into account the effects from exchange rate changes, cash and cash equivalents at September 30, 2020 were ¥220.5 billion, an increase of ¥20.8 billion from the beginning of the current period.

### (4) Issues to Address on Business and Finance

There were no material changes in the outstanding issues for the Company to address during the nine months ended September 30, 2020, and no additional issues arose during the period.

### (5) Research and Development

The Company's research and development expenses for the nine months ended September 30, 2020 were ¥41.8 billion.

There were no material changes in the Company's research and development activities during the nine months ended September 30, 2020.

### (6) Major Property, Plant, and Equipment

The following table presents a plan for new construction of material property, plant, and equipment which was newly determined for the nine months ended September 30, 2020:

Company name (Location)	Reportable segment	Description	Estimated amount of expenditures		Schedule	
			Total amount of expenditures (millions of USD)	Amount already paid (millions of USD)	Commenced	To be completed
Great Plains Manufacturing, Inc. (Kansas, U.S.A.)	Farm & Industrial Machinery	Building a production base of compact construction machinery in U.S.A	53.0	—	August 2020	September 2022

## 3. Material Contracts

There were no material contracts which were approved for conclusion or concluded for the three months ended September 30, 2020.

### 3. Information on Kubota Corporation

#### 1. Information on the Shares of Kubota Corporation

##### (1) Total Number of Shares

###### 1) Total Number of Shares

Class	Total number of shares authorized to be issued (shares)
Common shares	1,874,700,000
Total	1,874,700,000

###### 2) Issued Shares

Class	Number of shares issued as of end of period (shares) (September 30, 2020)	Number of shares issued as of filing date (shares) (November 11, 2020)	Stock exchange on which Kubota Corporation is listed	Description
Common shares	1,220,576,846	1,208,576,846	Tokyo Stock Exchange, Inc. (the first section)	The number of shares per one unit of shares is 100 shares.
Total	1,220,576,846	1,208,576,846	—	—

(Note)

Based on the Meeting of the Board of Directors held on October 22, 2020, the Company retired 12 million shares of common stock.

##### (2) Information on Share Acquisition Rights

###### 1) Details of Stock Option Plan

Not applicable.

###### 2) Details of Other Stock Acquisition Rights

Not applicable.

##### (3) Information on Moving Strike Convertible Bonds

Not applicable.

##### (4) Changes in the Total Number of Issued Shares, the Amount of Common Shares, and Other

Date	Changes in the total number of issued shares (thousands of shares)	Balance of the total number of issued shares (thousands of shares)	Changes in common shares (millions of yen)	Balance of common shares (millions of yen)	Changes in capital reserve (millions of yen)	Balance of capital reserve (millions of yen)
From: July 1, 2020	—	1,220,576	¥ —	¥ 84,130	¥ —	¥ 73,117
To: September 30, 2020	—	1,220,576	¥ —	¥ 84,130	¥ —	¥ 73,117

(Note)

The Company retired 12 million shares of common stock on October 30, 2020. As a result, the total number of issued shares decreased to 1,208,576 thousand shares.

##### (5) Major Shareholders

Not applicable.

## (6) Information on Voting Rights

Information on voting rights on the shareholders' list as of June 30, 2020 is stated in this sub-section since Kubota Corporation could not identify the number of voting rights as of September 30, 2020 due to the lack of information.

### 1) Issued Shares

(As of June 30, 2020)

Classification		Number of shares (shares)	Number of voting rights	Description
Shares without voting rights		—	—	—
Shares with restricted voting rights (treasury shares, etc.)		—	—	—
Shares with restricted voting rights (others)		—	—	—
Shares with full voting rights (treasury shares, etc.)	(Treasury shares)		—	—
	Common shares:	4,805,600		
	(Crossholding shares)			
	Common shares:	718,400		
Shares with full voting rights (others)	Common shares:	1,214,783,000	12,147,830	—
Shares less than one unit	Common shares:	269,846	—	Shares less than one unit (100 shares)
Number of issued shares		1,220,576,846	—	—
Total number of voting rights		—	12,147,830	—

(Note)

The *Shares with full voting rights (others)* column includes 1,000 shares (10 voting rights) registered in the name of Japan Securities Depository Center, Incorporated.

### 2) Treasury Shares

(As of June 30, 2020)

Name of shareholder	Address	Number of shares held under own name (shares)	Number of shares held under the names of others (shares)	Total shares held (shares)	Ownership percentage to the total number of issued shares (%)
(Treasury share)					
Kubota Corporation	2-47, Shikitsuhigashi 1-chome, Naniwa-ku, Osaka, JAPAN	4,805,600	—	4,805,600	0.39
(Crossholding shares)					
Akita Kubota Corporation	295-38, Terauchikamiyashiki, Akita-shi, Akita, JAPAN	41,400	—	41,400	0.00
Minami Tohoku Kubota Corporation	16-1, Takakura Sugishita, Hiwadamachi, Koriyama-shi, Fukushima, JAPAN	102,000	—	102,000	0.00
Hokuriku Kinki Kubota Corporation	956-1, Shimokashiwanomachi, Hakusan-shi, Ishikawa, JAPAN	9,000	—	9,000	0.00
Fukuoka Kyushu Kubota Corporation	11-36, Noma 1-chome, Minami-ku, Fukuoka, JAPAN	566,000	—	566,000	0.04
Total crossholding share	—	718,400	—	718,400	0.05
Total	—	5,524,000	—	5,524,000	0.45

## 2. Changes in Directors and Senior Management

Changes in Directors and senior management since the filing date of the Annual Securities Report for the 130th business term to September 30, 2020 are as follows:

New company and position and responsibility		Former company and position and responsibility		Name	Date of change
Director and Senior Managing Executive Officer of Kubota Corporation	General Manager of Water and Environment Infrastructure Consolidated Division, Deputy General Manager of Innovation Center, General Manager of Tokyo Head Office of Kubota Corporation	Director and Senior Managing Executive Officer of Kubota Corporation	General Manager of Water and Environment Infrastructure Consolidated Division, General Manager of Tokyo Head Office of Kubota Corporation	Toshihiko Kurosawa	April 1, 2020

### (Reference Information)

Kubota Corporation adopted the Executive Officer System. Change in the Executive Officers who do not hold the post of Director since the filing date of the Annual Securities Report for the 130<sup>th</sup> business term to September 30, 2020 is as follows:

New company and position and responsibility		Former company and position and responsibility		Name	Date of change
Executive Officer of Kubota Corporation	General Manager of Farm and Industrial Machinery Strategy and Operations Headquarters, General Manager of ASEAN Farm and Industrial Machinery Strategy and Operations Headquarters of Kubota Corporation	Executive Officer of Kubota Corporation	General Manager of Farm and Industrial Machinery Strategy and Operations Headquarters, General Manager of ASEAN Farm and Industrial Machinery Strategy and Operations Headquarters, Deputy General Manager of Innovation Center of Kubota Corporation	Nobuyuki Ishii	April 1, 2020
Executive Officer of Kubota Corporation	General Manager of Farm and Industrial Machinery Strategy and Operations Headquarters, General Manager of ASEAN Farm and Industrial Machinery Strategy and Operations Headquarters, General Manager of Agricultural Implement Business Unit of Kubota Corporation	Executive Officer of Kubota Corporation	General Manager of Farm and Industrial Machinery Strategy and Operations Headquarters, General Manager of ASEAN Farm and Industrial Machinery Strategy and Operations Headquarters of Kubota Corporation	Nobuyuki Ishii	June 1, 2020

## 4. Financial Information

### 1. Condensed Consolidated Financial Statements

Kubota Corporation and Its Subsidiaries

#### (1) Condensed Consolidated Statement of Financial Position

(Unit: millions of yen)

	Note	September 30, 2020	December 31, 2019
<b>ASSETS</b>			
<b>Current assets:</b>			
Cash and cash equivalents		¥ 220,466	¥ 199,665
Trade receivables		595,817	682,596
Finance receivables		314,626	293,933
Other financial assets	5	69,650	71,968
Inventories		358,997	382,401
Income taxes receivable		6,960	6,287
Other current assets		64,701	82,034
<b>Total current assets</b>		<b>1,631,217</b>	<b>1,718,884</b>
<b>Noncurrent assets:</b>			
Investments accounted for using the equity method		35,321	33,729
Finance receivables		772,082	699,238
Other financial assets	5	138,431	148,936
Property, plant, and equipment		397,509	405,349
Goodwill and intangible assets		68,448	60,986
Deferred tax assets		45,835	46,984
Other noncurrent assets		23,421	25,212
<b>Total noncurrent assets</b>		<b>1,481,047</b>	<b>1,420,434</b>
<b>Total assets</b>		<b>¥ 3,112,264</b>	<b>¥ 3,139,318</b>

(Unit: millions of yen)

	Note	September 30, 2020	December 31, 2019
<b>LIABILITIES AND EQUITY</b>			
<b>Current liabilities:</b>			
Bonds and borrowings		¥ 370,789	¥ 386,538
Trade payables		252,555	293,774
Other financial liabilities	6	72,088	78,860
Income taxes payable		12,803	18,611
Provisions		35,598	31,001
Other current liabilities	7	198,266	192,959
Total current liabilities		942,099	1,001,743
<b>Noncurrent liabilities:</b>			
Bonds and borrowings		581,179	516,443
Other financial liabilities	6	23,104	30,247
Retirement benefit liabilities		15,274	15,773
Deferred tax liabilities		18,208	32,984
Other noncurrent liabilities	7	5,420	4,914
Total noncurrent liabilities		643,185	600,361
<b>Total liabilities</b>		<b>1,585,284</b>	<b>1,602,104</b>
<b>Equity:</b>			
Equity attributable to owners of the parent:			
Share capital		84,130	84,130
Share premium		84,268	84,671
Retained earnings		1,310,111	1,238,824
Other components of equity		(23,172)	35,849
Treasury shares		(20,490)	(637)
Total equity attributable to owners of the parent		1,434,847	1,442,837
Noncontrolling interests		92,133	94,377
<b>Total equity</b>		<b>1,526,980</b>	<b>1,537,214</b>
<b>Total liabilities and equity</b>		<b>¥ 3,112,264</b>	<b>¥ 3,139,318</b>

See notes to condensed consolidated financial statements.

(2) Condensed Consolidated Statement of Profit or Loss and  
Condensed Consolidated Statement of Comprehensive Income

Nine months ended September 30, 2020 and 2019

Condensed Consolidated Statement of Profit or Loss

(Unit: millions of yen, except earnings per share)

	Note	2020	%	2019	%
Revenue	8	¥ 1,356,794	100.0	¥ 1,460,750	100.0
Cost of sales		(973,236)		(1,033,358)	
Selling, general, and administrative expenses		(251,024)		(256,157)	
Other income		5,175		2,259	
Other expenses		(7,822)		(7,310)	
<b>Operating profit</b>		<b>129,887</b>	<b>9.6</b>	<b>166,184</b>	<b>11.4</b>
Finance income		10,241		6,156	
Finance costs		(1,388)		(1,053)	
<b>Profit before income taxes</b>		<b>138,740</b>	<b>10.2</b>	<b>171,287</b>	<b>11.7</b>
Income tax expenses		(34,707)		(43,794)	
Share of profits of investments accounted for using the equity method		2,071		2,804	
<b>Profit for the period</b>		<b>¥ 106,104</b>	<b>7.8</b>	<b>¥ 130,297</b>	<b>8.9</b>
<b>Profit attributable to:</b>					
Owners of the parent		¥ 96,468	7.1	¥ 122,440	8.4
Noncontrolling interests		¥ 9,636	0.7	¥ 7,857	0.5

<b>Earnings per share attributable to owners of the parent:</b>	9				
Basic		¥ 79.31		¥ 99.72	
Diluted		¥ —		¥ —	

Condensed Consolidated Statement of Comprehensive Income

(Unit: millions of yen)

	Note	2020	2019
<b>Profit for the period</b>		<b>¥ 106,104</b>	<b>¥ 130,297</b>
<b>Other comprehensive income, net of income tax:</b>			
Items that will not be reclassified subsequently to profit or loss:			
Remeasurement of defined benefit pension plans		96	80
Net change in fair value of financial assets measured at fair value through other comprehensive income		(5,384)	6,444
Items that may be reclassified subsequently to profit or loss:			
Exchange rate differences on translating foreign operations		(41,355)	(19,633)
<b>Total other comprehensive income, net of income tax</b>		<b>(46,643)</b>	<b>(13,109)</b>
<b>Comprehensive income for the period</b>		<b>¥ 59,461</b>	<b>¥ 117,188</b>
<b>Comprehensive income attributable to:</b>			
Owners of the parent		¥ 56,147	¥ 107,397
Noncontrolling interests		¥ 3,314	¥ 9,791

See notes to condensed consolidated financial statements.

**Three months ended September 30, 2020 and 2019**  
Condensed Consolidated Statement of Profit or Loss

(Unit: millions of yen, except earnings per share)

	Note	2020	%	2019	%
Revenue		¥ 472,624	100.0	¥ 489,921	100.0
Cost of sales		(339,123)		(343,709)	
Selling, general, and administrative expenses		(84,667)		(89,520)	
Other income		819		933	
Other expenses		(1,436)		(2,388)	
<b>Operating profit</b>		<b>48,217</b>	<b>10.2</b>	<b>55,237</b>	<b>11.3</b>
Finance income		6,327		1,712	
Finance costs		(225)		(302)	
<b>Profit before income taxes</b>		<b>54,319</b>	<b>11.5</b>	<b>56,647</b>	<b>11.6</b>
Income tax expenses		(14,109)		(14,318)	
Share of profits of investments accounted for using the equity method		733		1,231	
<b>Profit for the period</b>		<b>¥ 40,943</b>	<b>8.7</b>	<b>¥ 43,560</b>	<b>8.9</b>
<b>Profit attributable to:</b>					
Owners of the parent		¥ 36,898	7.8	¥ 41,251	8.4
Noncontrolling interests		¥ 4,045	0.9	¥ 2,309	0.5
<b>Earnings per share attributable to owners of the parent:</b>					
Basic	9	¥ 30.46		¥ 33.76	
Diluted		¥ —		¥ —	

Condensed Consolidated Statement of Comprehensive Income

(Unit: millions of yen)

	Note	2020	2019
<b>Profit for the period</b>		<b>¥ 40,943</b>	<b>¥ 43,560</b>
<b>Other comprehensive income, net of income tax:</b>			
Items that will not be reclassified subsequently to profit or loss:			
Remeasurement of defined benefit pension plans		(17)	50
Net change in fair value of financial assets measured at fair value through other comprehensive income		2,503	1,169
Items that may be reclassified subsequently to profit or loss:			
Exchange rate differences on translating foreign operations		(14,816)	(4,923)
<b>Total other comprehensive income, net of income tax</b>		<b>(12,330)</b>	<b>(3,704)</b>
<b>Comprehensive income for the period</b>		<b>¥ 28,613</b>	<b>¥ 39,856</b>
<b>Comprehensive income attributable to:</b>			
Owners of the parent		¥ 27,746	¥ 36,884
Noncontrolling interests		¥ 867	¥ 2,972

See notes to condensed consolidated financial statements.

## (3) Condensed Consolidated Statement of Changes in Equity

(Unit: millions of yen)

	Note	Equity attributable to owners of the parent					Total equity attributable to owners of the parent	Noncontrolling interests	Total equity
		Share capital	Share premium	Retained earnings	Other components of equity	Treasury shares			
<b>Balance as of January 1, 2020</b>		¥ 84,130	¥ 84,671	¥ 1,238,824	¥ 35,849	¥ (637)	¥ 1,442,837	¥ 94,377	¥ 1,537,214
Profit for the period				96,468			96,468	9,636	106,104
Total other comprehensive income, net of income tax					(40,321)		(40,321)	(6,322)	(46,643)
Comprehensive income for the period				96,468	(40,321)		56,147	3,314	59,461
Transfer to retained earnings				18,707	(18,707)		—	—	—
Dividends paid	10			(43,853)			(43,853)	(4,503)	(48,356)
Purchases and sales of treasury shares						(20,001)	(20,001)		(20,001)
Share-based payments with transfer restrictions			(32)	(35)		148	81		81
Changes in ownership interests in subsidiaries			(371)		7		(364)	(1,055)	(1,419)
<b>Balance as of September 30, 2020</b>		¥ 84,130	¥ 84,268	¥ 1,310,111	¥ (23,172)	¥ (20,490)	¥ 1,434,847	¥ 92,133	¥ 1,526,980
<b>Balance as of January 1, 2019</b>		¥ 84,130	¥ 85,305	¥ 1,135,395	¥ 35,343	¥ (323)	¥ 1,339,850	¥ 86,583	¥ 1,426,433
Profit for the period				122,440			122,440	7,857	130,297
Total other comprehensive income, net of income tax					(15,043)		(15,043)	1,934	(13,109)
Comprehensive income for the period				122,440	(15,043)		107,397	9,791	117,188
Transfer to retained earnings				10,910	(10,910)		—	—	—
Dividends paid	10			(43,065)			(43,065)	(3,951)	(47,016)
Purchases and sales of treasury shares						(20,001)	(20,001)		(20,001)
Retirement of treasury shares				(19,566)		19,566	—		—
Share-based payments with transfer restrictions			(32)	(19)		122	71		71
Changes in ownership interests in subsidiaries			(525)		(463)		(988)	(3,274)	(4,262)
<b>Balance as of September 30, 2019</b>		¥ 84,130	¥ 84,748	¥ 1,206,095	¥ 8,927	¥ (636)	¥ 1,383,264	¥ 89,149	¥ 1,472,413

See notes to condensed consolidated financial statements.

## (4) Condensed Consolidated Statement of Cash Flows

(Unit: millions of yen)

Nine months ended September 30:	Note	2020	2019
<b>Cash flows from operating activities:</b>			
Profit for the period		¥ 106,104	¥ 130,297
Depreciation and amortization		50,066	46,007
(Gain) loss from disposal of property, plant, and equipment and intangible assets, net		(1,580)	767
Finance income and costs		(8,453)	(4,289)
Income tax expenses		34,707	43,794
Share of profits of investments accounted for using the equity method		(2,071)	(2,804)
Decrease (Increase) in trade receivables		65,703	(31,533)
Increase in finance receivables		(142,717)	(76,162)
Decrease (Increase) in inventories		14,759	(39,619)
Decrease (Increase) in other assets		23,925	(9,751)
Decrease in trade payables		(38,127)	(20,865)
Increase in other liabilities		12,884	25,374
Net changes in retirement benefit assets and liabilities		1,268	1,232
Other, net		355	8,495
Interest received		2,789	3,235
Dividends received		1,522	2,235
Interest paid		(565)	(708)
Income taxes paid, net		(52,381)	(38,976)
Net cash provided by operating activities		68,188	36,729
<b>Cash flows from investing activities:</b>			
Payments for acquisition of property, plant, and equipment		(46,187)	(65,242)
Payments for acquisition of intangible assets		(16,479)	(11,525)
Proceeds from sales of property, plant, and equipment		6,736	962
Payments for acquisition of securities		(16,031)	(938)
Proceeds from sales and redemptions of securities		31,914	19,098
Payments for loans receivable from associates		(30,850)	(24,300)
Collection of loans receivable from associates		29,746	23,350
Payments for time deposits		(50,549)	(20,051)
Proceeds from withdrawal of time deposits		42,427	7,041
Payments for acquisition of short-term investments		(2,733)	(14,389)
Proceeds from sales and redemptions of short-term investments		6,992	16,907
Other, net		(1,782)	(2,006)
Net cash used in investing activities		(46,796)	(71,093)
<b>Cash flows from financing activities:</b>			
Funding from bonds and long-term borrowings		265,205	214,848
Redemptions of bonds and repayments of long-term borrowings		(145,334)	(157,625)
Net decrease in short-term borrowings		(36,298)	(16,374)
Repayments for lease liabilities		(10,323)	(13,807)
Dividends paid	10	(43,853)	(43,065)
Purchases of treasury shares		(20,001)	(20,001)
Payments for acquisition of noncontrolling interests		(1,419)	(5,652)
Other, net		(2,344)	(1,565)
Net cash provided by (used in) financing activities		5,633	(43,241)
<b>Effect of exchange rate changes on cash and cash equivalents</b>		(6,224)	(2,485)
<b>Net increase (decrease) in cash and cash equivalents</b>		20,801	(80,090)
<b>Cash and cash equivalents, at the beginning of the period</b>		199,665	229,123
<b>Cash and cash equivalents, at the end of the period</b>		¥ 220,466	¥ 149,033

See notes to condensed consolidated financial statements.

## Notes to Condensed Consolidated Financial Statements

Kubota Corporation and Its Subsidiaries

### 1. REPORTING ENTITY

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Kubota Corporation (the “Parent Company”) is an entity located in Japan. The Parent Company and its subsidiaries (the “Company”) manufacture and sell a comprehensive range of machinery and other industrial and consumer products, including farm equipment, engines, construction machinery, pipe-related products and environment-related products.

The Company manufactures its products not only in Japan, but also in overseas countries, including the United States, France, Germany, China, Thailand, and other countries, and sells its products in Japan, North America, Europe, Asia, and other countries.

### 2. BASIS OF FINANCIAL STATEMENTS

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#### **Compliance with International Financial Reporting Standards (“IFRS”)**

The condensed consolidated financial statements of the Company are prepared in accordance with International Accounting Standard (“IAS”) 34, as permitted by the provision of Article 93 of the Ordinance on Terminology, Forms, and Preparation Methods of Quarterly Consolidated Financial Statements (the “Ordinance”) since the Company is fully qualified as a *Specified Company under Designated International Financial Reporting Standards* pursuant to the provision of Article 1-2 of the Ordinance. Since they do not include all the information and disclosures required for a complete set of financial statements, they should be read in conjunction with the consolidated financial statements for the year ended December 31, 2019.

#### **Basis of Measurement**

Except for the items measured at fair value, such as financial instruments, the Company’s condensed consolidated financial statements are prepared on a historical cost basis.

#### **Functional Currency and Presentation Currency**

The condensed consolidated financial statements of the Company are presented in Japanese yen, which is the Parent Company’s functional currency, and figures are rounded to the nearest million yen.

#### **Significant Accounting Judgements, Estimates, and Assumptions**

The condensed consolidated financial statements of the Company are prepared by using judgements, estimates, and assumptions relating to the application of accounting policies and reporting of assets, liabilities, revenue, and expenses. Actual results could differ from those accounting estimates and assumptions.

The estimates and assumptions are continually reviewed. The effects of a change in accounting estimates, if any, are recognized in the reporting period in which the change is made and in the future periods.

The significant accounting judgements, estimates, and assumptions made in preparing the condensed consolidated financial statements are consistent with those made in preparing the consolidated financial statements for the year ended December 31, 2019.

The Company expects the infection spread of COVID-19 will settle gradually. However, the negative impact of COVID-19 is expected to continue at least until the end of this fiscal year because the pace of a recovery in demand of the future is expected to be slow and it is expected to take time for a recovery in production, including parts procurement. However there are no significant effect on accounting judgements, estimates, and assumptions.

### 3. SIGNIFICANT ACCOUNTING POLICIES

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The accounting policies applied on the condensed consolidated financial statements are consistent with those applied on the consolidated financial statements for the year ended December 31, 2019.

Income taxes on a quarterly basis are computed using the estimated annual effective tax rate.

#### 4. SEGMENT INFORMATION

The Company engages in various fields of business and industries by providing products and services that are categorized into the following three segments: Farm & Industrial Machinery; Water & Environment; and Other. The Farm & Industrial Machinery segment manufactures and distributes farm equipment, agricultural-related products, engines, and construction machinery. The Water & Environment segment manufactures and distributes pipe- and infrastructure-related products (ductile iron pipes, plastic pipes, valves for public sector, industrial castings, ceramics, spiral welded steel pipes, air-conditioning equipment, and other products), and environment-related products (environmental control plants, pumps, valves for private sector and other products). The Other segment offers a variety of services.

Financial information of the segments is utilized on a regular basis by the chief operating decision-maker in determining how to allocate the Company's resources and evaluate performance. The segments also represent the Company's organizational structure, principally based on the nature of products and services.

The accounting policies for the reportable segments are consistent with the accounting policies used in the Company's condensed consolidated financial statements.

Beginning with the current consolidated fiscal year, in conformity with the change in the business reporting structure of the Company, the amounts related to "Air-conditioning equipment" are reported in the "Water & Environment" segment, whereas they were formerly reported in the "Farm & Industrial Machinery" segment. The information for the prior fiscal year has been retrospectively adjusted to conform to the current fiscal year's presentation.

Information by reportable segment is summarized as follows:

(Unit: millions of yen)

Nine months ended September 30:	Farm & Industrial Machinery	Water & Environment	Other	Adjustments	Consolidated
<b>2020:</b>					
Revenue:					
External customers	¥ 1,112,978	¥ 222,458	¥ 21,358	¥ —	¥ 1,356,794
Intersegment	150	882	20,303	(21,335)	—
Total	1,113,128	223,340	41,661	(21,335)	1,356,794
Operating profit	¥ 135,988	¥ 14,876	¥ 2,205	¥ (23,182)	¥ 129,887
<b>2019:</b>					
Revenue:					
External customers	¥ 1,202,777	¥ 234,248	¥ 23,725	¥ —	¥ 1,460,750
Intersegment	180	817	21,477	(22,474)	—
Total	1,202,957	235,065	45,202	(22,474)	1,460,750
Operating profit	¥ 172,276	¥ 17,592	¥ 2,303	¥ (25,987)	¥ 166,184

(Notes)

1. *Adjustments* include items such as the elimination of intersegment transfers and corporate expenses which are not allocated to any particular reportable segment. The corporate expenses included in *Adjustments* consist mainly of administration department expenses, basic research expenses, and foreign exchange gains or losses incurred by the Parent Company.
2. The aggregated amounts of operating profit are equal to those presented in the condensed consolidated statement of profit or loss. Please refer to the condensed consolidated statement of profit or loss for the reconciliation of operating profit to profit before income taxes.
3. Intersegment transfers are recorded at values that approximate market prices.

(Unit: millions of yen)

Three months ended September 30:	Farm & Industrial Machinery	Water & Environment	Other	Adjustments	Consolidated
<b>2020:</b>					
Revenue:					
External customers	¥ 393,982	¥ 72,132	¥ 6,510	¥ —	¥ 472,624
Intersegment	13	347	7,063	(7,423)	—
Total	393,995	72,479	13,573	(7,423)	472,624
Operating profit	¥ 48,839	¥ 4,972	¥ 675	¥ (6,269)	¥ 48,217
<b>2019:</b>					
Revenue:					
External customers	¥ 401,955	¥ 80,110	¥ 7,856	¥ —	¥ 489,921
Intersegment	59	280	7,445	(7,784)	—
Total	402,014	80,390	15,301	(7,784)	489,921
Operating profit	¥ 56,031	¥ 6,859	¥ 680	¥ (8,333)	¥ 55,237

(Notes)

- Adjustments* include items such as the elimination of intersegment transfers and corporate expenses which are not allocated to any particular reportable segment. The corporate expenses included in *Adjustments* consist mainly of administration department expenses, basic research expenses, and foreign exchange gains or losses incurred by the Parent Company.
- The aggregated amounts of operating profit are equal to those presented in the condensed consolidated statement of profit or loss. Please refer to the condensed consolidated statement of profit or loss for the reconciliation of operating profit to profit before income taxes.
- Intersegment transfers are recorded at values that approximate market prices.

## 5. OTHER FINANCIAL ASSETS

Other financial assets are composed of the following:

	(Unit: millions of yen)	
	September 30, 2020	December 31, 2019
Financial assets measured at amortized cost:		
Long-term trade accounts receivable	¥ 44,938	¥ 37,880
Time deposits	37,293	31,147
Restricted cash*	14,786	13,661
Others	15,951	21,108
Financial assets measured at fair value through other comprehensive income:		
Debt financial assets	3,339	8,180
Equity financial assets	90,856	108,850
Financial assets measured at fair value through profit or loss:		
Derivatives	918	78
Total	¥ 208,081	¥ 220,904
Current assets	69,650	71,968
Noncurrent assets	138,431	148,936

(Note)

\* Deposits pledged as collateral that are restricted from its withdrawal and advances received for public work that are restricted from its usage.

## 6. OTHER FINANCIAL LIABILITIES

Other financial liabilities are composed of the following:

	(Unit: millions of yen)	
	September 30, 2020	December 31, 2019
Financial liabilities measured at amortized cost:		
Lease liabilities	¥ 33,678	¥ 40,811
Notes and accounts payable for capital expenditures	21,685	27,288
Deposits received	21,250	19,204
Others	13,298	12,692
Financial liabilities measured at fair value through profit or loss:		
Derivatives	5,281	9,112
Total	¥ 95,192	¥ 109,107
Current liabilities	72,088	78,860
Noncurrent liabilities	23,104	30,247

## 7. OTHER LIABILITIES

Other liabilities are composed of the following:

	(Unit: millions of yen)	
	September 30, 2020	December 31, 2019
Employment benefit obligation	¥ 54,925	¥ 43,881
Accrued expenses	39,312	36,862
Refund liabilities	33,681	47,072
Contract liabilities	15,529	14,924
Others	60,239	55,134
Total	¥ 203,686	¥ 197,873
Current liabilities	198,266	192,959
Noncurrent liabilities	5,420	4,914

## 8. REVENUE

The following table presents the Company's revenue recognized from contracts with customers and other sources of revenue by product group and location:

Beginning with the first quarter of the current consolidated fiscal year, the Company reassesses product categories in response to change in the composition of segments. The comparative information has been retrospectively adjusted to conform to the current fiscal year's presentation.

(Unit: millions of yen)

<b>Nine months ended September 30, 2020</b>	Japan	North America	Europe	Asia outside Japan	Other area	Total
Farm equipment and engines	¥ 194,720	¥ 317,076	¥ 103,458	¥ 203,598	¥ 27,549	¥ 846,401
Construction machinery	24,740	105,829	54,981	15,499	7,131	208,180
<b>Farm &amp; Industrial Machinery</b>	<b>219,460</b>	<b>422,905</b>	<b>158,439</b>	<b>219,097</b>	<b>34,680</b>	<b>1,054,581</b>
Pipe- and infrastructure-related products	115,302	7,009	1,268	9,180	4,489	137,248
Environment-related products	77,604	1,376	348	4,806	1,076	85,210
<b>Water &amp; Environment</b>	<b>192,906</b>	<b>8,385</b>	<b>1,616</b>	<b>13,986</b>	<b>5,565</b>	<b>222,458</b>
<b>Other</b>	<b>21,101</b>	<b>3</b>	<b>1</b>	<b>11</b>	<b>4</b>	<b>21,120</b>
Revenue recognized from:						
Contracts with customers	433,467	431,293	160,056	233,094	40,249	1,298,159
Other sources of revenue	2,259	39,139	—	16,217	1,020	58,635
<b>Total</b>	<b>¥ 435,726</b>	<b>¥ 470,432</b>	<b>¥ 160,056</b>	<b>¥ 249,311</b>	<b>¥ 41,269</b>	<b>¥ 1,356,794</b>

(Unit: millions of yen)

<b>Nine months ended September 30, 2019</b>	Japan	North America	Europe	Asia outside Japan	Other area	Total
Farm equipment and engines	¥ 221,949	¥ 347,527	¥ 120,238	¥ 190,150	¥ 24,247	¥ 904,111
Construction machinery	28,285	126,068	64,655	17,656	6,515	243,179
<b>Farm &amp; Industrial Machinery</b>	<b>250,234</b>	<b>473,595</b>	<b>184,893</b>	<b>207,806</b>	<b>30,762</b>	<b>1,147,290</b>
Pipe- and infrastructure-related products	118,544	6,218	1,391	8,120	4,885	139,158
Environment-related products	86,341	1,006	289	5,828	1,626	95,090
<b>Water &amp; Environment</b>	<b>204,885</b>	<b>7,224</b>	<b>1,680</b>	<b>13,948</b>	<b>6,511</b>	<b>234,248</b>
<b>Other</b>	<b>23,430</b>	<b>16</b>	<b>4</b>	<b>20</b>	<b>4</b>	<b>23,474</b>
Revenue recognized from:						
Contracts with customers	478,549	480,835	186,577	221,774	37,277	1,405,012
Other sources of revenue	2,189	36,950	—	15,447	1,152	55,738
<b>Total</b>	<b>¥ 480,738</b>	<b>¥ 517,785</b>	<b>¥ 186,577</b>	<b>¥ 237,221</b>	<b>¥ 38,429</b>	<b>¥ 1,460,750</b>

Revenue recognized from other sources of revenue includes revenue from retail finance and revenue from finance lease using effective interest rate method. The amounts of the above revenue are ¥42,651 million and ¥41,721 million for the nine months ended September 30, 2020 and 2019, respectively.

## 9. EARNINGS PER SHARE ATTRIBUTABLE TO OWNERS OF THE PARENT

The Company adopted a restricted stock compensation plan (the "Plan") for the Company's Directors. Among the shares given under the Plan, contingently returnable shares are distinguished as participating equity instruments from common shares.

Each common share and participating equity instrument has the same right to profit attributable to owners of the parent.

The numerator and denominator used to calculate basic earnings per share attributable to owners of the parent are presented in the following table:

Nine months ended September 30:	2020	2019
		(Unit: millions of yen)
Profit attributable to owners of the parent	¥ 96,468	¥ 122,440
Profit attributable to participating equity instruments	4	3
Profit attributable to common shareholders	¥ 96,464	¥ 122,437
		(thousands of shares)
Weighted-average number of common shares issued	1,216,309	1,227,893
Weighted-average number of participating equity instruments	45	29
Weighted-average number of common shares outstanding	1,216,265	1,227,864

Three months ended September 30:	2020	2019
		(Unit: millions of yen)
Profit attributable to owners of the parent	¥ 36,898	¥ 41,251
Profit attributable to participating equity instruments	2	1
Profit attributable to common shareholders	¥ 36,896	¥ 41,250
		(thousands of shares)
Weighted-average number of common shares issued	1,211,166	1,221,734
Weighted-average number of participating equity instruments	53	35
Weighted-average number of common shares outstanding	1,211,114	1,221,699

Earnings per share attributable to owners of the parent—Diluted is not stated because Kubota Corporation did not have potentially dilutive common shares that were outstanding during the period.

## 10. DIVIDENDS

Dividends paid are as follows:

### Nine months ended September 30, 2020

Date of resolution	Class of shares	Dividends (millions of yen)	Dividends per common share (yen)	Record date	Effective date
The Meeting of the Board of Directors on February 14, 2020	Common shares	¥ 23,185	¥ 19.00	December 31, 2019	March 23, 2020
The Meeting of the Board of Directors on August 4, 2020	Common shares	¥ 20,668	¥ 17.00	June 30, 2020	September 1, 2020

### Nine months ended September 30, 2019

Date of resolution	Class of shares	Dividends (millions of yen)	Dividends per common share (yen)	Record date	Effective date
The Meeting of the Board of Directors on February 14, 2019	Common shares	¥ 22,184	¥ 18.00	December 31, 2018	March 25, 2019
The Meeting of the Board of Directors on August 7, 2019	Common shares	¥ 20,880	¥ 17.00	June 30, 2019	September 2, 2019

## 11. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value measurements are classified into the following three levels by inputs used for measurements:

Level 1 – quoted prices in active markets for identical assets or liabilities

Level 2 – inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities, either directly or indirectly

Level 3 – unobservable inputs for the assets or liabilities. These are measured using the entity's own assumptions and inputs that are reasonably available or inputs many market participants use with reasonable confidence

### Financial instruments measured at fair value

The following table presents fair values of financial instruments measured at fair value:

(Unit: millions of yen)

	September 30, 2020			
	Level 1	Level 2	Level 3	Total
<b>Financial assets:</b>				
Financial assets measured at fair value through other comprehensive income:				
Debt financial assets	¥ 3,339	¥ —	¥ —	¥ 3,339
Equity financial assets	87,083	—	3,773	90,856
Financial assets measured at fair value through profit or loss:				
Derivatives:				
Foreign exchange contracts	—	784	—	784
Cross-currency interest rate swap contracts	—	134	—	134
<b>Total</b>	<b>¥ 90,422</b>	<b>¥ 918</b>	<b>¥ 3,773</b>	<b>¥ 95,113</b>
<b>Financial liabilities:</b>				
Financial liabilities measured at fair value through profit or loss:				
Derivatives:				
Foreign exchange contracts	¥ —	¥ 390	¥ —	¥ 390
Interest swap contracts	—	1,930	—	1,930
Cross-currency interest rate swap contracts	—	2,961	—	2,961
<b>Total</b>	<b>¥ —</b>	<b>¥ 5,281</b>	<b>¥ —</b>	<b>¥ 5,281</b>

(Unit: millions of yen)

	December 31, 2019			
	Level 1	Level 2	Level 3	Total
<b>Financial assets:</b>				
Financial assets measured at fair value through other comprehensive income:				
Debt financial assets	¥ 8,180	¥ —	¥ —	¥ 8,180
Equity financial assets	106,218	—	2,632	108,850
Financial assets measured at fair value through profit or loss:				
Derivatives:				
Foreign exchange contracts	—	64	—	64
Cross-currency swap contracts	—	14	—	14
<b>Total</b>	<b>¥ 114,398</b>	<b>¥ 78</b>	<b>¥ 2,632</b>	<b>¥ 117,108</b>
<b>Financial liabilities:</b>				
Financial liabilities measured at fair value through profit or loss:				
Derivatives:				
Foreign exchange contracts	¥ —	¥ 2,231	¥ —	¥ 2,231
Cross-currency swap contracts	—	100	—	100
Interest swap contracts	—	1,215	—	1,215
Cross-currency interest rate swap contracts	—	5,566	—	5,566
<b>Total</b>	<b>¥ —</b>	<b>¥ 9,112</b>	<b>¥ —</b>	<b>¥ 9,112</b>

Debt financial assets and equity financial assets classified in Level 1 are measured at fair value using quoted prices for identical assets in active markets.

Derivatives are classified in Level 2 since they are measured at fair value using observable market inputs obtained from major international financial institutions.

Equity financial assets classified in Level 3 are unlisted equity securities and measured at fair value using methods such as the comparable company comparison method with the earnings before interest and tax (“EBIT”) ratio (from -5.6 to 24.0), etc. As the EBIT ratio increases (decreases), the fair values on those equity financial assets increase (decrease).

Transfers between levels are recognized at the end of the reporting periods when such transfers occur. There were no significant transfers of financial instruments between the levels for the nine months ended September 30, 2020 and 2019.

The following table presents reconciliation of financial instruments classified in Level 3:

(Unit: millions of yen)

<b>Nine months ended September 30:</b>		<b>2020</b>		<b>2019</b>
Balance at the beginning of the period	¥	2,632	¥	3,025
Gains or losses*		663		105
Purchases		581		228
Sales		(103)		(10)
Balance at the end of the period	¥	3,773	¥	3,348

(Note)

\* Gains or losses are those related to unlisted equity securities held as of September 30, 2020 and 2019, and included in net change in fair value of financial assets measured at fair value through other comprehensive income in the condensed consolidated statement of comprehensive income.

#### Financial instruments measured at amortized cost

The following table summarizes the carrying amount and fair value of financial instruments measured at amortized cost:

(Unit: millions of yen)

	<b>September 30, 2020</b>		<b>December 31, 2019</b>	
	Carrying Amount	Fair value	Carrying amount	Fair value
Finance receivables:				
Retail finance receivables	¥ 810,372	¥ 818,908	¥ 716,075	¥ 699,687
Finance lease receivables	276,336	322,644	277,096	316,736
Long-term trade accounts receivable	82,162	86,934	66,863	71,829
Bonds and borrowings	951,968	958,819	902,981	901,316

The fair value of finance receivables, long-term trade accounts receivable, and bonds and borrowings is stated at the present value of future cash flows discounted by the current market rate. Long-term trade accounts receivable in the above table includes the current portion, which is included in trade receivables in the condensed consolidated statement of financial position.

The carrying amounts of cash and cash equivalents, trade receivables (excluding the current portion of long-term trade accounts receivable), other financial assets (excluding debt financial assets measured at fair value, equity financial assets, and derivatives), trade payables, and other financial liabilities (excluding lease liabilities and derivatives) approximate their fair values due to their short-term maturity.

## 12. COMMITMENTS AND CONTINGENT LIABILITIES

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### Commitments

In connection with the construction work related to the establishment of a new R&D hub in Sakai City, Osaka Prefecture, a commitment of ¥59,480 million was made to acquire property, plant, and equipment for the nine months ended September 30, 2020.

### Legal Proceedings

Since May 2007, the Company has been subject to 38 asbestos-related lawsuits in Japan, which were filed against the Company or defendant parties consisting of the Japanese government and asbestos-related companies including the Company. The total claims for compensation of all 38 lawsuits aggregate ¥34,019 million, which relate to 887 construction workers who suffered from asbestos-related diseases.

24 among 38 lawsuits were compiled into eight cases. The appellate court ordered the Company to pay compensation damages of ¥2 million under the judgement on one of them, and others were decided in favor of the Company, but the plaintiffs appealed the court ruling of these seven cases.

The appellate court ordered the Company to pay compensation damages of ¥7 million under the judgement. Apart from the above case, the five appellate courts ruled in favor of the Company, but the plaintiffs of the five cases appealed to the supreme courts.

Since the above cases will continue until an ultimate outcome is reached and the similar asbestos-related cases in Japan are still pending and have not been finally concluded, the Company is not able to use them as a reference in predicting the ultimate outcomes of the above cases.

The Company reviews the status of each lawsuit on a regular basis by utilizing consultations of outside legal counsel, however, due to the above reasons, the Company believes that it is currently unable to predict the ultimate outcome of all lawsuits.

The Company does not have any cost-sharing arrangements with other potentially responsible parties, including the government for these 38 lawsuits.

### Matters Related to the Health Hazards of Asbestos

The Company's plant in Amagasaki, Hyogo Prefecture, Japan, previously produced asbestos-related products. The Company decided to make voluntary consolation payments to certain residents in June 2005, and established a relief payment program in place as a voluntary consolation payment to the residents in April 2006. With regard to the current and former employees who suffered and are suffering from asbestos-related diseases, the Company provides compensation which is not required by law, but is made in accordance with the Company's internal policies.

In its effort to develop an estimate of future asbestos-related expenditures, the Company has considered all available data, including a time series of historical claims and payments, the rate of incidence of asbestos related disease, and public information related to asbestos-related disease. However the health hazards of asbestos tend to have a longer incubation period, and therefore reliable statistics related to the rate of incidence in asbestos-related disease are not available to the Company. Furthermore, since there have not been any asbestos-related events impacting other companies in Japan for which all claims have been finalized, for estimation of the rate of incidence, the Company believes it is not possible to decide the range of the final possible outcome in the future. For these reasons, the Company believes it is not possible to reliably estimate the amount of its ultimate liability, and the Company does not accrue on this contingency.

The Law for the Relief of Patients Suffering from Asbestos-Related Diseases (the "New Asbestos Law") was established by the Japanese government, and the contributions made by business entities include a special contribution by the companies which operated a business closely related to asbestos, and commenced from the year ended March 31, 2008.

The Company accrues asbestos-related expenses when the Company receives the related claims, which include possible payments to certain residents who lived near the Company's plant and current and former employees, and the special contribution in accordance with the New Asbestos Law. The accrued balances for those expenses are ¥230 million and ¥143 million at September 30, 2020 and December 31, 2019, respectively. The asbestos related expenses recognized for the nine months ended September 30, 2020 and 2019 were ¥473 million and ¥850 million, respectively.

### 13. SUBSEQUENT EVENTS

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The Company has resolved at the Meeting of the Board of Directors held on October 22, 2020 to retire shares of common stock of the Company pursuant to Article 178 of the Corporate Law of Japan as follows:

(1)Type of shares to be retired	Common stock
(2)Number of shares retired	12,000,000 shares
(3)Total amount of shares retired	19,855 millions of yen
(4)Date of retirement	October 30, 2020

### 14. APPROVAL OF CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

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The condensed consolidated financial statements were approved on November 11, 2020 by Yuichi Kitao, President and Representative Director of the Parent Company, and Masato Yoshikawa, Director and Senior Managing Executive Officer, General Manager of Planning & Control Headquarters of the Parent Company.

## 2. Other

On August 4, 2020, the Board of Directors of the Parent Company resolved and paid dividends as follows:

### 1) Shareholders to Be Paid Dividends

Shareholders of record on June 30, 2020

### 2) Amount of Dividends

¥17.00 per common share, a total of ¥20,668 million

### 3) Effective Date of Claim of Payment and Start Date of Payment

September 1, 2020

COVER

[Document Filed]	Confirmation Letter
[Applicable Law]	Article 24-4-8, Paragraph 1 of the Financial Instruments and Exchange Act of Japan
[Filed to]	Director, Kanto Local Finance Bureau
[Filing Date]	November 11, 2020
[Company Name]	Kabushiki Kaisha Kubota
[Company Name in English]	Kubota Corporation
[Title and Name of Representative]	Yuichi Kitao, President and Representative Director
[Title and Name of CFO]	Masato Yoshikawa, Director and Senior Managing Executive Officer General Manager of Planning & Control Headquarters
[Address of Head Office]	2-47, Shikitsuhigashi 1-chome, Naniwa-ku, Osaka, JAPAN
[Place Where Available for Public Inspection]	Kubota Corporation, Tokyo Head Office (1-3, Kyobashi 2-chome, Chuo-ku, Tokyo, JAPAN)  Tokyo Stock Exchange, Inc (2-1, Nihombashi Kabuto-cho, Chuo-ku, Tokyo, JAPAN)

## 1. Matters Related to Adequacy of Statements Contained in the Quarterly Report

Yuichi Kitao, President and Representative Director, and Masato Yoshikawa, Director and Senior Managing Executive Officer, General Manager of Planning & Control Headquarters, confirmed that statements contained in the Quarterly Report for the third quarter of the 131<sup>st</sup> business term (from July 1, 2020 to September 30, 2020) were adequate under the Financial Instruments and Exchange Act of Japan.

## 2. Special Notes

Not applicable.