

August 4, 2026

FOR IMMEDIATE RELEASE

KUBOTA Corporation

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**Notice Concerning the Determination of Matters Related to
the Repurchase of Own Shares**
**(Repurchase of Own Shares Pursuant to the Articles of Incorporation
under Article 165, Paragraph 2 of the Companies Act)**

Kubota Corporation ("the Company") resolved at the Meeting of the Board of Directors held on August 4, 2026 to repurchase its own shares, pursuant to Article 156 of the Companies Act after applying the regulations of Article 165, Paragraph 3 of the Companies Act. The details are as follows.

1. Reason for repurchasing shares

The Company will repurchase its own shares in order to enhance value per share as part of its shareholder return measures.

2. Details of matters related to repurchase

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|--|---|
| 1) Class of shares to be repurchased: | Common shares of the Company |
| 2) Total number of shares to be repurchased: | Not exceeding 18 million shares
(1.6% of total number of shares issued excluding treasury shares) |
| 3) Total repurchase amount: | Not exceeding ¥40 billion |
| 4) Period of repurchase: | From August 5, 2026 to December 18, 2026 |
| 5) Method of repurchase: | Repurchase through the Tokyo Stock Exchange Trading Network Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)
or market buying on the Tokyo Stock Exchange |

(Reference)

Number of treasury shares as of July 31, 2026

Total number of shares issued excluding treasury shares:	1,127,585,597 shares
The number of treasury shares:	11,131,249 shares

< Cautionary Statements with Respect to Forward-Looking Statements >

This document may contain forward-looking statements that are based on management's expectations, estimates, projections and assumptions. These statements are not guarantees of future performance and involve certain risks and uncertainties, which are difficult to predict. Therefore, actual future results may differ materially from what is forecast in forward-looking statements due to a variety of factors, including, without limitation: general economic conditions in the Company's markets, particularly government agricultural policies, levels of capital expenditures both in public and private sectors, foreign currency exchange rates, the occurrence of natural disasters, continued competitive pricing pressures in the marketplace, as well as the Company's ability to continue to gain acceptance of its products.

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