

March 23, 2026

To shareholders

KUBOTA Corporation

**Carbon Offset Report for the 136th
Ordinary General Meeting of Shareholders**

Kubota Corporation (Hereinafter "Kubota") has offset the greenhouse gas (GHG) emissions generated at the 136th Ordinary General Meeting of Shareholders held on March 19, 2026 as follows.

1. The scope of GHG emission calculations and result:

GHG emissions from electricity consumption at the shareholders' meeting venue (Convention Hall at Kubota Headquarters):

Total approx. 34 kg-CO₂

2. Carbon credits used for this carbon offsetting:

"J-Credits" generated by farmers through the program-type projects operated by Kubota under the J-Credit scheme (*),

Total 1,000kg-CO₂

* J-Credit Scheme: The J-Credit Scheme is designed to certify the amount of greenhouse gas emissions reduced and removed by sinks within Japan.

<https://japancredit.go.jp/english/>

3. Program-type Projects Operated by Kubota under the J-Credit Scheme

Kubota operates an organization called "Kubota Daichi no Ibuki," which utilizes the J-Credit Scheme to promote and expand GHG reduction activities in the food and agriculture sector.

As of March 23, 2026, The following two program-type projects are operated by Kubota:

- (1) Introduction of high-efficiency heat pump air conditioning systems for protected horticulture, including greenhouse cultivation
- (2) Extending mid-season drainage of rice paddies

Kubota is committed to utilizing J-Credit scheme related to agriculture, supporting the realization of carbon neutrality in local communities and regional revitalization.

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