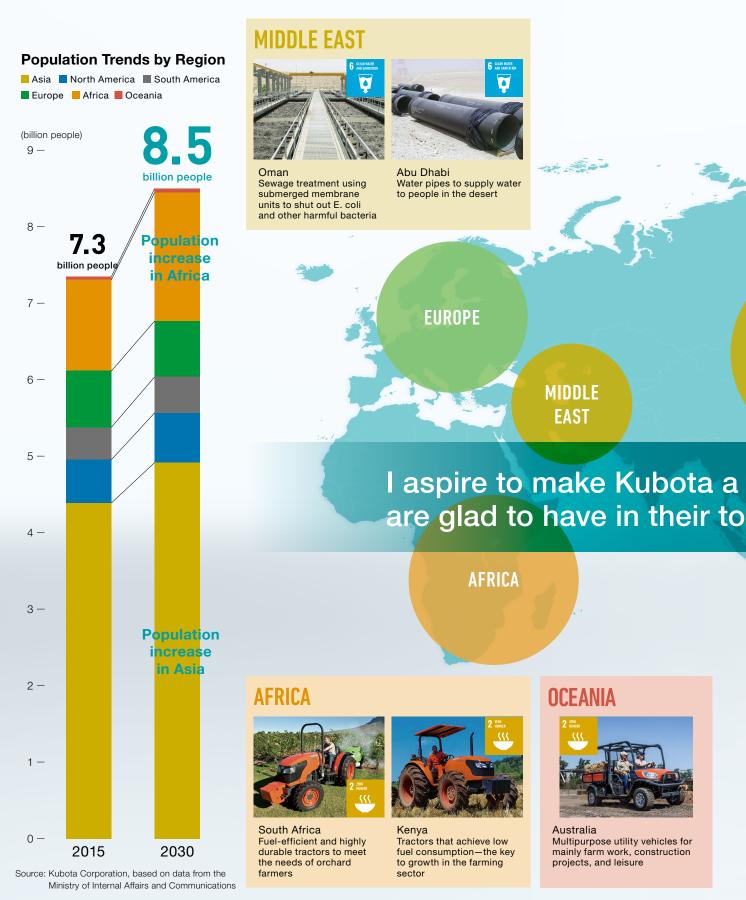
The Kubota Group—Tackling Issues the World Over

The globalization of companies is currently facing a turning point due to the cor More so than ever before, the Kubota Group intends to expand community-based



onavirus pandemic.

business operations to get a better idea of local issues and needs.

EUROPE



France Large upland farming tractors for France, the largest farming country in the FIT



France Engines that swiftly meet global emission standards and power various types of industrial machinery



Germany Mini excavators for narrow residential streets that remain unchanged since medieval times

NORTH AMERICA



US
Meeting the needs of the
upland farming market by
creating synergies between
tractors and implements



US Meeting various construction demands as a general manufacturer of small construction machinery

ASIA

company that local residents wns.

OCEANIA

NORTH AMERICA

SOUTH AMERICA



Peru Combine harvesters that greatly contribute to the harvesting of rice, one of Peru's staple foods

SOUTH AMERICA

ASIA



India Powerful and highly durable multipurpose tractors that can withstand heavy-duty use



Singapore Compact-body mini excavators for urban construction sites



China
Combine harvesters that
meet the performance and
after-sales customer
support needs of specialist
harvesting subcontractors



Thailand
Tractors finely attuned to
the history of rice growing,
from traditional farming
methods through to
mechanization



Vietnam Johkasou to meet rapidly growing demand for water environmental conservation in Southeast Asia