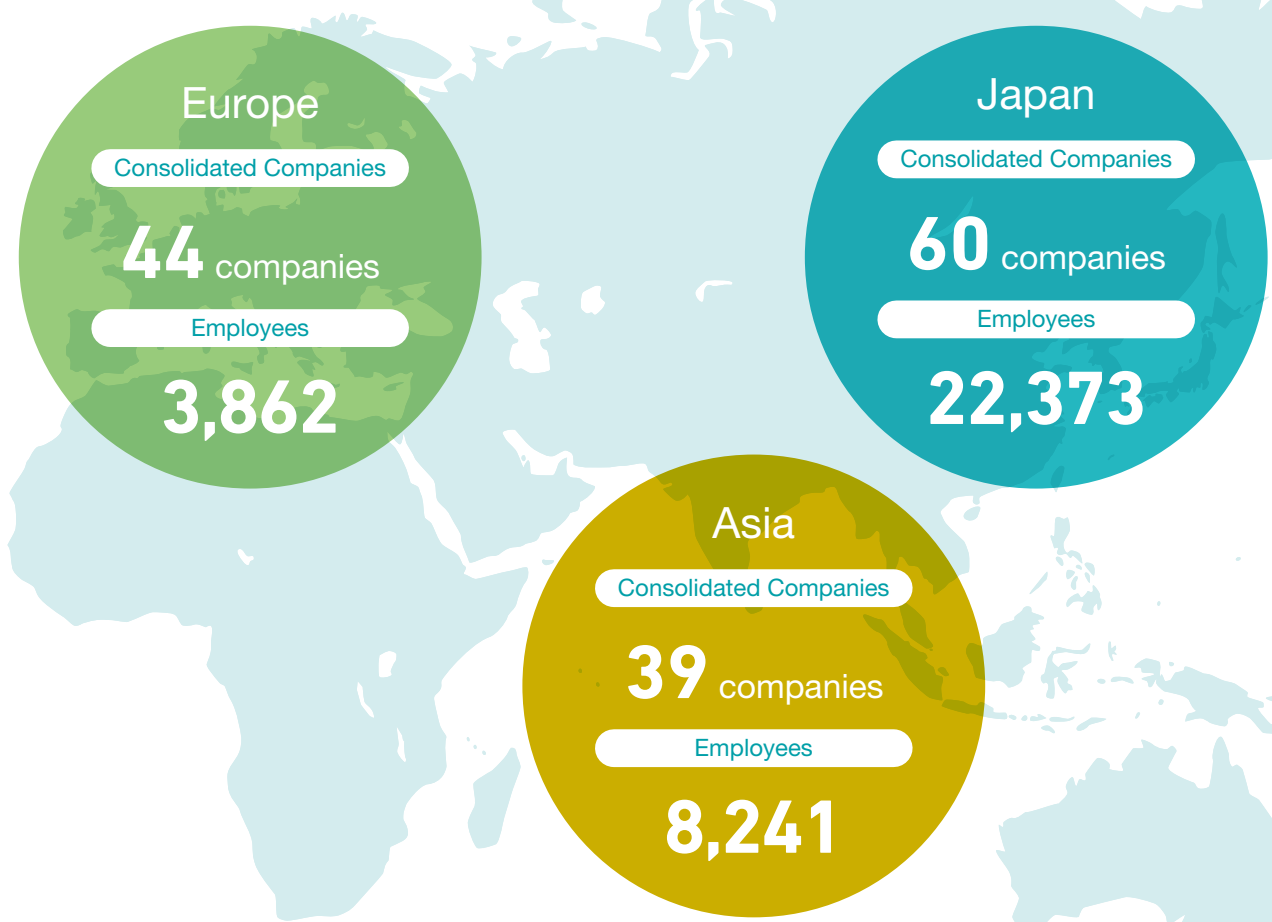


Kubota Group's Global Network

Aiming to realize the “Global Major Brand Kubota,” the Kubota Group is expanding its global business in accordance with local needs to solve food, water, and the environmental issues around the world.



Worldwide Sales Volume of Tractors



Over **4 million units**
(cumulative)

Kubota tractors are used in agricultural settings throughout the world, where they contribute to food production.

Worldwide Sales Volume of Engines



30 million units
(cumulative)

Kubota engines support global industry with characteristic high-efficiency, energy- and labor-saving performance.

Share of Thailand Tractor Market / Share of Asian Combine Harvester Market



No. 1

Refined on the front lines of Japanese rice cultivation, Kubota agricultural machinery has an excellent reputation in Asia's leading rice growing countries.

Engine Line-up

Approximately
2,000 models

Kubota produces an abundant lineup of engines to meet every kind of customer need.

European Emissions Regulations

Stage V compliant

Kubota engines meet Europe's rigorous emissions regulations. We support local industry while considering the environment.

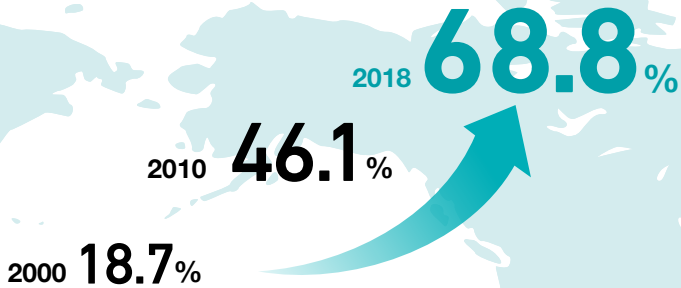
■ Total Consolidated Companies

186 companies

■ Total Employees

40,202

■ Overseas Revenue Ratio



The overseas revenue ratio was around 69%, indicating steady progress towards becoming a global corporation.



(As of December 31, 2018)

Sales Volume of Mini Excavators



Global **No. 1** for 16 consecutive years

Kubota pioneered the mini excavator, and has been quick to expand into overseas markets. These machines have earned high praise on building sites around the world.

* Since 2002, from "Off-highway research 2017."

Global Supply Record of Ductile Iron Pipes



Over **70** countries

Kubota water pipes are world renowned for durability and performance. They are currently used in the water infrastructure of over 70 countries.

Adoption Rate of Kubota Facilities for High-purity Water Treatment Facilities in Japan



Approximately **80%**

* Based on activated charcoal-treated water volume
Products supported by Kubota's advanced water treatment technologies are used in many water purification facilities in Japan.