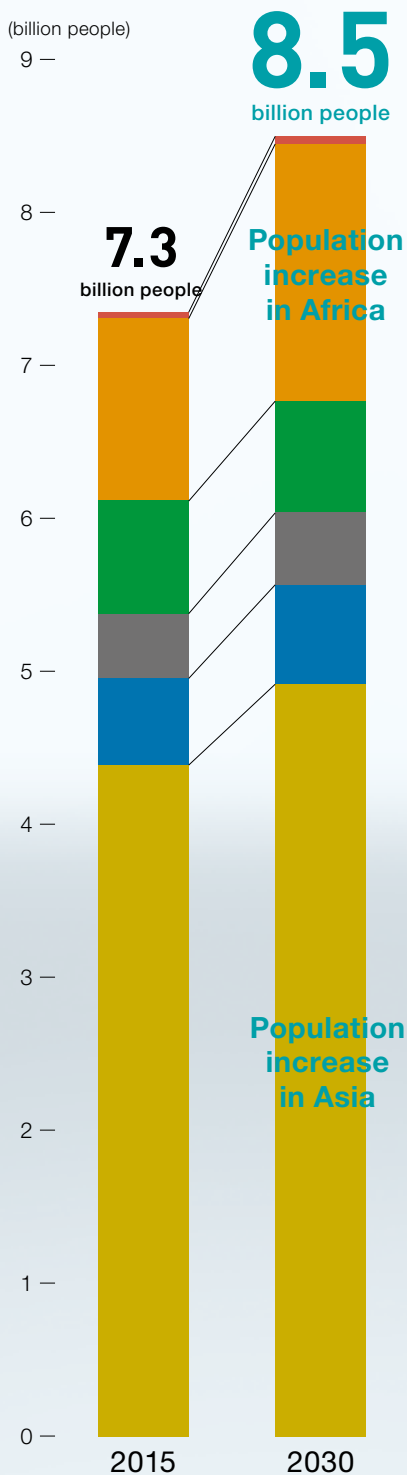


# The Kubota Group—Tackling Issues the World Over

The globalization of companies is currently facing a turning point due to the coronavirus pandemic. More so than ever before, the Kubota Group intends to expand community-based

## Population Trends by Region

■ Asia ■ North America ■ South America  
■ Europe ■ Africa ■ Oceania



Source: Kubota Corporation, based on data from the Ministry of Internal Affairs and Communications

## MIDDLE EAST



**Oman**  
Sewage treatment using submerged membrane units to shut out E. coli and other harmful bacteria



**Abu Dhabi**  
Water pipes to supply water to people in the desert

## AFRICA



**South Africa**  
Fuel-efficient and highly durable tractors to meet the needs of orchard farmers



**Kenya**  
Tractors that achieve low fuel consumption—the key to growth in the farming sector

## OCEANIA



**Australia**  
Multipurpose utility vehicles for mainly farm work, construction projects, and leisure

I aspire to make Kubota a  
are glad to have in their to

onavirus pandemic.  
business operations to get a better idea of local issues and needs.

## EUROPE



**France**  
Large upland farming tractors for France, the largest farming country in the EU



**France**  
Engines that swiftly meet global emission standards and power various types of industrial machinery



**Germany**  
Mini excavators for narrow residential streets that remain unchanged since medieval times

## NORTH AMERICA



**US**  
Meeting the needs of the upland farming market by creating synergies between tractors and implements



**US**  
Meeting various construction demands as a general manufacturer of small construction machinery

ASIA

NORTH AMERICA

company that local residents  
wns.

OCEANIA

## SOUTH AMERICA



**Peru**  
Combine harvesters that greatly contribute to the harvesting of rice, one of Peru's staple foods

SOUTH AMERICA

## ASIA



**India**  
Powerful and highly durable multipurpose tractors that can withstand heavy-duty use



**Singapore**  
Compact-body mini excavators for urban construction sites



**China**  
Combine harvesters that meet the performance and after-sales customer support needs of specialist harvesting subcontractors



**Thailand**  
Tractors finely attuned to the history of rice growing, from traditional farming methods through to mechanization



**Vietnam**  
*Johkasou* to meet rapidly growing demand for clean water in Southeast Asia