## Mid-Term Environmental Conservation Plan

### Targets and results in FY2007

KUBOTA has adopted and promoted a Mid-term Environmental Conservation Plan in order to execute the basic direction of our environmental corporate management, which aims at harmonizing the environment with economics and building a sustainable society. New Mid-term Plan established

Based on results from fiscal 2007 and the situational changes in environmental issues, items and targets were reviewed using a rolling-up approach.

#### FY2007 Results of the Mid-term Environmental Conservation Plan

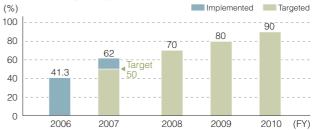
Target Issue or Subject		Management Indicator	Base FY	FY2007			
				Targets	Results	Self- evaluation <sup>1</sup>	
0	Expanding the environmental management system	Expand ISO14001 certification	Expand certification amongst group companies	_	1 site	2 sites	0
		Expand environmental management (reports) amongst group companies	Ratio of targeted group companies	-	50%	62%	0
2	Creating a recycling-based society	Reduce industrial waste	Waste discharge per unit output	2005	-4%	-13.5%	0
			Resource recycling rate	_	99%	99.1%	0
		Recycle construction waste (incl. materials not included under Specific Construction Materials)	Resource recycling rate	_	95%	89.5%	×
		Implement green purchasing (office supplies)	Ratio of purchase amount	_	95%	93.6%	$\bigtriangleup$
		Reduce water use per unit output (service water, industrial water, and groundwater)	Water use per unit output	2005	-4%	-21%	O
3	Stopping global warming	Reduce greenhouse gases	CO₂ emission per unit output	2005	-2%	-8%	O
		Reduce CO <sub>2</sub> during distribution	CO₂ emission per unit output	2005	-2%	+3%	×
4	Reducing hazardous chemical substances	Reduce Volatile Organic Compounds (VOC) release/transfer	VOC release/transfer per unit output	2005	-10%	-31.7%	0
		Implement PCB measures (high voltage devices)	Renewal or replacement	2004	90%	100%	O
5	Increasing eco- friendly products and services	Enhance manufacture of eco-friendly products	Ratio of models with no hazardous chemical substances (RoHS-designated substances) contained	_	10%	17.8%	0
	Enhancing environmental communication	Disclose environmental information	Integrated into a CSR Report	-	Implemented	Implemented since publication of 2006 report	0
6		Improve reliability and content of the Environmental Report	Independent comments (Independent review implemented continuously based on data from FY2005)	_	Reviewed	Implemented since publication of 2006 report	0

1: Self-evaluation standards O … Exceeded target O … Reached target  $\bigtriangleup$  … Target partially achieved X … Target not achieved

# Expansion of environmental management to subsidiary companies

We are on track to expanding environmental management to all subsidiary companies inside and outside Japan by fiscal 2012.





#### KUBOTA Group FY2008 Mid-term Environmental Conservation Plan

		Target	Management				
Issue or Subject			Indicator	Base FY	FY2008	FY2009	FY2010
0	Expanding the environmental management system	Expand ISO14001 certification	Expand certification amongst group companies	_	1 site	2 sites	4 sites
		Expand environmental management amongst group companies	Ratio of targeted group companies	_	70%	80%	90%
8	Creating a recycling-based society	Reduce industrial waste	Waste discharge per unit output	-	-2% over previous year	-2% over previous year	-2% over previous year
			Waste discharge	-	-2% over previous year	-2% over previous year	-2% over previous year
			Zero emissions (Landfill ratio)	_	0.9%	0.7%	0.6%
		Recycle construction waste (incl. materials not included under Specific Construction Materials)	Resource recycling rate	_	95%	95%	95%
		Implement green purchasing	Ratio of purchase amount	_	97%	98%	99%
		Conserve water resources	Total amount used	_	-1% over previous year	-1% over previous year	-1% over previous year
3	Stopping global warming	Reduce greenhouse gases	CO <sub>2</sub> emission per unit output	_	-1% over previous year	-1% over previous year	-1% over previous year
			Volume of CO2 emission	1991	FY1991 level or less	FY1991 level or less	FY1991 level or less
		Reduce CO <sub>2</sub> during distribution	CO <sub>2</sub> emission per unit output	_	-1% over previous year	-1% over previous year	-1% over previous year
4	Reducing hazardous chemical substances	Reduce PRTR-designated substances	Release/transfer per unit output	_	-2% over previous year	-2% over previous year	-2% over previous year
			Amount released/transferred	_	-2% over previous year	-2% over previous year	-2% over previous year
5	Increasing eco- friendly products and services	Enhance manufacture of eco-friendly products	Ratio of models with no hazardous chemical substances (RoHS-designated substances) contained	_	20%	30%	50%